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Annual Reports
of the Town of
HANOVER, N. H.

for the Year Ending December 31, 1973

COVER:

Hanover Symbolized

BY:

John R. Scotford, Jr.

Dartmouth College Designer



Whitman Press, Inc. - Lebanon, N.H. 03766

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TABLE OF CONTENTS

Editorial Comment	3
Citizen Comment — Margaret B. McCallum	4
Town Officers	7
Report Summary “1974 and Beyond”	10
Warrant	12
Finance Committee Report	16
Citizen Comment — David D. Hewitt	17
Report of Recreation Study Committee	18
Report of the Selectmen	19
Town Activities	21
Citizen Comment — Alex and Betty Fanelli	27
Budget Discussions — 1973 and 1974	28
Citizen Comment — Allen and Nancy King	41
Budget Comparison and Summary	43
Budget — 1973 and 1974	46
Capital Outlay and Capital Reserve Expenditures — 1974	62
Special Area Budgets — 1974	63
Federal Revenue Sharing Allocation	65
Surplus Account	66
Sewer Bond Issue Account	66
Parking System	67
Summary of Receipts and Disbursements	69
Balance Sheet	70
Combined Statement of General Debt	71
Statement of Fixed Assets	71
Tax Rates	72
Summary of Assessments	73
Tax Collector’s Reports	74
Trustees of Trust Funds Reports	77
Town Clerk’s Report	80
Treasurer’s Report	80
Hanover District Court	81
Certificate of Audit	81
Citizen Comment — Roy Banwell	82
Upper Valley-Lake Sunapee Council Program Report	83
Upper Valley Regional Emergency Medical Service	85
Citizen Comment — S. Marsh and Carolyn Tenney	87
Town Meetings — 1974	89
Annual Report of the Dresden and Hanover School Districts	99

EDITORIAL COMMENT

The 1973 town report is different from reports of recent years in several respects.

BUDGET

The 1974 town budget provides a substantial reduction in the amount of property tax required for the support of town services and the school budget is virtually stabilized. A reduction of over 10% in the property tax is the greatest decrease in recent years and is particularly significant considering inflationary trends.

PROGRAM

The report emphasizes planning needs and community consensus on fundamental issues. A number of citizens have contributed comments which represent a variety of interesting viewpoints.

COVER

Research has revealed that the Town apparently never has had a symbol or seal. The cover of this report, designed by John R. Scotford Jr., Dartmouth College Designer, speaks to Hanover's heritage. This symbolism will be combined with additional graphics to visually link Hanover's rich past with its tremendous assets — nature, education, research, medicine and business.

THE EDITOR

MARGARET BECK McCALLUM

Few individuals in Hanover's history have done so much or meant so much to so many as the author of the *Gazette's* "By the Way" column.

In her last column, written just a few days before she left for several week's visit in Wales with a friend she had known since she was a student at Vassar, Margaret talked about the problems of getting ready to travel "light."

She said, "it could be depressing to think that I shall never learn the art of travelling lightly, but I do comfort myself from that thought by remembering that I was born in a more spacious age, a Victorian."

Margaret frequently referred to her early years in New York City and later when she lived in New Jersey. Reading "By the Way" was often nearly as enjoyable as talking with her in person for much of her writing was conversation in print. She was "Victorian" and proud of it, but she was much more. She was contemporary. She related the past to the present, looking to the future with faith.

To Hanover, where she came as a bride in 1923, she devoted years of service on innumerable committees, as a member of community organizations. She was a friend to all ages in every walk of life to which she was exposed, giving of herself unstintingly to those who responded to her interest and accepted her humanity.

The hours of labor she spent in preparing publicity for worthy causes and the thousands upon thousands of words that due to her efforts appeared in print would fill volumes. No one cared more about Hanover, about the world, or about people than Margaret Beck McCallum. Her writings are eloquent testimony to this fact.

Her vitality, her genuineness, her interest in everything and everybody that caught her attention, and there was precious little that escaped her keen perception; her indomitable spirit in the face of years of discomfort and pain from arthritis of which only her family and close friends were only occasionally aware, for she seldom spoke of it; her cheerful outlook on life which she so constantly communicated to others: all these qualities endeared her to those privileged to know her.

Although she has left us in body, she remains with us in spirit. And for this we are both comforted and grateful.

D.D.H.

BY THE WAY

By Margaret McCallum

Give a rouse for Hanover's great polluter, the Rev. Eleazar Wheelock, who planted the seeds of civilization in our wilderness. And let the echo carry the names of Hiram Hitchcock and the U.S. Army Corps of Engineers! Let William W. Dewey, observant resident of Hanover from 1787 to 1861, bear witness: "(In the intermediate years from 1787 to 1797) There was so much land cleared up every summer in this adjacent towns that oftentimes for a week in succession the smoke from the burning lands in the towns west of us would be so dense and black by mid afternoon as to entirely obscure the sun."

Looking back, as an old man, he remembered that in Hanover "Native wild fruites in the richest abundance and most delicious flavor — was everywhere to be found the spontaneous production of the soil . . . In several years of my youth I have wrought days in succession in my hayfields while my shoes would be . . . red with the strawberries which I was crushing under my feet — The best cultivated strawberries are not now nothing equal in size or flavor to those then growing spontaneously in our common fields." Fruit is sweeter in our youth, but in 1932, four years after the McCallums had added their bit to Hanover's destruction an old man told my husband about the wonderful strawberries he and his 80-year-old sister used to pick on the grassy banks of Downing Road, River Ridge and School Street Extension, above the river. The pines, which we so valued, were johnny-come-latelies to him.

Mr. Dewey observed "It is a fact not generally recognized that our rivers and all their tributary streams are not uniformly so large at the present day as they were for many years after the first settlers were planted in this region . . . I used often to see our adult population bathing and swimming in Mink Brook — where we now pass over it on our path to West Lebanon. To a careful observer that has resided here long enough, the reasons for this difference will appear perfectly obvious. This region in a simple state of nature was covered with a dense forest growth." Moss and thick, decayed leaves "all formed a sponge that retained the falling rains and melting snows . . . as the earth was in a great measure wholly shaded by the forest which covered it, very little moisture could escape by evaporation."

"Let the Green Mountain and the White Hills and their spurs and excrescences be laid bare by the woodmans axe and the action of fire and let such a rain descend as poured upon us in 1786 (The First Great Flood) — the valley of the Connecticut would exhibit devastation similar to the general deluge."

He notes that in France an alarmed government was considering measures "to arrest the destruction of their forest and restore as far as may be the devolution which the improvidence of ages has so unwisely brought to pass — in this region we are doing the same sad work and by the wanton destruction of our forests and we have in a measure been reaping the fruits of our improvidence yet but few apprehend it."

Some twenty years before Mr. Dewey's death some influential citizens of Hanover did apprehend it and the Hanover Ornamental Tree Association was formed in 1843 and an effective tree-planting program begun. This was continued by the Village Improvement Society; its successor, the Hanover Improvement Society, then by the Town of Hanover and Dartmouth College. Early in the 1900's rough pasture land had become the Hanover Golf Course, Occom Pond flooded a poor marshland, and the pine woods near the river along Lyme Road were rescued from match-wood destruction to become Pine Park.

In the 1860's Observatory Hill was planted with gifts of 7,500 seedling trees from Europe which grew untended until their jungle was cleared in 1879 by student and faculty volunteers. College Park, lovely home of poison ivy in the 1930's, was always a College felicity, enjoyed its neighbors along North Park Street much as the Golf Course and Garipay fields are enjoyed by their neighbors, and even the "nibbling away" by apartment house construction and the beautiful presence of the old Lord houses has not really spoiled the pleasures of the Park.

Fifty years ago Downing Road was still Deacon's Downing's cow pasture, School Street Extension was a wind-swept open hill above the river, the automobile was not recognized as a devouring monster. We are all corrupters, from the men who came here to settle in East Hanover, through Governor Benning Wentworth who chartered them, through Eleazar Wheelock and the Dartmouth faculty who succeeded him, through Hiram Hitchcock and the doctors and staff of the Mary Hitchcock Hospital, through the Army Corp of Engineers and the scientists and technicians it settled here. We have torn down our oldest building, but Eleazar's Mansion still stands on West Wheelock Street (over-ripe with books); the Lord Garden still exists, behind the Mental Health Center; and many of Harold Rugg's loved plants still bloom cherished in other gardens. Forty-one houses built in the 18th century are still in use, as homes, offices, a library even, deplorably, as stores. We will continue to grow, or the town will die. We should feel neither shame nor pride in the way Hanover has already grown, a village mostly of professionals, doctors, teachers, administrators, researchers, lawyers, architects, successful business men. Properly we should cry, each of us, mea culpa, and no matter what we did in the past, resolve in 1973 to control our Frankenstein monster of growth. So in 1958 we didn't. Does that mean that in 1973 we mustn't?

The Hanover Conservation Council has been quietly going about its business of conserving our green places. The Association FOR Balch Hill, younger, noisier, but no less concerned, is going about its business too. And the Association is not made up entirely of "hillbillies." Many members are just people like me who didn't yell loud enough or effectively enough in the past but have lived in Hanover long enough to know that the enemy really is us — we even clutter the cemetery! I don't intend to abolish myself, but I will whole heartedly support any organization that is for the protection development of my town, whatever sins its individual members may have committed in the past.

TOWN OF HANOVER

TOWN OFFICERS

BOARD OF SELECTMEN*

Harry H. Bird, Jr. +
Edward S. Brown, Chairman
Donald W. Hawthorne +
Edgar T. Mead
John Milne (1)
John G. Skewes

MODERATOR
Stuart W. Russell

TOWN CLERK
Patricia H. Radway
Ruth L. Stephenson (2)

TAX COLLECTOR
Neal G. Berlin

TREASURER
Marjorie T. Scott

AUDITORS
Robert R. Costello
Bruce D. McAllister

HEALTH OFFICERS
Donald N. MacKay, M.D.
Edward S. Brown

FENCE VIEWERS
Walter S. Coutermarsh
G. Wesley LaBombard
Edward C. Lathem

SUPERVISORS OF
THE CHECK LIST
Elizabeth Crory
Karen K. Nice
Patricia H. Radway (2)
Patricia Shannon

LIBRARY TRUSTEES
Alice B. Hayes
Jean H. Storrs
Elsie M. Wendlandt +

TRUSTEES OF TRUST FUNDS
John D. Bryant
D. Hugh MacNamee +
Robert W. MacMillen

ADVISORY ASSESSORS
Lewis J. Bressett +
Robert D. McLaughry
Leonard E. Morrissey, Jr. (2)

PARK COMMISSIONER
Carolyn C. Tenney

SURVEYORS OF WOOD & LUMBER
Joseph C. Fogg
Walker T. Weed

* Also members Board of Health

+ Term expires 1974

(1) Resigned 9/1/73

(2) Resigned 9/15/73

TOWN MANAGER
Neal G. Berlin

ADMINISTRATION
Jane I. Gosselin

CEMETERIES
Harold C. Wing

FIRE AND INSPECTION SERVICES
Raymond L. Wood, Chief

POLICE
Roland M. Lee, Chief

PUBLIC WORKS
Richard Hauger, Supt.

SEWERS AND WASTE WATER TREATMENT
Donald W. Chamberlain, Supt.

TREE WARDEN
Frederick W. Page

VISITING NURSE
Frances J. Connor, R. N.

YOUTH COUNSELORS
Patricia A. Cavanaugh
Rev. James H. Cavanaugh

APPOINTED BOARDS AND COMMISSIONS

CONSERVATION COMMISSION

Carolyn C. Tenney, Chairman
Mitchell N. Call
Karen K. Nice
Allen Koop
Mary L. Nutt
Robert Reynolds, Jr.
Roger Soderberg

FINANCE COMMITTEE

Marcia Colligan, Chairman
Frederick M. Appleton
Roger C. Ball
Frederick E. Webster, Jr.
William O. Berndt
Robin Robinson
John G. Skewes

PLANNING BOARD

Carl F. Long, Chairman
Marjorie L. Boley
Edgar T. Mead, Jr.
John W. Sommer
Robert C. Storrs
Stuart N. Templeton
Frances G. Wales

ZONING BOARD OF ADJUSTMENT

Kevin L. Carey, Chairman
Haslett D. Fullington
David H. McIntire
Barbara A. Morin
Richard F. Winters

“Freedom has never relied on uniformity of opinion”

John F. Kennedy

REPORT SUMMARY

"1974 And Beyond"*

1. Consider a basic revision in the legislative responsibility of Town government.
2. Reorganize administrative staff and provide additional personnel.
3. Mary Hitchcock Memorial Hospital will withdraw from ambulance service resulting in greatly increased costs.
4. Responsibility for greatly increased training for ambulance service should be assumed by Dartmouth-Hitchcock Medical Center.
5. Personnel changes will be required in the cemetery division if greater responsibility is assumed for beautification of public properties.
6. Communications services require improved and additional equipment.
7. No general personnel changes will be required in the fire department, except as required by changes in work schedules and the reorganization of ambulance service.
8. The fire department should place greater emphasis upon fire prevention, education and inspection, with increasing responsibility for suppression and prevention to be borne by builders.
9. The highway division should increasingly emphasize maintenance.
10. If road mileage increases' or if safety standards require additional personnel on snow removal equipment a substantial increase in highway division personnel will be required.
11. Expand food and restaurant inspection capabilities.
12. Establish public health advisory committee, incorporating functions of visiting nurse advisory committee.
13. Investigate feasibility of regional comprehensive public health agency.
14. Hanover Housing Authority should adopt a housing policy, together with vehicles for implementation, which will encourage the development of housing alternatives for residents of all economic levels.
15. Implement professional analysis of Howe Library facility needs.
16. Investigate the feasibility of a single public library system combining Howe Library, the Town Library and all school library facilities.
17. Develop workable open space plan which considers maximum population density together with all alternate methods of preservation and proceed with realistic levels of funding.

18. Initiate a planning program which in 1974 will concentrate on community consensus and goals, open space and transportation, including public transportation and walking.
19. In police department emphasize changing character and quality of service.
20. Police personnel changes should concentrate upon specialized services.
21. School district buildings and grounds personnel should assume responsibility for all town building maintenance.
22. Town and/or school districts should assume increased responsibility for recreation with those activities being incorporated into existing operational structure.
23. An increase in waste water treatment personnel will be required when secondary treatment facilities are constructed.
24. All major sewer construction should be contracted with minor construction and replacement performed by Town employees.
25. All responsibility for sewers and septic tanks should be assumed by superintendent of sewers and waste water treatment.
26. Adopt public policy which will emphasize recycling.
27. Encourage electric company to provide street lighting which is compatible with character of community.
28. Consider personnel requirements for tax assessing and accomplish tax mapping.
29. Encourage assumption of Lebanon Regional Airport as a State responsibility.
30. Establish realistic parking and road improvement priorities for the urban area which minimize adverse effects upon community character.
31. Establish opportunities for improvement in the quality of down-town Hanover rather than increasing the area.
32. Investigate the feasibility of public transportation in the urban area and make planning, economic and other decisions which will increase the attractiveness and probability of success of public transportation.
33. Make adequate provisions for people who are walking, biking, hiking or skiing in the urban area.
34. Fund youth counseling at a level which will strengthen family oriented program.

* Report to the Board of Selectmen by the Town Manager, September 1973.

**TOWN OF HANOVER
WARRANT FOR ANNUAL TOWN MEETING
1974
THE STATE OF NEW HAMPSHIRE**

Grafton, ss.

Town of Hanover

TO THE INHABITANTS OF THE TOWN OF HANOVER, NEW HAMPSHIRE, who are qualified to vote in Town Affairs.

TAKE NOTICE and be WARNED that the annual meeting of the Town of Hanover, New Hampshire, will be held in Webster Hall, Wentworth Street, Hanover, New Hampshire, on Tuesday, March 5, 1974, at 4:00 P.M. to act upon the following subjects:

(THE MEETING WILL BE FORMALLY CONVENED AT 4:00 P.M. AT WHICH TIME THE POLLS WILL OPEN FOR VOTING BY BALLOT FOR THE ELECTION OF TOWN OFFICERS, THE ELECTION OF DELEGATES TO THE CONSTITUTIONAL CONVENTION AND CONCERNING THE HOME-OWNERS' EXEMPTION AND ABSENTEE VOTING, ALL UNDER ARTICLE ONE.)

(ALL OTHER ARTICLES WILL BE PRESENTED, DISCUSSED AND ACTED UPON BEGINNING AT 6:30 P.M. THE POLLS WILL CLOSE AT 8:00 P.M. OR ONE QUARTER HOUR AFTER COMPLETION OF VOTING ON THE LAST ARTICLE IN THE WARRANT WHICHEVER IS LATER UNLESS THE TOWN VOTES TO KEEP THE POLLS OPEN TO A LATER HOUR.)

ONE: (TO VOTE BY BALLOT):

A. For the following Town Officers:

One Selectman to serve for a term of three years.

One Selectman to serve for a term of one year.

One Treasurer to serve for a term of one year.

One Town Clerk to serve for a term of three years.

One Library Trustee to serve for a term of three years.

One Trustee of Town Trust Funds to serve for a term of three years.

And such other Town Officers as may be required by law.

B. For four delegates to the Constitutional Convention.

C. (BY PETITION) To determine if the voters of Hanover are in favor of adopting the homeowners' exemption as follows:

"Shall we adopt the homeowners' exemption provisions of RSA Chapter 72 granting a \$5,000 exemption based on equalized assessed valuation on all owner-occupied units and a \$10,000 exemption based on equalized assessed valuation on all owner-occupied units owned by persons over 65 years of age?"

D. (BY PETITION) To determine if the voters of Hanover are in favor of adopting the absentee voting provision as follows:

"Shall the provisions for absentee ballot for the election of Town officers be adopted by this Town?"

TWO: To receive the reports of the Town from the Selectmen, Town Clerk, Treasurer, Auditors, Collector of Taxes and other Town Officers and to vote on any motion relating to these reports.

THREE: To raise and appropriate such sums of money as the Town judges necessary to pay the expenses of the Town during the 1974 fiscal year for the purpose of having his name added to the check list.

FOUR: To choose the following town officers, to be elected by a majority vote:

One Park Commissioner for a term of three years.

Two Auditors each for a term of one year.

One Member of the Advisory Assessors Board for a term of three years.

Three Fence Viewers each for a term of one year.

Two Surveyors of Wood and Timber for a term of one year.

And such other officers as the Town may judge necessary for managing its affairs.

FIVE: To see if the Town will adopt the provisions of RSA 55:9-a and 9-b so that a legal resident of the Town may apply to the Town Clerk for the purpose of having his name added to the checklist.

SIX: To see if the Town will vote to authorize the Board of Selectmen to purchase such comprehensive general liability insurance as they deem appropriate.

SEVEN: To see if the Town will vote to authorize the Board of Selectmen to apply for, contract for and accept aid relative to disasters, as may be required.

EIGHT: To see what sum the Town will appropriate for the preparation of a tax map of the Town in accordance with RSA 31:95-a, with one-half of the amount to be raised during 1974 and the remainder to be raised during 1975.

NINE: To see if the Town will vote to authorize the Board of Selectmen to apply, negotiate and do all other things necessary to obtain such Federal, State or other assistance as may be available for the report for, design of, and construction of a sewage disposal system and to take any other action as may be necessary to update the report on sewerage and sewage treatment facilities, to complete an infiltration/inflow analysis or to comply with any other requirements contained in P.L. 92-500 which will qualify the Town for Federal funds, and pass any vote relating thereto.

TEN: To see if the Town will vote to discontinue a certain Class VI Highway known as "Thompson Terrace Extension."

ELEVEN: To see if the Town will vote to discontinue a portion of Partridge Road and a portion of Town Road #50 so that they will become dead end roads.

TWELVE: (BY PETITION) To see if the Town will appropriate an additional \$5,000 for the purpose of open space land acquisition and place this sum in the conservation capital reserve fund in accordance with RSA Chapter 36A.

THIRTEEN: To see what sum of money the Town will appropriate for recreation purposes, based upon the recommendations of the Recreation Study Committee.

FOURTEEN: To see if the Town will approve the creation of a Recreation Board of seven members to be appointed by the Board of Selectmen, in accordance with the recommendation of the Recreation Study Committee, for three-year staggered terms.

FIFTEEN: To see if the Town will vote to authorize the sale of all or part of the land, included in warranty deeds to the Town from Dartmouth College of October 14, 1915, and from Orrin H. Hutchins and Mamie L. Hutchins of February 17, 1944, generally known as the salt-shed property and currently used as a parking lot, being located on the northwest corner of South College Street and East South Street, at a value to be determined by professional appraisal, and upon such terms and conditions as the Selectmen deem to be in the long-range best interests of the Town, and further, to authorize the Selectmen to execute and deliver on behalf of the Town, agreements, deeds and any other instrument that may be required, and to take any other action that may be necessary or convenient to carry this vote into effect.

SIXTEEN: To see what sum of money the Town will appropriate to donate to the Upper Valley Senior Citizens Council.

SEVENTEEN: (BY PETITION) To see if the Town will raise and appropriate \$4,575 in order to support Headrest's service to Hanover citizens.

EIGHTEEN: (BY PETITION) To see what action the Town will take to postpone temporarily consideration of all proposed developments of open space in Hanover either now pending before the Planning Board or submitted to it until September 1, 1975, or until a revised zoning ordinance has been adopted, whichever comes first.

NINETEEN: (BY PETITION) To see what action the Town will take under an agreement dated December 20, 1973, between the Town and the Dartmouth National Bank of Hanover regarding the Town's options, under the agreement to operate, maintain, or purchase the parking facility now under construction at the corner of School and West Streets in the Town of Hanover.

TWENTY: (BY PETITION) To see if the Town will change the system of tax collection to a semi-annual basis, in accordance with the New Hampshire Revised Statutes Annotated 76:15-a and b.

TWENTY-ONE: To transact any other business that may legally be brought before this Town Meeting.

Given under our hands and the seal of the Town of Hanover, this February, 1974.

Harry H. Bird
Edward S. Brown
Donald W. Hawthorne
Edgar T. Mead, Jr.
John G. Skewes
Selectmen

A true copy attest:

Harry H. Bird
Edward S. Brown
Donald W. Hawthorne
Edgar T. Mead, Jr.
John G. Skewes
Selectmen

FORTY-SECOND ANNUAL REPORT OF THE HANOVER FINANCE COMMITTEE – 1974

The 1974 general operations budget of the town proposes expenditures of \$1,862,612, an increase of \$177,190, or 10.5%, over that of 1973. Approximately \$1,184,640, or 64%, of the total is supported by sources other than property taxes. Under this proposal the amount to be raised by property taxes in 1974 would decrease by \$73,732, or 11.1% over the actual amount which was raised by the same source in 1973. The Finance Committee, having studied and approved this proposal, commends the Town Manager and the Board of Selectmen for their efforts to have services paid for by monies other than property taxes, such as user-fees and grants.

To avoid the problem of retroactive salary adjustments an eighteen-month adjustment was given to town employees; a portion of this is allocated in the period from January-June 1974 and the remainder in fiscal 1974-75. In the future, salary readjustments will be made annually as of July 1.

Continued reassessment of real estate as a result of the inequities left by State reassessment in 1967 brought urban residential properties into line. Reassessment of the commercial zone is planned for 1974. A solution should be sought for the reassessment of land parcels, both in the rural and urban areas. This committee urges, in the future, that all real estate be reviewed simultaneously, even if additional manpower is required, to effect a complete reappraisal during the same year. At its best, property values as the base for determining taxes represents an inadequate measurement. Piecemeal reappraisal of real estate is both inequitable and financially unsound.

The supposed "energy crisis" coupled with inflationary trends in the economy has burdened all budget-setting bodies with spiraling increases. As a result, the town and school districts must allow for 20%, possibly greater, increases in heat and utility accounts.

The Dresden Finance Committee, a composite of the Hanover and Norwich Finance Committees, gave its unanimous endorsement of the 1974-75 Dresden District school budget. It has concurred that Superintendent Edwards' responsible management approach to keeping costs in line is one which the committee encourages. The total effect of all educational expenses in Hanover amounts to an increase of \$19,000, or nine-tenths of a percent (0.9%) over last year's budget. The Committee supports the 1% contingency fund which will appear on the District warrant.

Approximately two years ago the Richmond Renovation Committee was charged with proposing a plan for the Middle School on Lebanon Street. In October, voters, in approving monies to purchase Thompson Terrace land adjacent to the Lebanon Street schools, paved the way for application of state aid on the renovation project. Spirited dialogue and computations among Renovation, School and Finance Committees, as well as in the communities, continued until January 1974 when the decision was made by the Board to forestall a vote on these matters until the cost-sharing of the two towns was brought into financial perspective. An outcome of this was Hanover's decision to

move its fifth grade to Ray Elementary School and the setting of rental fees on the Richmond building to the Dresden District occupying it. The direct result to Hanover taxpayers is a net reduction in its share of the Dresden operating costs. The Finance Committee continues to study and assess the implication of the sale of the Richmond building to Dresden District for one dollar as well as the change in the District from grades 7-12 to grades 6-12, issues which will be brought before the community at a future date yet to be determined.

Respectfully submitted,
Marcia W. Colligan, Chairwoman

CITIZEN COMMENT

Hanover has been a leader during many decades in the fields of community planning, education, recreation, and in its concern for the general welfare of its citizens. The fact that it is blessed with two excellent institutions, Dartmouth College and Mary Hitchcock Memorial Hospital, which play a very important part in the economic and social life of the Town, explains in large measure why Hanover is a progressive town. It is also blessed with many citizens not directly connected with the college or hospital, as well as a concerned group of business people, who were either fortunate enough to have been born here or who were attracted here by the physical, economic and social character of the community, people who care about the Town's future.

It has been my experience during 20 years as an editor of the local weekly newspaper that there have always been dedicated citizens willing to step into positions of responsibility, elective, appointive and voluntary, to help in the governing processes and to contribute to the needs and desires of the citizenry. This experience gives me faith that, although change and growth are an inevitable part of Hanover's future, the community will continue to be the kind of town most of us appreciate and to which we will dedicate our interests to preserving the assets that should be preserved for the benefit of this and future generations, and to bringing about improvements as economics and the will of the majority make them feasible.

DAVID D. HEWITT

SUMMARY REPORT OF RECREATION STUDY COMMITTEE

The principal recommendations of the committee are:

1. The creation, by the Town, of a recreation board of seven members to be appointed by the Board of Selectmen. The Recreation Board will advise the community, the Board of Selectmen and recreation personnel on all matters relating to community recreation.
2. The appropriation of \$10,700 by the Town in 1974 for the employment of a full-time professional recreation director who, working with and under the guidance of the Recreation Board will be responsible for program development, coordination and execution.

In July 1973, the Board of Selectmen appointed the Recreation Study Committee for the purpose of considering both short and long-range recreation needs. The committee reviewed the work on the previous 1959 study committee, the efforts of the League of Women Voters, sent a questionnaire to every local group which could be identified as engaged in a recreation activity and discussed the issues with local citizens in all age groups and both local and state public officials.

For guidance, the Committee subscribed to the following statement of the 1959 committee:

"It must be kept in mind that a successful recreation plan is not wholly an athletic or physical education program. It is not concerned with turning out star athletes or winning sports teams. Its purpose is not to exploit anyone or anything. Nor is its purpose simply to fill the leisure time of the people. Its purpose is to provide opportunities for — and leadership in — wholesome, constructive activities that will enrich the lives of the residents of Hanover."

While Hanover already has many facilities and programs, the Committee believes that there will be increasing demands for additional and improved programs, there is a need for the coordination of existing programs, opportunities exist to create programs of many types which will enrich the lives of our citizens and the quality of present programs can be greatly improved.

The Committee report discusses many other issues and provides other recommendations which include the more extensive use of public school facilities, the use of realistic charges by private recreation groups, the use of recreation scholarship funding for those unable to pay, the identification of town-owned buildings particularly for the use of crafts groups and senior citizens, the preparation of a recreation information brochure, the sale of town-owned land reserved but unsuitable for recreation purposes and the use of those proceeds for recreation purposes, the development of town-owned tennis courts, cooperation with Dartmouth College in the development of a community use program for Davis Rink and continuing investigation of a combined Hanover-Norwich recreation program.

Judson Pierson, Sr., Chairman
 Craig Sears, Vice Chairman
 Roger Ball
 C. Nicholas Burke

Joan Freeman
 J. Michael McGean
 Mary Russell
 John G. Skewes

REPORT OF THE SELECTMEN

During the past year, the deliberations, concerns, and actions of the Board of Selectmen have been devoted in major part to the execution of the expressed wishes of the voters, while at the same time, trying to visualize the future needs of the Town. The implementation of these responsibilities has been deliberate with final decisions reached only after review of alternatives, public hearings, and legal researches.

Among the major assignments placed upon the Selectmen by action at the 1973 Town Meeting, have been the project to provide housing for the elderly, the adoption of an ordinance to restrain dogs, the protection of the public water supply, and the sale of town-owned land on South Main Street for commercial development.

In pursuance of the vote of the Town, as expressed by an appropriation of \$500,000 to do so, land on Summer Street for the housing project has been purchased from the Hanover Co-Op Society and the services of an architect have been contracted for the preparation of final plans, so that bids for construction may soon be solicited.

The expressed wishes of the voters for the restraint of all dogs within the sewer district, so-called, has been effected by the adoption of an appropriate by-law and by the provision of necessary enforcement measures. This by-law was defined and adopted only after many hearings and much study to assure that its details and implementation would be practical and truly reflect the wishes of the citizens of Hanover. Because of unavoidable delays in making arrangements for impoundment facilities and the hiring of personnel, the new by-law was not put into effect until January, 1974. While enthusiasm for the new restriction upon roving dogs is said to be somewhat less than 100% among dog-owners, it is hoped that the new measure will be given a fair trial without the expenditure of more emotion than the matter deserves.

As voted at the 1973 Town Meeting, final action upon the proposal to protect the public water supply by the discontinuance of certain old town roads within the watershed was deferred until a special Town Meeting in June pending the completion of a report on the matter by a special study committee. At the June meeting, the recommendations of the committee were rejected and the original motion failed. Subsequently, the Health Officer of the Town promulgated regulations effectively closing the watershed to all unauthorized entry which, after two public hearings, was adopted unanimously by the Board of Selectmen.

As authorized at the Town Meeting, the town-owned land just south of the Nugget Building has been sold to the Dartmouth National Bank for the construction of a modern building for banking and offices. The elimination of the many convenient and popular parking spaces by this project was considered by the Selectmen to be an intolerable loss. To compensate for this lost parking, the Selectmen and Dartmouth National Bank mutually agreed upon a plan to permit the replacement of this lost parking space, by the construction of a parking facility located west of the proposed new building upon land owned in part by the Town and in part by the bank. The new facility will consist of a sub-surface

level and a slightly elevated deck and will provide more parking with less asphalted surface area than that in the lost parking area. In connection with this project, improvements have been made in the alignment of West South Street and in the School Street intersection, all details of which have been approved by the Planning Board and the Zoning Board of Adjustment. Should the Town sometime wish to incorporate this parking facility into the Town's public parking scheme, provisions have been made for sale and lease agreements to allow such future acquisition by the Town.

In its accounting to the voters of the Town of Hanover, the Selectmen feel that it would be seriously remiss not to focus attention upon two important matters which seem to increasingly hamper the reasonable and realistic governance of the Town — the first is the question of the viability of the Town Meeting form of local government for Hanover and the second is the obvious lack of consensus upon the destiny of the Town.

Whatever form of self-government is chosen, it seems axiomatic that it should be truly representative, democratic, conducive to thoughtful decision making, convenient, and efficient. It is arguable whether the Town Meeting, as experienced in Hanover, has any of these attributes. The voter turnout at the Town Meetings is usually a very small portion of the total registration and frequently seems to consist mainly of small organized groups with special and personal interests to promote. On the other hand, it is true, unfortunately, that Hanover has no place of public assembly large enough to seat a satisfactory number of voters. Many times it seems that the Town Meeting stimulates thoughtful and responsible action in nearly inverse proportion to the importance of the article being considered. For example, at the 1973 Town Meeting, the attending voters with little discussion quickly committed the Town to a half-million dollar expenditure while, at the same meeting, the question of a dog-restraining ordinance involving only a minor expenditure of funds and no long-term commitment was tediously debated at great length. It is the feeling of the Board of Selectmen that the present Town Meeting form of government is archaic for Hanover and that serious efforts should be commenced to explore the ways and means of adopting a more efficient, responsive, representative and responsible procedure for conducting its civic affairs.

Finally, the Selectmen in prosecuting the normal affairs of the Town, are becoming increasingly aware of, and perplexed by, the lack of any obvious consensus upon what Hanover's future aspirations and needs are, or should be. Whenever a matter arises involving housing, sub-divisions, traffic control, parking, or the redefinition of zoning regulations, it is predictable that an organized effort will appear promptly to try to throttle any proposed change from the status quo. Yet, it can hardly be denied that Hanover is an unusually dynamic community and that the need for changes may well be irresistible. It may be pleasant to think of Hanover as a quaint, small New England College town, but the facts are that the burgeoning expansion of activities, building, and supporting staffs at both Dartmouth College and the great medical center here hardly support such a nostalgic and idyllic concept. Already, Hanover is the regional center of life in this area as witnessed by the almost overwhelming daily tides of traffic flooding into our thoroughfares and side streets. Each year more

and more people are centering their lives about the magnificent academic and medical enterprises in Hanover and the Town has a duty and a responsibility to meet their legitimate aspirations to live here and to work here by providing reasonable and responsible zoning, attractive and satisfactory shopping areas, proper schooling, and all essential services. To do this, it is absolutely essential that the Town adopt reasonable and realistic guidelines to provide for orderly growth. Only in this way, will it be possible for Hanover to control its destiny in an efficient and wise manner.

In conclusion, the Selectmen wish to express their gratitude and admiration for faithful and effective service rendered to the Town by its many employees and the unstinting and priceless contributions to the welfare of the Town given by the many voluntary commissions and appointed officers. For, in the end, these are the people who really make this town function.

TOWN ACTIVITIES

CEMETERY DEPARTMENT

The cemetery department has been highly mechanized to meet the ever-increasing needs of the Town. The department has added the ground maintenance responsibilities of the municipal building, highway garage grounds and all grassed areas that formerly were maintained by the highway division. The cemetery personnel have shown an unselfish willingness to transcend departmental duty lines by helping out wherever their help is requested. One of their contributions to the Town has been in the form of work done in conjunction with the remodeling of the Municipal Building. In contrast to public perception of their assigned duties, the men of this division have increased their share in the responsibility of the physical maintenance of the Town.

CONSERVATION COMMISSION

Environmental legislation passed by the 1973 session of the General Court has given Conservation Commissions and their communities new legal instruments with which to provide for the proper utilization and protection of the Town's natural resources. The new legislation includes a "current use" taxation law, local review of all dredge and fill permit applications, provisions for conservation and preservation easements upon land and water, amendments to the scenic roads act and an amendment to the conservation commission enabling act which stipulates that one member of the commission shall also be a planning board member.

The Commission requested that a master land-use plan be prepared for the approximately 300 acres of town land adjacent to Route 120 (Gile tract). Working with the Lebanon Conservation Commission, summer student interns and other town officials, the Commission assisted in the selection of a planning consultant and successfully applied for a \$5,000 grant from the Ford Foundation to assist with the program.

Upon receipt of the Girl Brook Hydrologic and Sedimentation Evaluation Report from the U.S. Soil Conservation Service, application for a complete study of the watershed by the Soil Conservation Service was requested by the Commission and the project has been initiated. The program will include remedial measures to control erosion and siltation.

Late in the year, a beautification study committee (eye-sore committee) was appointed. The committee will act as a coordinating agency and review existing and proposed programs in areas such as trees and plantings, open space, historic sites, scenic vistas and litter prevention.

The nature area holdings were enhanced by the gift of 6.5 acres along Mink Brook from Dartmouth College and 1.5 acres in the same area from Mr. and Mrs. Arthur Jensen. The Hanover Conservation Council responded to a request from the Commission and purchased the beautiful 17 acre tract of woodlands and pond from Mr. and Mrs. Jack Rinker which is located just north of Storrs Pond.

The Commission increasingly is concerned with the impact of growth and development on the local environment. Several residential projects in the Girl Brook watershed have been reviewed. Planning for the protection of Hanover's land and water resources, in cooperation with the other public bodies and private organizations, is of utmost importance to the Commission.

FIRE DEPARTMENT

There were 564 ambulance calls and 278 emergency fire calls, or an average of 70.2 runs a month.

The fire loss this year rose from \$107,000 to \$118,000 due to five major fires which amounted to over 95% of the loss.

231 building permits were issued representing over \$8 million in construction costs, much of which was for the Dartmouth Ice Arena. There were 1029 building inspections and 223 fire prevention inspections with a total of 248 violations.

The Fire Department moved into the new building on the Lyme Road in May. The facility provides much-needed space for equipment and manpower.

HEALTH OFFICER

During the year the Health Officer served on a committee to investigate the recreational uses of the watershed which is the source of the Town's drinking water. After the special Town Meeting at which it was voted not to discontinue the Town roads in the watershed and turn them over to the Hanover Water Company, the Health Officer recommended to the Selectmen that these roads be closed to all traffic.

In 1973, there were no unusual epidemics in the Town of Hanover reported to the Health Officer. The number of dog bites reported to the Health Officer decreased from 29 reports in 1972 to 18 in 1973. No animal, neither wild nor domestic, was found to have rabies in the past year in the Town of Hanover.

As in previous years, inspections were made of nursery schools applying for licensure and private homes applying for licensure to care for foster children.

HIGHWAYS

In addition to snow removal and the usual general maintenance activities, a portion of the Goodfellow and Two Mile Roads were reconstructed with State town road aid, a section of the Three Mile Road was rebuilt after a major earth slide, a parking lot was constructed for Howe Library, West Wheelock from Main Street to School Street was reconstructed and Valley Road and Austin Avenue were completed except for the final shoulder grading and seeding. Considerable time was expended repairing roads after the heavy rains and floods late in June and early in July. Seven bridges were replaced or reconstructed, including two on Dana Road, two on Ruddsboro Road, one on the Dogford Road, one on King Hill and one on the Etna Highlands Road.

HOWE LIBRARY

Providing service 62 hours a week to 5,002 registered borrowers, the Howe Library is a busy center of recreational and informational activity for children, young people and adults. The library staff circulated a total of 95,145 books and other library materials in 1973, in addition to providing reference service, reading guidance, topical exhibits and a warm welcome for those who came to "just sit" and read or study. For those people whose needs could not be met by the library's own resources, 512 items were borrowed from other libraries.

During the year, 1962 books and 77 recordings were added to the library's shelves. Many of these were gifts or memorials, for which the library is most grateful. The book collection at the end of the year numbered 29,150 and the record collection 925. The library regularly receives 10 newspapers and 115 widely assorted magazines.

In addition to the more conventional library materials, Howe Library is now able, through federal funding, to offer a small collection of audio-visual materials and to provide the equipment necessary to use them. Slide projectors, slide viewers, filmstrip viewers and cassette players may be borrowed for home use.

Crowded conditions and lack of a multi-purpose room continue to limit the library's ability to provide special programs for the community. However, story hours, films and other special programs were offered for the youngest children and were, as always, very well attended. Staff members look forward to the day when, with enlarged facilities, they will be able to offer similar programs for senior citizens, special interest groups and the general public.

The library continues to search for a solution to its need for larger quarters. In the Spring of 1973 the president of the Library Board of Trustees appointed a special site search committee, made up of members of the Howe Library Corporation and trustees. During the summer this committee held informal meetings to discuss alternatives. No final decision has been made, but the committee hopes soon to arrive at the solution which will best serve the needs of the community.

TOWN LIBRARY

There was a very successful reading program during the summer, highlighted by a party at the close of the program. Awards were given to children who read the most books.

The librarian has also acquired films on loan from the State Library and has had showings on school vacation days at Trumbull Hall for the young children in the mornings and for the teen-agers during the afternoon.

The library has recently received a large shipment of new children's books.

PARKING

In 1973 in accordance with the action of the 1973 Town Meeting, the Board of Selectmen entered into an agreement with the Dartmouth National Bank for the sale of property generally south of the Nugget Building. The parking on that site will be replaced directly to the west on land currently owned jointly by the Town and the Dartmouth National Bank.

PLANNING BOARD

The two major responsibilities of the planning board during the year were the review of subdivision plats and the zoning ordinance. Late in the year the board was involved in a major controversy concerning the proposed development of the Balch Hill area by Levitt and Sons of New England. A very great number of divergent public and private inputs were received by the board. In both major responsibilities the board must carefully balance both public and private needs and interests.

Both the demands upon the planning board and the planning needs of the Town have increased significantly. Therefore, the planning board has called upon the Town for greatly expanded professional assistance in 1974 and in the years immediately beyond. While it is expected that consultants may fulfill the Town's needs initially, eventually the Town probably will wish to consider a professional staff planner.

POLICE DEPARTMENT

Department patrols traveled 91,428 miles in 1973, a decrease of about 5% from 1972, partly as a result of other activities and the energy crisis. There were 19,500 tickets issued for parking violations, an increase of 2,000 over 1972. Approximately half of all other minor traffic violations resulted from speeding tickets.

The number of criminal arrests decreased significantly from 1972 due to lack of any major protest action. Theft, however, has risen. Although all stolen motor vehicles in 1973 were recovered, other property contributed to the increase. In 1973, \$34,508.60 worth of property was stolen, and only 25% of that total was recovered, largely due to an increase of theft on the college campus, with the items often being shipped out to be fenced or re-sold. The overall number of criminal cases was down to 157 from 257 in 1972.

During 1973, officers found doors and windows of business establishments unlocked on 76 occasions, located 30 missing persons, relayed blood on 54 occasions, checked 309 vacant residences, and towed 150 vehicles. Overall, the department answered 3670 complaints and rendered services on 2235 occasions.

The number of dog complaints and calls concerning sick or injured animals has risen dramatically. The complaints increased from 291 in 1971 to 406 in 1972 and to 530 in 1973. The passage of the dog control by-law and the hiring of a humane officer is already having an effect and should bring the problem under control within the coming year.

SEWERS AND WASTE WATER TREATMENT

Construction included completion of the Valley Road sewer line, replacement of the line on South Balch Street, the reconstruction of a line adjacent to Maple and Pleasant Streets, and the replacement of a line extending from East Wheelock Street to Girl Brook which had been causing infiltration problems. The Division continues to seek out and minimize in the infiltration of storm water into the system.

Considerable work was undertaken along the banks of Girl Brook adjacent to pumping station #5 to prevent further erosion and undermining of a sewer line.

VISITING NURSE SERVICE

In 1973 there were 86 maternal and child health visits, 1463 nursing care visits, 372 health promotion and supervision visits and 660 visits for the purpose of physical therapy. Immunization clinics were held at the Ray School in February, June, September and November and the staff assisted the Red Cross with the four blood drawings.

Early in the summer the office of the visiting nurse service moved to Fowler House for better continuity of care and communications. At the end of the year a study committee was appointed by the Board of Selectmen. The function of the committee is to assess the current public health needs of the citizens of Hanover. Citizen cooperation in the study will assure valuable results for the community.

YOUTH EMPLOYMENT

Hanover has developed a successful youth employment program. Primarily students are employed in the various departments on both a summer and a year-round basis.

The police cadet program, sponsored by Law Enforcement Assistance Administration funds through the State Commission on Crime and Delinquency, is designed to interest young people in becoming law enforcement officers. Four high school students take part in the program each summer. They work with a regular policeman at all times and perform most of the regular duties of an officer, including dispatching, directing traffic, assisting at accidents and routine patrol work, although they cannot make arrests or carry firearms.

Other summer employment in the Town is in the highway and cemetery departments and in the Town and school offices. The summer youths carry out to a great extent the same duties as year-round employees. Hanover also participates in youth programs sponsored by the state and federal governments, such as the Neighborhood Youth Corps and the Summer Youth Enrichment Program. These programs provide needy youth with summertime jobs in non-profit agencies and are coordinated at the Town offices.

Dartmouth College students have been a helpful addition to the Fire Department's volunteer force for many years. In the past, the students were close enough to the station to be able to run to the departing trucks. However, the location of the new fire station made this inconvenient for the student volunteers, so living accommodations for ten students were constructed in the new building. The arrangement allows for greater interaction of the volunteers with the other members of the fire-fighting force and much broader opportunities for further training. The Fire Department as a whole profits from this increased flexibility.

Another year-round program provides additional opportunities for Dartmouth students to work for the Town of Hanover. The Public Affairs Center of Dartmouth College has cooperated with the Town in the establishment of a student intern program, which offers ten to twelve week internships in the Town offices for students who are interested in government or management. Other internships are granted during the summer months to students from other schools under the Federal work-study program. Under the supervision of the Town Manager, the interns perform daily administrative responsibilities, assist various boards and commissions and undertake research and other long-range projects. Past projects include a study of the downtown parking situation, a noise pollution study, preliminary planning and negotiations for housing for the elderly and numerous planning proposals.

ZONING BOARD OF ADJUSTMENT

Nearly twenty cases were handled by the ZBA during 1973, about equally divided between requests for special exceptions and requests for variances from the terms of the zoning ordinance. As in previous years, some of these were cases in which adjustment was clearly warranted by the circumstances, while others called for more subtle balancing of individual interests versus public interests as embodied in the zoning ordinance. A new role was given to the ZBA in 1973, to serve as the board of appeals on matters relating to the administration of the building code. Thus far, this function occupies only a small part of the activities of the ZBA.

Increasingly, the nature of testimony presented to the ZBA in the course of its hearings deals with broad community objectives or social concerns which relate to planning, land use, housing, development, conservation, environmental effects, transportation, population growth, and even life styles. This is at once both encouraging and disturbing. On the one hand it is encouraging that these views are being expressed not just in private conversation but in the public arena of local government procedures. That these are deep concerns of many of our citizens is unmistakable. The disturbing aspect, on the other hand, arises with the thought that this may be an unproductive distraction of people's energies away from the governmental bodies where genuine solutions might be created.

The ZBA must operate within a fairly narrow legal framework which is established by state statute and the local zoning ordinance. These two regulatory structures may be viewed as adequate or inadequate to meet the needs of the people, but the fact remains that in either case, the ZBA cannot enlarge upon or redefine existing law. The ZBA cannot meet an expressed community need, even if the board is sympathetic with that need, by granting an illegal variance or an illegal special exception. Similarly, the ZBA cannot in general refuse to grant a variance or a special exception for which all the legal requirements are fulfilled, even if some community need is apparently threatened, unless that community need is embodied in the zoning ordinance as one of the values to be preserved or enhanced.

These remarks could be read as an attempt by the ZBA to evade important issues; instead, they are given to suggest that other appropriate means exist to interject discussion of these important issues in the governmental process. Some words of Oliver Wendell Holmes seem applicable:

We are in danger of forgetting that a strong public desire to improve the public condition is not enough to warrant achieving the desire by a shorter cut than the constitutional way of paying for the change.

CITIZEN COMMENT

We begin with two premises: (1) Hanover is today a desirable place to live because at various times in the past 200 years its citizens have made those small and large decisions necessary to keep it that way, and (2) we are now — in the mid-1970s — at a critical point for determining whether the values our townspeople share will continue to survive.

Among those values are a concern for other members of the community, an assumption that one is living among honest individuals, a respect for the natural beauty of the trees, lakes, open space and the River, and a belief in the importance of clean air and clean water over other values whose pursuit might lessen the chances for clean air and water.

The experience of other communities convinces us that these values cannot survive high population density and unplanned growth. We therefore believe very strongly that Hanover's citizens must plan for orderly, moderate — some would say "minimal" — controlled growth in the coming decades. We cannot hope to retain the values mentioned above if at the same time we do nothing to discourage exploitation of the Town's resources and indiscriminate development of the land.

This doesn't mean that Hanover should become a single-class community; there is both room and need for a diversity of people in the composition of the community, and we hope that planning for the Town's future will specifically include measures to insure continuation and enhancement of that diversity.

ALEX and BETTY FANELLI

BUDGET DISCUSSIONS 1973 and 1974

1973 REVENUE

Revenue for 1973 was greater than the budget projection by \$128,271.56. It was expected that revenue would total \$1,685,422 while actual revenue amounted to \$1,813,693.56.

Property tax collections under prior years' levy and tax sales redeemed were significantly greater than in previous years. The prior years' levy was \$117,276.39 in 1973 and only \$96,532.91 in 1972.

In most other revenue categories, actual revenue exceeded the budget estimates. The very substantial increase in revenue from other local taxes resulted from a change in State legislation. In previous years, a portion of the resident tax was remitted to the State. Beginning in 1973, the total collection was retained by the municipality of origin.

Increased revenue from motor vehicle and building permits accounts for the additional revenue from licenses and permits. It had been anticipated that motor vehicle permit income was beginning to peak. However, it increased again in 1973, substantially more than expected. Building permit fees were revised to reflect the cost of building inspection services. The additional revenue results from substantial permit fees for major institutional buildings.

Revenue from the use of property and money was approximately as anticipated. High interest rates in 1973 continued to produce significant return from short term investments.

Revenue from other governmental agencies was \$29,318.70 greater than expected primarily because of greater returns from the interest and dividends tax, additional grant funding by the Commission on Crime and Delinquency and Federal Disaster Funds received because of the heavy rains and flooding in late June and early July.

A good business climate yielded additional interest and dividends proceeds. Also, it appears that more Hanover residents are paying interest and dividends tax.

The total revenue from service charges for services rendered was not significantly higher than budgeted. However, there were a variety of increases and decreases. The additional amounts in sewer rentals for both Hanover and Lebanon represent revenues from previous years.

The sidewalk transfer was not as great as expected because total expenditures for sidewalks were less than budgeted.

Sundry revenue was slightly below the budgeted amount. The budgeted item of \$31,606 under sales and compensation for loss of property included a \$10,000 item which would have financed the land-use study of the Town land adjacent to Route 120 from previous land sales. However, because that study was not initiated until late in 1973, it was not necessary to utilize that funding.

1973 EXPENDITURES

In 1973, \$1,685,422 was budgeted for expenditure and actual expenditures amounted to \$1,520,226.19 or \$165,195.81 less than anticipated.

An explanation of the major differences between budgeted amounts and actual expenditures follows:

Function/Department Division	Amount Under or (Over) 1973 Budget	Explanation
GOVERNANCE AND COORDINATION		
District Court	\$ 199.88	
Elections	(1,256.61)	Town meeting facility costs greater than budgeted.
General Administration	13,227.26	Finance study postponed.
Independent Agencies	206.08	
Legal Services		No comparison as appropriation was included in another account in 1973.
Planning	(1,588.43)	Consulting services used for planning board.
Tax Administration	8,298.57	Less property purchased at tax sale.
SAFETY SERVICES		
Code Admin. and Enforcement		No comparisons as functions were performed by Fire Department in 1973.
Fire		
General Operations	(7,188.33)	Communications and other costs associated with new building.
Stations	695.35	
Hydrants	1,170.95	
Police		
General Operations	7,059.60	Salaries and capital outlay less than budgeted.
Communications	(4,415.95)	Salaries greater than budgeted, primarily because of extended illness of personnel.

Dog Control	19,308.81	Program not initiated until end of 1973.
Civil Defense	200.00	
HUMAN SERVICES		
Conservation Commission	1,119.94	Grant funding anticipated for land purchases.
Counseling	1,090.61	
Health and Welfare	768.45	
Housing Authority	28,572.34	Planning and architectural services delayed until land purchased.
Libraries		
Etna	625.00	
Howe	1,829.55	Salaries and operating expenses slightly less than budgeted.
Recreation	681.06	
PUBLIC SERVICES		
Air Transportation	(500.00)	Additional legal fees for New England service investigation.
Cemeteries	1,100.79	
Highways	48,523.54	Street maintenance, drainage and bridges and capital outlay less than budgeted.
Public Buildings	827.12	
Sewers and Waste Water Treatment	(1,599.10)	Sewer construction and maintenance, utilities, heat and chemicals greater than budgeted.
Sidewalks	3,130.78	Personal services less than budgeted.
Solid Waste Disposal	10,648.65	Route 120 land-use study delayed.
Street Lights	278.88	
Trees	4,963.36	Capital outlay less than budgeted.
DEBT AND INTEREST	27,945.83	Sale of building bonds postponed.

1974 REVENUE

Projected revenue for 1974 is \$1,862,612, an increase of \$177,190 over the 1973 budget and \$48,918.44 over 1973 actual revenue.

In the 1974 budget, the use of non-property tax revenue sources continues to be emphasized. In the 1973 budget, property tax revenue sources provided 46.4% of the budget support. The property tax support will decrease to 36.4% in 1974. The amount of property tax to be raised in 1974 will be \$661,872, compared with \$766,634 in 1973, a decrease of \$104,762 or 13.6%. This reduction, which is the most significant in recent history, is particularly unusual considering the current inflationary pressures. A number of factors make this reduction possible and it is apparent such a favorable combination of circumstances probably will not exist in future years. The circumstances include additional unexpected revenue being collected in 1973, a very favorable year-end balance, efforts by town employees to economize and the postponement of certain projects.

The Town will continue to receive the entire proceeds from the resident tax. However, very little change is expected in the total collection. Therefore, revenue from other local taxes is expected to remain constant.

License and permit revenue will decrease slightly in 1974. With the energy crisis, a minimal increase is expected in motor vehicle permit income. A reduction is expected in building permit revenue because no major institutional construction is anticipated. The income from dog licenses should increase because of the additional \$1 local license fee adopted in 1973.

If interest rates on short-term investments remain high, the income from the use of property and money should continue to be substantial. In 1973, the Hanover Water Works Company increased the stock dividend. The same rate of return is anticipated for 1974.

The income from other governmental agencies will decrease in 1974 primarily because of a reduction in revenue sharing. The revenue sharing funds during 1973 included allocations for more than one fiscal year. The amount budgeted for 1974 represents a yearly allocation. If the effects of the energy crisis are significant or if there is a general recession, the revenue from other governmental agencies could be adversely affected, particularly as related to the interest and dividends tax and the rooms and meals tax. During 1974, the Town will receive the balance of the Federal disaster funds due from repairs necessitated by the heavy rains and flood of late June and early July 1973.

The principal change in service charges for services rendered is a substantial increase in sewer rentals. In 1973, there was a significant decrease in sewer rentals, principally because of a substantial unexpended previous year's appropriation in the amount of \$33,304. The amount of sewer rental to be raised in 1974 is slightly less than the sewer rental raised in 1972. The three new revenue sources in 1974 are communications services, dogs and senior citizens housing. The dispatch center serves surrounding communities. The Town is reimbursed for this service in this account. The dog revenue represents charges to owners of unrestrained and unlicensed dogs. Late in 1974 it is expected that the Town will begin receiving income from the occupancy of senior citizen housing which is reflected in this new account.

Transfers from other funds includes a transfer of \$3,100 from the sidewalk reserve which will correspondingly reduce the amount of money to be raised from the property tax for sidewalk improvements and a transfer of \$13,000 from the sale of Town-owned land on Route 120. Late in 1973, the Board of Selectmen awarded a contract for the development of a land-use plan for all of the Town-owned land located on the west side of Route 120. This project will be funded from the proceeds of the previous land sales.

Included in miscellaneous revenue is a \$5,000 grant from the Ford Foundation which was provided to the Conservation Commission to assist with the land-use study of the Route 120 land.

Prior year's revenue is significantly greater than in recent years. The total prior year's revenue for 1974 is \$293,467 compared with \$66,968 in 1973 and \$92,262.01 in 1972. The unexpended balances of \$22,278.83 in the fire service area, \$2,947.77 in the sewer tax area and \$4,233.70 for sewer rentals are applied to the 1974 budget.

FINANCIAL PROGRAM – 1974 DISCUSSION ALL DEPARTMENTS

The 1974 expenditure budget is \$1,862,612 as compared with \$1,685,422 in 1973, an increase of \$177,190 or 9.5%. This does not include capital reserve expenditures, the parking system and the Upper Valley Emergency Medical Care Service.

The budget has been reorganized to reflect the responsibilities of the Town in broad service or function categories. The five categories are governance and coordination, safety services, human services, public services and debt and interest. The individual departments and divisions included in each function are listed in the budget detail.

A base wage adjustment of 7.3% is proposed for all Town employees. There are additional changes for specific employees where, based upon a survey of area employers, it was found that the Town's pay rates were not competitive with prevailing rates of pay for comparable work in other public and private employment in the area. In several instances the costs of certain fringe benefits purchased by the Town have increased as the result of inflation. The uniform allowance in the fire department has been increased \$20 annually, and the vacation benefit has been increased to an allowance comparable with other area employers.

Provisions are included for reducing the work week, effective July 1, 1974, of the fire department from 53 2/3 hours to 48 hours, of the public works department from 45 hours to 40 hours, and of the police department from 45 hours to 40 hours.

Personal service costs increase \$106,141 in 1974 and represent 59.9% of the total increase. Included in the increase are the wage adjustments, a full year's salary for employees added during 1972, social security and pension increases and additional employees proposed for 1974. Nevertheless, personal services only represent 42.4% of the total town expenditures. This is a very low figure for any organization which is service oriented and even low when compared with other municipalities.

Operating expenses account for an increase of \$63,117 and represent 35.6% of the total increase. Major increases occur in professional fees, communications, buildings repairs and maintenance, utilities, heat and the Town's support for the ambulance service.

Capital outlay expenditures increased \$7,932 or 4.5%.

GOVERNANCE AND COORDINATION

District Court

The District Court budget provides for the salaries of the justices and the clerk which are determined in accordance with State law. The court serves Hanover, Lyme and Orford.

Elections

Elections include the responsibilities of the Supervisors of the Checklist and all costs associated with town meeting and other elections. The added costs represent professional fees associated with the computerized checklist and building use charges.

General Administration

A share of the general administrative costs is distributed to the service areas and to other town services which are supported from service charges and other fees. This includes the parking system, the ambulance service, solid waste disposal and the housing authority.

The demands upon administrative personnel have increased in recent years faster than the demands upon the line departments. A new accounting and financial reporting system, a revised personnel classification and pay plan, an expanded planning program and the construction and occupation of housing for the elderly will accelerate further administrative support requirements.

In September 1973, a report entitled "1974 and Beyond" prepared for the Board of Selectmen, projected Hanover's operational and program needs and included the following discussion of administrative needs.

"Concerns relating to administrative needs have surfaced regularly in recent years . . . These concerns primarily reflect changing general town needs and specific departmental requirements and functions. In conjunction with these changes significant consideration must be given to the issues of the timeliness and quality of both management efforts and policy making. Under present staffing and work requirement, many management efforts and policy decisions tend to be crisis oriented and it is increasingly apparent that the quality of management reflected in staff activities, departmental support and assistance to the Board of Selectmen could be strengthened. The manager recognizes that the administrative efforts of the Town could be much more innovative and effective if adequate staffing afforded opportunities for the manager to operate in an atmosphere which facilitates deliberative administrative processes . . ."

"The demands upon Town government are deceptive because of our limited population. A cataloging of the projects and activities of the Town reveal that there are few communities in the state where local government is involved directly in the multitude of responsibilities undertaken by the Hanover Town government. Competent elected and appointed officials and employees generate work because they demand a high standard of performance and frequently have new ideas . . ."

The 1974 budget for administrative services includes funding for the position of an administrative assistant and an allocation for an additional clerk position late in 1974, if the work-load should warrant.

The significant increase in operating expenses appears under professional fees. In addition to funding for the usual data processing services for payroll and taxes, \$19,000 is included for a finance study and a personnel study by outside consultants. The finance study will develop and begin the implementation of a revised accounting and financial reporting system. Funding was provided for primarily an in-house study in 1973 and was not expended because other demands made the undertaking of the study impossible. The personnel study will comprehensively review the Town's position, classification and pay plan and undertake a review of all personnel policies. The first and only personnel study was previously completed in 1966. That study was only a first step in developing a comprehensive personnel system and since that time the responsibilities of the individual employees have changed significantly.

Independent Agencies

This division includes funding for the Finance Committee, the Information Booth and the Dartmouth Lake Sunapee Region. The same amount is appropriated for all agencies in 1974 as in 1973. However, the Chamber of Commerce has requested that the Town's portion of the information program be increased to \$1,000.

Legal Services

Legal services appear as a separate budget division in recognition that the Town's demand for legal assistance has substantially increased in recent years and probably will continue to increase in the years immediately ahead. Some of the major topics considered by legal counsel in 1973 related to bond issue contracts and litigation concerning bond issue construction, personnel matters, deeds and other documents concerning land purchases, sales and leases, assistance to the police department on matters related to the prosecution of court cases, town meeting actions, meetings with various boards and commissions, review of a proposed zoning ordinance and review of various by-laws, codes and ordinances.

Planning

The report "1974 and Beyond" discussed the Town's planning needs as follows:

"The threat of increased development has created for many citizens a crisis and a renewed interest in planning. Under these circumstances support undoubtedly will be provided for undertaking planning efforts which the Town administration has considered to be needed for some years."

"The planning priorities in the immediate future are:

1. Master plan revision and preparation of implementation strategies.
2. Completion of zoning ordinance revision.
3. Subdivision regulations revision.
4. Capital improvement program revision.
5. Evaluations of impact of town public works projects.
6. Liaison with Federal and State agencies on public works projects.
7. Maximizing Town use of Federal and State financial resources.
8. Development of a viable implementation plan for downtown Hanover.
9. Development of an open space plan and preparation of an implementation strategy.
10. Development of a public transportation system plan.
11. Development of a walking, biking and sidewalk program."

Obviously the Town has a backlog of planning needs. In 1974, it is recommended that the Town fund planning to an extent which will provide for the revision of all regulatory codes and ordinances within the framework of a new implementable master plan. The work should be initiated within a broad based program for the development of community consensus and goals. In addition, in 1974 the specific planning priorities should extend to the questions of open space, and transportation with an emphasis upon the investigation of the feasibility of public transportation and the development of walking facilities.

In the next year or two, the Town will be seeking new ideas and new methods. Therefore, it is considered that these tasks best can be accomplished with consultants who do not have a political or organizational commitment to the community. In addition, this interim period affords an opportunity to evaluate the character and extent of planning services which will be required by the Town in the years ahead. It is obvious that the addition of this new major program commitment will require increased administrative and policy making resources to insure the development of workable planning programs.

In accordance with these recommendations, planning appears as a new budget priority in 1974. This division includes expenditures for the Planning Board, the Zoning Board of Adjustment, the Upper Valley Planning and Development Council, the contract with the Planning Services Group of Cambridge for the development of a land-use plan for the Town owned land adjacent to Route 120 and for a broad-based community planning effort which will coordinate community citizen interests and the various Town agencies into a community consensus which will result in revised ordinances and land-use regulations.

Tax Administration

This budgetary item includes all services relating to the assessment of taxable property and the collection of property tax. The amount of \$15,000 has been included for the preparation of tax maps in accordance with State law which requires that all municipalities prepare tax maps before 1980. It is proposed that one half of the necessary funds be appropriated in 1974 and the remainder in 1975.

SAFETY SERVICES

Code Administration and Enforcement

The code administration and enforcement problems of Hanover are very similar to those of a much larger community in a metropolitan area because of the institutions, increased construction and the services Hanover is called upon to provide to thousands of non-residents.

In 1973, the Board of Selectmen adopted increased building permit fees which it is estimated will yield sufficient revenue to finance the cost of a code administration and enforcement service. The code administrator and the clerk in this budget will be responsible for all matters relating to building and zoning permits, building inspections, the enforcement of all construction codes and the zoning ordinance and the preparation of the primary records for property assessments.

It is expected that considerable time will be allocated to advisory and service functions. Assistance before building projects are initiated, for both the professional and the do-it-your-selfer should minimize problems in the construction phase.

The capital outlay costs represent initial costs associated with the new service and will be considerably reduced in future years.

Fire — General Operations

Personal service costs have increased only slightly because the salaries and other costs associated with two additional firemen have been charged to the ambulance service in direct relationship to the amount of personnel time required. The department will continue to emphasize the development of the resources of call firemen, including those who reside in the fire station.

The increase in communications services is discussed under the communications division. There has been a large increase in medical insurance and services because of a new State law which required the Town to provide a physical examination for call firemen. The clothing expense account has been increased so that the callmen may be provided with improved equipment. Also the clothing allowance for full-time firemen has been increased \$20 annually.

Fire Stations

The operation and maintenance of both fire stations is included in this division. With the completion of the Lyme Road station, capital outlay costs have been reduced. Although utility and heat costs will increase in 1974, it is expected that they will remain below the projections prepared before the building was completed. Personal services provides for maintenance assistance from the school district.

Hydrant Rentals

Hydrant rental is paid to the Hanover Water Works Company. The rate structure is based upon the number of hydrants and an inch-foot water main charge. The Town is reimbursed for all private hydrants.

Police — General Operations

The primary change in the police department is the addition of a detective who will devote his time to criminal investigation and relieve other personnel of that responsibility. This change is reflected in personal services, operating expenses and capital outlay. In 1974, the Town will be reimbursed for 95% of the total expenditure for the detective from a grant from the Commission on Crime and Delinquency.

The amount of police service time allocated to the enforcement of parking regulations has been increased. The communications account also increases in the police department. The operating expenses for vehicles increases because of higher operating costs both for fuel and repairs.

Communications

Communications services are a responsibility of the Police Department. The service will continue in 1974 to receive some grant support from the Commission on Crime and Delinquency. However, because the service is functioning for a full year, the cost for all departments will be proportionately higher. The departments and other communities reimburse the communications division based upon the amount of service received.

An additional employee is reflected in the communications budget because the police aide was transferred from police general operations. The responsibilities of the police aide primarily relate to dispatching.

The significant increase under operating expense results from additional telephone service charges associated with the new fire station, the remodeling of the municipal building and the costs associated with moving the equipment to a new location upon completion of the remodeling. In addition all police and fire telephone charges are budgeted in this account.

Capital outlay provides for the addition of a tape recorder system and the installation of a remote fire radio base at a high point of land on East Wheelock Street. The tape recorder provides protection for both the public and the dispatchers. Currently there are areas being serviced by the ambulance where communication is marginal. The establishment of the remote system will greatly improve the coverage for the ambulance service and the communities receiving dispatching service.

Dog Control

Dog control provides for the enforcement of the State laws and the local by-law relating to the control and supervision of dogs. Since December 1973 the Town has contracted for the full-time services of a humane officer. After six months, the humane officer will provide on-call services primarily responding to complaints. The Town also has a contract with the Grafton County Humane Society for use of the animal shelter in Plainfield. Any Hanover resident can take an animal there without charge.

Civil Defense

Civil Defense has been deleted as a separate budgetary item because the expenditures have been minimal. Emergency civil defense operations are performed by the individual departments.

HUMAN SERVICES

Conservation Commission

The 1974 budget for the Conservation Commission provides the same funding as in recent years which primarily is utilized to match Federal funding for the acquisition of open-space and recreation lands.

Counseling

The 1974 budget provides for the employment of a full-time counselor who will perform a great variety of functions, primarily centering upon youth of the community. The Town currently is cooperating with the Mental Health Center to develop a court probation program, with Federal grant assistance, which will greatly increase the professional resources available to the counselor and the district court.

Health and Welfare

This division provides for the visiting nurse service, Hanover's share of the ambulance service and all other social services except housing. The major increase is in operating expenses as a result of increased costs in the ambulance service.

Housing Authority

Within this division funding is provided for certain architectural costs associated with the development of the housing program for senior citizens. It is expected that construction will begin during the first half of 1974. The cost of construction will be supported by the bond issue authorized in 1973.

Libraries

Funding is provided for the operations of both the Town library in Etna and the Howe Library. Salaries for the Howe Library personnel were increased more than the average adjustment because a survey indicated that the library salaries were not keeping pace with similar positions in the area. In the years immediately ahead it probably will be necessary to grant additional increases until comparable levels are reached. The increases in operating expenses result primarily from inflationary pressures.

Recreation

Included in this budgetary account is the clearing of Occom Pond for skating. The recommendations of the Recreation Study Committee appear elsewhere.

PUBLIC SERVICES

Air Transportation (LRAA)

The Lebanon Regional Airport is attempting to develop other sources of revenue so that it can be less dependent upon the contributions of municipalities. The energy crisis could have a major influence upon the financial stability of the airport. However, both freight and passenger volumes were considerably higher in 1974 and continued increases are projected for 1974.

The Airport Authority has requested a \$15,000 contribution in 1974. The proposed contribution is \$10,000; the same amount as was appropriated in 1973.

Cemeteries

There is no significant change in the expenditure budget for cemetery maintenance in 1974.

Highways

There are no personnel changes in the highway division. Operating expenses have been reduced slightly and there is a reduction in capital outlay as there is no construction included in that account.

The bridge replacement program will continue in 1974. As considerable construction was completed in 1973 it is possible to reduce this item for 1974. However, the replacement and major repairs will continue for several years. The construction in recent years has proven to be less expensive with total Town funding than with State grant assistance.

The street maintenance and construction program provides for the completion of Valley Road, Austin Avenue and South Balch Street, partial funding for the reconstruction of the Park and Lebanon Street intersection and additional urban reconstruction which includes Dorrance Place, Huntley Road, School Street, Ripley Road and the completion of the paving on Maynard Street. The rural area work will involve Goodfellow Road and the Two Mile Road.

Public Buildings

This expenditure includes materials and services for the municipal building and the Town garages. Personal services includes the buildings and grounds staff of the school district. The Town will utilize school personnel for building maintenance services for which the Town does not have qualified personnel.

Repairs and maintenance and capital outlay include major increases. Repairs and maintenance includes both exterior and interior painting. The exterior painting was postponed in 1973 because of the pending remodeling of the building and the interior painting will be undertaken in conjunction with the interior remodeling.

Because the bids for the municipal building remodeling were higher than anticipated, certain of the expenses have been included under capital outlay. This includes such items as floor covering, vault shelving, storm windows and furnace renovations.

Sewers and Waste Water Treatment

There are no major program or personnel changes in 1974. Again, such items as heat and utilities have increased. The sewer construction and maintenance account has been increased to cover ordinary repairs to the existing system and minor extensions which are not included in bond construction programs.

Sidewalks

As in previous years, the appropriation for sidewalks will be expended for the replacement of existing sidewalk which is in poor condition.

Solid Waste Disposal

In 1974 the Town will continue to be serviced by the Lebanon landfill. Last year, the Town entered into a three-year contract with a three-year renewal option. The budget has been reduced somewhat in 1974 because the cost of major excavation is being bonded so that the charges can be distributed over a five-year period. A further reduction in Hanover's cost results from Plainfield's use of the land-fill.

Street Lights

The streetlight budget has been reduced in 1974 to reflect anticipated reductions which will result from the energy crisis. The number of streetlights will be reduced in the months immediately ahead.

Trees

This division provides for the removal and replacement of diseased trees. Funding is included under capital outlay to begin a small nursery in an open portion of the Pine Knolls Cemetery.

DEBT AND INTEREST

Included are all the debt and interest payments on the sewer bond issue of 1963, the sewer bond issue of 1970 and the building bond issue of 1973 and the interest payment on the yearly anticipation notes.

It is expected that the first payment will be made on the building (fire station and municipal building) bonds in 1974. As the Housing Authority bonds probably will not be sold until late in 1974, principal and interest payments will not be made until 1975.

CITIZEN COMMENT

We have lived in Hanover more than thirty years. Like so many residents we love it because it is a small New England town in a rural setting with excellent educational, cultural, recreational, and medical facilities. Hanover is something special. Not too long ago its main streets were arched by beautiful trees; pedestrians could cross them without fear. It had no traffic lights and its few traffic islands were well cared for. Its country roads were lined with old stone walls, trees framed vistas at every bend. Hanover grew slowly and comfortably.

This picture has changed; rural Hanover is being transformed rapidly into an unattractive urban area. Who is responsible? Who should initiate a halt to this trend? We believe the Selectmen should declare a moratorium at once against further development at this time to avoid irrevocable mistakes while the Town formulates its long-range plans.

Country roads when straightened, widened, and blacktopped often are less scenic than before and encourage more traffic at higher speeds. Removal of road-side trees and other natural growth exposes ugly utility poles laden with wires and destroys wildlife habitat. We urge, therefore, that all class 3, 4, and 5 roads in Hanover be declared "scenic" and that all power and telephone lines be placed underground. The Town must insist that public utility companies alter their antiquated policies on undergrounding.

The growth of the College and Hospital and their unwise use of land have contributed to the deterioration of the Town. Hereafter, Hanover should require these institutions to cooperate with it in long-range planning and in assessing fully the impact of any proposed expanded or new facilities on the growth and character of the Town. Hanover should institute and fund an aggressive land acquisition and easement program whereby it obtains control over potentially developable agricultural and forested land, wetlands, flood plains, and wild areas as rapidly as possible. Town ownership and control will cost Hanover taxpayers less in the long run than services supplied to residents of developments on these outlying areas; for recent studies have shown that tax income from such developments does not pay for the cost of services. No longer should Hanover allow developers to destroy the integrity of the Town, to carry away huge profits, and to leave behind large tax burdens.

Hanover should provide housing for working people over a wide range of economic and social levels if it is not to become a two-class town of professionals and well-to-do retirees. Through leases, low-cost rentals, co-operative housing and wise management of its lands Hanover can help its less affluent residents; it could encourage cooperative ventures by young and old in farming and forestry. Hanover should provide boarding homes for its semi-handicapped citizens and more housing for the elderly. It should find ways to ease the tax burden of its long-time home owners so as to encourage them to remain in Town. Furthermore, it should institute better home and health care services.

Hanover, with the cooperation of the College and Hospital, should operate a transportation service especially from parking areas located in the outskirts of town; it should operate a tax-supported waste collection system; it should establish bicycle paths, hiking trails, parks, and other recreational facilities throughout the Town; it should cooperate with the public schools to see that space is provided for educational, cultural, and recreational activities for all the community; and it should find ways to preserve its unusual scenic and historical landmarks.

Measures can be taken to improve the operation of Town government and reduce costs: programs and services in the Town, schools, and libraries can be integrated and coordinated such as by establishing a central purchasing agency and by having only one maintenance crew; an assistant should be provided for the Town Manager; and the number of Selectmen should be increased.

We like the Town Meeting form of government; it is part of our heritage. Citizens should take a far more active role if it is to survive. With greater citizen concern and involvement and with a good long-range plan and viable program for implementing it, perhaps Hanover can retain much of the character of a small New England town in a rural setting.

ALLEN and NANCY KING

REVENUE — EXPENDITURE COMPARISON

1973-1974

	Budget 1973 %	Budget 1974 %
REVENUES		
Property Taxes	46.4	36.4
Other Local Taxes	1.1	1.7
Licenses and Permits	6.6	6.3
Fines and Forfeits	.6	.4
Use of Property and Money	3.6	3.1
Other Governmental Agencies	26.5	23.9
Service Charges for Services Rendered	9.0	11.2
Transfers from Other Funds	.3	.9
Sundry Revenue	5.9	16.1
Total	100 %	100 %
EXPENDITURES		
Governance and Coordination	7.4	9.8
Safety Services	28.5	28.0
Human Services	8.6	10.3
Public Services	46.2	43.0
Debt and Interest	9.3	8.9
Total	100 %	100 %

BUDGET SUMMARY

	Budget 1973	Actual 1973	Budget 1974
REVENUES			
Property Taxes	782,434.	873,693.44	677,972.
Other Local Taxes	19,160.	31,651.10	31,810.
Licenses and Permits	111,350.	120,086.65	116,950.
Fines and Forfeits	9,500.	8,076.19	8,000.
Use of Property and Money	60,360.	60,142.23	58,320.
Revenue from other			
Governmental Agencies	446,538.	475,856.70	445,683.
Service Charges for Services Rendered	152,406.	159,906.44	208,710.
Transfers from Other Funds	5,000.	1,869.22	16,100.
Sundry Revenues	<u>98,674.</u>	<u>82,411.59</u>	<u>299,067.</u>
TOTAL CURRENT REVENUES	<u>1,685,422.</u>	<u>1,813,693.56</u>	<u>1,862,612.</u>
EXPENDITURES			
Governance and Coordination			
District Court	7,567.	7,367.12	8,250.
Elections	1,716.	2,972.61	2,803.
General Administration	65,813.	55,585.74	70,833.
Independent Agencies	1,325.	1,118.92	1,325.
Legal Services	3,000.	5,144.12	7,440.
Planning	10,450.	12,038.43	45,000.
Tax Administration	<u>35,817.</u>	<u>27,518.43</u>	<u>47,707.</u>
Total – Governance & Coordination	<u>125,688.</u>	<u>111,745.37</u>	<u>183,358.</u>
Safety Services			
Code Administration and Enforcement			24,837.
Fire			
General Operations	217,222.	224,410.33	229,402.
Stations	15,475.	14,779.65	9,500.
Hydrants	<u>58,450.</u>	<u>57,279.05</u>	<u>58,813.</u>
Total – Fire	(291,147.)	(296,469.03)	(297,715.)
Police			
General Operations	167,381.	161,221.40	182,247.
Communications	(28,680.)	(33,095.95)	(56,001.)
Dog Control	<u>20,900.</u>	<u>691.19</u>	<u>16,545.</u>
Total – Police	(188,281.)	(161,912.59)	(198,792.)
Civil Defense			
Total – Civil Defense	<u>200.</u>		
Total – Safety Services	479,628.	458,381.62	521,344.

	Budget 1973	Actual 1973	Budget 1974
Human Services			
Conservation Commission	2,000.	880.06	2,000.
Counseling	6,545.	5,454.39	12,521.
Health and Welfare	42,122.	41,353.55	55,005.
Housing Authority	33,900.	5,327.66	51,542.
Libraries			
Etna	2,889.	2,264.00	3,279.
Howe	56,195.	54,365.45	65,721.
Total — Libraries	(59,084.)	(56,627.45)	(72,018.)
Recreation	<u>1,500.</u>	<u>818.94</u>	<u>1,500.</u>
Total — Human Services	145,151.	110,464.05	191,568.
Public Services			
Air Transportation (LRAA)	10,000.	10,500.00	10,000.
Cemeteries	31,470.	30,369.21	34,336.
Highways	506,729.	458,205.46	506,246.
Public Buildings	16,754.	15,926.88	40,988.
Sewers and Waste Water Treatment	118,832.	120,431.10	137,941.
Sidewalks	15,300.	12,169.22	13,300.
Solid Waste Disposal	37,655.	27,006.35	24,571.
Street Lights	25,000.	24,721.12	18,750.
Trees	<u>16,500.</u>	<u>11,536.64</u>	<u>14,000.</u>
Total — Public Services	778,240.	710,865.98	800,132.
Debt and Interest	156,715.	128,769.17	166,210.
TOTAL — EXPENDITURES	<u>1,685,422.</u>	<u>1,520,226.19</u>	<u>1,862,612.</u>

REVENUES

Budget and Actual 1973
Proposed Budget 1974

	Budget 1973	Actual 1973	Budget 1974
Property Taxes			
Current Years Levy	766,634.	735,604.49	661,872.
Prior Years Levy		117,276.39	
Interest on Delinquent Taxes	3,300.	3,343.09	3,100.
Tax Sales Redeemed	<u>12,500.</u>	<u>17,469.47</u>	<u>13,000.</u>
Total	782,434.	873,693.44	677,972.
Other Local Taxes			
Resident Taxes	16,500.	29,271.25	29,500.
National Bank Stock Taxes	2,060.	2,052.75	2,060.
Yield Tax (Gross)	<u>600.</u>	<u>327.10</u>	<u>250.</u>
Total	19,160.	31,651.10	31,810.
Licenses and Permits			
Motor Vehicle Permits	89,000.	93,020.83	94,000.
Business Licenses	600.	535.00	550.
Bicycle Registrations	150.	264.97	300.
Building Permits	20,000.	24,833.12	20,000.
Dog Licenses	<u>1,600.</u>	<u>1,432.73</u>	<u>2,100.</u>
Total	111,350.	120,086.65	116,950.
Fines and Forfeits			
District Court	9,500.	8,076.19	8,000.
Use of Property and Money			
Temporary Investments — Interest	50,000.	45,798.14	44,000.
Trust Funds	4,500.	7,024.09	7,000.
Hanover Water Company — Dividends	<u>5,860.</u>	<u>7,320.00</u>	<u>7,320.</u>
Total	60,360.	60,142.23	58,320.
Revenue from other Governmental Agencies			
Town Road Aid	9,710.	6,718.14	9,710.
Interest & Dividends Tax	150,000.	176,464.09	180,000.
Savings Bank Tax	12,150.	13,861.11	14,000.
Highway Safety Agency	3,890.	3,418.10	2,400.
Water Pollution Projects — State Aid	19,158.	19,158.00	18,755.
Rooms & Meals Tax	33,382.	32,731.12	33,300.
Business Profits Tax	26,670.	26,569.00	28,000.

	Budget 1973	Actual 1973	Budget 1974
Commission on Crime & Delinquency	23,036.	30,230.00	29,400.
Highway Subsidy	44,142.	44,142.14	43,987.
Revenue Sharing	115,500.	110,834.00	74,400.
Federal Disaster Funds		11,731.00	11,731.
Housing Subsidy	8,900.		
Total	446,538.	475,856.70	445,683.
Service Charges for Services Rendered			
Sewer Rentals — Hanover	77,907.	83,421.98	119,140.
Sewer Rentals — Lebanon	7,500.	13,273.86	15,000.
Sewer Connections	1,200.	2,920.00	2,500.
Nursing Services	6,500.	7,555.80	8,000.
Cemetery — Lot Sales	4,000.	2,804.20	3,000.
Cemetery — Funerals	2,000.	3,226.80	3,000.
Hydrant Rentals	8,394.	8,181.95	8,620.
Town Clerk's Fees	4,000.	4,750.25	4,500.
Fire Services	750.	1,204.38	1,000.
Highway Services	12,000.	8,462.97	9,000.
Planning Board Fees	100.	335.00	350.
Zoning Board of Adjustment Fees	400.	350.00	400.
Solid Waste Disposal Fees	27,655.	23,419.25	24,500.
Communication Services			3,900.
Dogs			1,000.
Senior Citizens Housing			4,800.
Total	152,406.	159,906.44	208,710.
Transfers from other Funds			
Sidewalk — Reserve	5,000.	1,869.22	3,100.
Route 120 Land			13,000.
Total	5,000.	1,869.22	16,100.
Sundry Revenue			
Sales & Compensation for			
Loss of Property	31,606.	21,606.00	500.
Miscellaneous	100.	13.71	5,100.
Prior Years Revenue	66,968.	60,791.88	293,467.
Total	98,674.	82,411.59	299,067.
TOTAL REVENUES	1,685,422.	1,813,693.56	1,862,612.

EXPENDITURES

	Budget 1973	Actual 1973	Budget 1974
GOVERNANCE AND COORDINATION			
District Court			
Personal Services			
Salaries	7,060.	6,959.97	7,700.
Social Security	<u>407.</u>	<u>407.15</u>	<u>450.</u>
Total – Personal Services	7,467.	7,367.12	8,150.
Capital Outlay – Total	<u>100.</u>		<u>100.</u>
Total – District Court	7,567.	7,367.12	8,250.
Elections			
Personal Services			
Salaries	700.	760.05	900.
Social Security	<u>41.</u>	<u>27.99</u>	<u>53.</u>
Total – Personal Services	741.	788.04	953.
Operating Expenses			
Communications	100.	67.13	100.
Printing & Publications	150.	420.53	400.
Office Supplies	50.	96.60	75.
Professional Fees	175.	556.50	425.
Contract Services			750.
Miscellaneous	<u>75.</u>	<u>648.81</u>	<u>100.</u>
Total – Operating Expenses	550.	1,789.57	1,850.
Capital Outlay – Total	<u>425.</u>	<u>395.00</u>	
Total – Elections	1,716.	2,972.61	2,803.
General Administration			
Personal Services			
Salaries	96,998.	92,942.80	106,650.
Pension	2,502.	1,821.53	4,154.
Social Security	5,674.	4,840.92	5,716.
Less Personal Services Charged to other Departments	<u>(71,517.)</u>	<u>(67,731.57)</u>	<u>(95,072.)</u>
Total – Personal Services	33,657.	31,873.68	21,448.

	Budget 1973	Actual 1973	Budget 1974
Operating Expenses			
Travel	950.	814.96	950.
Communications	5,000.	3,938.16	5,880.
Insurance & Bonding	2,735.	3,331.15	5,090.
Printing & Publications	3,040.	3,704.96	3,000.
Training	800.	139.36	2,000.
Medical Insurance & Services	3,265.	2,999.14	4,875.
Dues & Subscriptions	680.	689.16	875.
Office Supplies	1,890.	2,183.64	1,890.
Office Equip. — Repairs & Maint.	780.	696.42	845.
Equipment Reserve	600.	600.00	600.
Fuel & Lubricants — Motorized Equip.	180.	121.57	180.
Repairs & Maint. " "	350.	58.02	250.
Professional Fees	12,006.	2,794.98	19,950.
Legal Expense	250.		200.
Bond & Debt Retirement Tax	180.	54.52	150.
Miscellaneous	<u>300.</u>	<u>310.17</u>	<u>300.</u>
Total — Operating Expenses	33,006.	22,436.21	47,035.
Capital Outlay — Total	<u>2,150.</u>	<u>1,275.85</u>	<u>2,350.</u>
Total — General Administration	68,813.	55,585.74	70,833.
Independent Agencies			
Finance Committee	225.	18.92	225.
Information Booth	600.	600.00	600.
Dartmouth — Lake Sunapee Assoc.	<u>500.</u>	<u>500.00</u>	<u>500.</u>
Total — Independent Agencies	1,325.	1,118.92	1,325.
Legal Services			
Professional Fees	<u></u>	<u>5,144.12</u>	<u>7,440.</u>
Total — Legal Services		5,144.12	7,440.
Planning			
Operating Expense			
Travel			150.
Communications			500.
Printing & Publications			5,000.
Training			200.
Dues & Subscriptions			100.
Office Supplies			500.
Professional Fees			33,500.
Miscellaneous Expense			100.
Payments to other Govt. Agencies	<u></u>	<u></u>	<u>4,950.</u>
Total — Operating Expenses	10,450.	12,038.43	45,000.
Total — Planning	10,450.	12,038.43	45,000.

	Budget 1973	Actual 1973	Budget 1974
Tax Administration			
Personal Services — Total	10,517.	13,681.77	15,452.
Operating Expense			
Travel	225.		225.
Communications	555.	878.83	655.
Insurance & Bonding	505.	370.13	780.
Printing & Publications	1,320.	948.62	435.
Medical Insurance & Services	365.	333.24	488.
Dues & Subscriptions	95.	96.57	115.
Office Supplies	210.	271.26	210.
Office Equip. — Repairs & Maint.	90.	77.38	97.
Tax Sale	18,000.	9,317.78	12,000.
Professional Fees	3,935.	1,542.85	17,150.
Miscellaneous			<u>100.</u>
Total — Operating Expense	25,300.	13,836.66	32,255.
Total — Tax Administration	35,817.	27,518.43	47,707.
Total — Personal Services	52,382.	53,710.61	46,003.
Operating Expenses	70,631.	56,363.91	134,905.
Capital Outlay	<u>2,675.</u>	<u>1,670.85</u>	<u>2,450.</u>
TOTAL — GOVERNANCE & COORDINATION			
	125,688.	111,745.37	183,358.
SAFETY SERVICES			
Code Administration and Enforcement			
Personal Services			
Salaries			14,514.
Pension			350.
Social Security			<u>849.</u>
Total — Personal Services			15,713.
Operating Expense			
Travel			100.
Automobile Allowance			50.
Communications			350.
Insurance & Bonding			500.
Printing & Publications			200.
Training			300.
Medical Insurance & Services			1,144.
Dues & Subscriptions			150.
Office Supplies			200.

	Budget 1973	Actual 1973	Budget 1974
Office Equip. — Repairs & Maint.			50.
Equipment Reserve			600.
Fuel & Lubricants — Motorized Equip.			450.
Repairs & Maint. — Motorized Equip.			150.
Professional Fees			350.
Miscellaneous			100.
Total — Operating Expense			4,694.
Capital Outlay — Total			4,430.
Total — Code Administration & Enforcement			24,837.
Fire — General Operations			
Personal Services			
Salaries	165,736.	163,911.09	152,998.
Pension	7,496.	6,961.90	6,299.
Social Security	963.	782.25	1,141.
Less Personal Services Charged to other Departments	(12,670.)	(8,608.22)	
Total — Personal Services	161,525.	163,047.02	160,438.
Operating Expenses			
Travel	1,000.	563.69	1,000.
Communications	11,292.	16,394.86	20,300.
Insurance & Bonding	6,000.	6,395.55	5,353.
Printing & Publications	500.	330.19	500.
Training	1,150.	1,015.52	1,500.
Utilities	80.	127.73	70.
Medical Insurance & Services	6,735.	6,027.45	7,925.
Clothing Expenses	1,960.	1,608.18	5,186.
Dues & Subscriptions	470.	502.85	460.
Office Supplies	560.	431.75	560.
Office Equip. — Repairs & Maint.	75.	45.00	75.
Equipment Reserve	17,000.	17,000.00	17,000.
Fuel & Lubricants — Motorized Equip.	1,200.	1,800.29	1,560.
Repairs & Maint. " "	2,200.	4,563.58	2,300.
Chemicals, Drugs & Lab. Supplies	1,000.	444.22	1,000.
Tools & Shop Supplies	560.	249.98	350.
Fire Alarm Maintenance	535.	96.41	500.
Miscellaneous	250.	149.46	250.
Total — Operating Expenses	52,567.	57,746.71	65,889.
Capital Outlay — Total	3,130.	3,616.60	3,075.
Total — General Operations	217,222.	224,410.33	229,402.

	Budget 1973	Actual 1973	Budget 1974
Fire — Stations			
Personal Services — Total	<u> </u>	<u> </u>	<u>600.</u>
Operating Expenses			
Insurance & Bonding	1,725.	1,414.68	1,210.
Utilities	3,500.	2,452.34	3,960.
Heat	3,500.	2,293.98	2,400.
Buildings — Repairs & Maint.	<u>750.</u>	<u>2,612.00</u>	<u>1,330.</u>
Total — Operating Expenses	9,475.	8,773.00	8,900.
Capital Outlay — Total	<u>6,000.</u>	<u>6,006.65</u>	<u> </u>
Total — Stations	15,475.	14,779.65	9,500.
Hydrant Rental			
Operating Expenses — Total	58,450.	57,279.05	58,813.
Police — General Operations			
Personal Services			
Salaries	118,375.	111,774.48	132,896.
Pension	6,190.	5,403.96	7,074.
Social Security	416.	1,032.87	339.
Less Personal Services Charged to other Departments	(11,955.)	(10,906.86)	(16,000.)
Total — Personal Services	113,026.	107,304.45	124,309.
Operating Expenses			
Travel	300.	328.85	300.
Automobile Allowance	50.		50.
Communications	13,260.	15,858.52	22,775.
Insurance & Bonding	4,420.	4,269.67	5,460.
Printing & Publications	450.	408.02	350.
Training	800.	15.00	500.
Medical Insurance & Service	5,700.	4,743.73	7,113.
Clothing	4,025.	4,032.45	4,425.
Dues & Subscriptions	100.	102.00	100.
Office Supplies	300.	304.78	300.
Office Equip. — Repairs & Maint.	50.		50.
Equipment Reserve	5,000.	5,000.00	5,000.
Fuel & Lubricants — Motorized Equip.	1,800.	2,485.72	3,265.
Repairs & Maint. " "	1,300.	2,472.98	2,435.
Contract Services	900.	1,530.00	
Miscellaneous	<u>1,000.</u>	<u>757.93</u>	<u>1,000.</u>
Total — Operating Expenses	39,455.	42,309.65	53,123.
Capital Outlay — Total	<u>15,800.</u>	<u>11,607.30</u>	<u>4,815.</u>
Total — General Operations	168,281.	161,221.40	182,247.

	Budget 1973	Actual 1973	Budget 1974
Police — Communications			
Personal Services			
Salaries	24,552.	28,996.60	38,313.
Pension	1,473.	1,494.36	1,898.
Less Personal Services Charged to other Departments	<u>(26,025.)</u>	<u>(30,490.96)</u>	<u>(40,211.)</u>
	0	0	0
Operating Expenses			
Travel	100.		100.
Automobile Allowance	50.		50.
Communications	75.	192.12	7,830.
Insurance & Bonding	475.	682.98	1,050.
Printing & Publications	100.		150.
Training	100.		200.
Medical Insurance & Services	780.	731.53	2,312.
Clothing	400.	954.35	1,000.
Office Supplies	75.	27.49	100.
Miscellaneous	50.	16.52	50.
Less Services Charged to other Departments	<u>(2,205.)</u>	<u>(2,604.99)</u>	<u>(12,842.)</u>
	0	0	0
Capital Outlay — Total	450.		3,250.
Less Services Charged to other Departments	<u>(450.)</u>	<u> </u>	<u>(3,250.)</u>
Total — Communications	0	0	0
Police — Dog Control			
Personal Services			
Salaries	3,120.	158.78	7,000.
Social Security	<u>190.</u>	<u> </u>	<u>410.</u>
Total — Personal Services	3,310.	158.78	7,410.
Operating Expenses			
Travel	1,000.	44.76	
Automobile Allowance			1,000.
Communications			100.
Insurance & Bonding	500.	44.25	200.
Printing & Publications	350.	232.20	175.
Medical Insurance & Services	260.		260.
Clothing	500.	110.50	300.
Office Supplies	200.		100.

	Budget 1973	Actual 1973	Budget 1974
Equipment Reserve	1,000.		
Fuel & Lubricants — Motorized Equip.	300.		
Repairs & Maint. " "	250.		
Contract Services	7,830.		6,500.
Miscellaneous	<u>500.</u>		<u>500.</u>
Total — Operating Expenses	12,690.	431.71	9,135.
Capital Outlay — Total	<u>4,000.</u>	<u>100.70</u>	
Total — Dog Control	20,000.	691.19	16,545.
Civil Defense			
Operating Expense — Total	<u>200.</u>		
Total — Civil Defense	200.		
Total — Personal Services	277,861.	270,510.25	308,470.
Operating Expenses	172,837.	166,540.12	200,554.
Capital Outlay	<u>28,930.</u>	<u>21,331.25</u>	<u>12,320.</u>
TOTAL — SAFETY SERVICES	479,628.	458,381.62	521,344.
HUMAN SERVICES			
Conservation Commission			
Operating Expenses — Total	<u>2,000.</u>	<u>880.06</u>	<u>2,000.</u>
Counseling			
Personal Services			
Salaries	4,530.	4,299.96	9,672.
Pension			233.
Social Security	<u>265.</u>	<u>251.55</u>	<u>566.</u>
Total — Personal Services	4,795.	4,551.51	10,471.
Operating Expenses			
Travel	200.	125.50	200.
Automobile Allowance			100.
Communications	400.	653.12	400.
Printing & Publications	350.	19.10	350.
Medical Insurance & Services			300.
Office Supplies	200.	25.84	200.
Miscellaneous	<u>600.</u>	<u>79.32</u>	<u>500.</u>
Total — Operating Expenses	1,750.	902.88	2,050.
Total — Counseling	6,545.	5,454.39	12,521.

	Budget 1973	Actual 1973	Budget 1974
Health and Welfare			
Personal Services			
Salaries	21,872.	23,055.10	25,398.
Pension	329.	279.05	257.
Social Security	<u>1,077.</u>	<u>1,173.92</u>	<u>1,182.</u>
Total — Personal Services	23,278.	24,508.07	26,837.
Operating Expenses			
Travel	100.	14.40	100.
Automobile Allowance	1,355.	1,044.13	1,345.
Communications	90.	106.87	150.
Insurance & Bonding	270.	266.54	285.
Printing & Publications	150.	37.81	100.
Training	200.	40.00	200.
Medical Insurance & Services	780.	813.77	1,035.
Clothing	150.	146.75	200.
Dues & Subscriptions	80.	69.00	80.
Office Supplies	75.	78.54	85.
Miscellaneous	100.	(59.68)	100.
Old Age Assistance	2,000.	1,831.85	2,500.
Town Welfare	5,000.	3,961.50	5,000.
Hospitalization & Med. Exp.	<u>8,494.</u>	<u>8,494.00</u>	<u>16,988.</u>
Total — Operating Expenses	18,844.	16,845.48	28,168.
Total — Health and Welfare	42,122.	41,353.55	55,005.
Housing Authority			
Personal Services — Total	<u>5,000.</u>		<u>16,742.</u>
Operating Expenses			
Travel	300.		300.
Communications	200.	10.56	200.
Insurance & Bonding		147.25	1,500.
Printing & Publications	500.		500.
Utilities			3,000.
Heat			2,000.
Building — Repairs & Maint.			500.
Grounds — Materials & Supplies			1,000.
Dues & Subscriptions	100.		100.
Office Supplies	200.	3.69	200.
Professional Fees	27,500.	5,166.16	
Miscellaneous	<u>100.</u>		<u>500.</u>
Total — Operating Expenses	28,900.	5,327.66	9,800.
Capital Outlay — Total			<u>25,000.</u>
Total — Housing Authority	33,900.	5,327.66	51,542.

	Budget 1973	Actual 1973	Budget 1974
Libraries — Etna			
Personal Services			
Salaries	1,694.	1,264.82	1,822.
Social Security	<u>100.</u>	<u>73.99</u>	<u>107.</u>
Total — Personal Services	1,794.	1,338.81	1,929.
Operating Expenses			
Travel	50.	95.20	150.
Insurance & Bonding	170.	167.00	200.
Printing & Publications	50.	16.53	50.
Books & Magazines	225.	204.90	225.
Utilities	75.	75.85	120.
Heat	150.	93.41	180.
Buildings — Repairs & Maint.	200.	252.58	250.
Dues & Subscriptions	100.		100.
Miscellaneous	<u>75.</u>	<u>19.72</u>	<u>75.</u>
Total — Operating Expenses	1,095.	925.19	1,350.
Total — Etna Library	2,889.	2,264.00	3,279.
Libraries — Howe			
Personal Services			
Salaries	33,097.	31,983.17	38,410.
Pension	2,184.	2,274.02	2,789.
Social Security	<u>2,065.</u>	<u>1,964.22</u>	<u>2,247.</u>
Total — Personal Services	37,346.	36,221.41	43,446.
Operating Expenses			
Travel	385.	235.00	575.
Communications	1,000.	735.13	885.
Insurance & Bonding	1,299.	1,302.60	1,685.
Printing & Publications	400.	190.99	200.
Books & Magazines	7,680.	7,636.08	8,450.
Utilities	1,710.	1,563.78	2,090.
Heat	1,400.	1,057.51	1,680.
Buildings — Repairs & Maint.	3,575.	3,317.76	3,325.
Medical Insurance & Services	595.	1,002.09	2,100.
Dues & Subscriptions	115.	123.00	125.
Office Supplies	465.	871.37	1,000.
Office Equip. — Repairs & Maint.			60.
Miscellaneous	<u>225.</u>	<u>108.73</u>	<u>100.</u>
Total — Operating Expenses	18,849.	18,144.04	22,275.
Total — Howe Library	56,195.	54,365.45	65,721.

	Budget 1973	Actual 1973	Budget 1974
Recreation			
Personal Services — Total	1,000.	362.38	1,000.
Operating Expenses			
Fuel & Lubricants — Motorized Equip.	250.		250.
Repairs & Maint. " "	150.		150.
Miscellaneous	<u>100.</u>	<u>456.56</u>	<u>100.</u>
Total — Operating Expenses	500.	456.56	500.
Total — Recreation	1,500.	818.94	1,500.
Total — Personal Services	73,213.	66,982.18	100,425.
Operating Expenses	71,938.	43,481.87	66,143.
Capital Outlay	<u> </u>	<u> </u>	<u>25,000.</u>
TOTAL — HUMAN SERVICES	145,151.	110,464.05	191,568.
PUBLIC SERVICES			
Air Transportation			
Operating Expenses — Total	10,000.	10,500.00	10,000.
Cemeteries			
Personal Services			
Salaries	32,098.	28,315.76	34,676.
Pension	924.	899.60	738.
Social Security	1,765.	1,655.13	2,029.
Less Personal Services Charged to other Departments	<u>(11,207.)</u>	<u>(7,598.52)</u>	<u>(12,242.)</u>
Total — Personal Services	23,580.	23,271.97	25,201.
Operating Expenses			
Travel	50.		25.
Communications	75.		75.
Insurance & Bonding	950.	1,166.60	1,020.
Printing & Publications	25.	32.00	35.
Training	100.		100.
Utilities	130.	119.65	130.
Buildings — Repairs & Maint.	100.	1.98	100.
Grounds — Materials & Supplies	750.	196.58	500.
Medical Insurance & Services	1,685.	1,693.77	2,235.
Clothing	675.	528.30	675.
Office Supplies	25.	2.20	25.
Equipment Reserve	1,500.	1,500.00	1,500.
Fuel & Lubricants — Motorized Equip.	375.	392.54	540.
Repairs & Maint' " "	500.	344.91	500.

	Budget 1973	Actual 1973	Budget 1974
Operating Expenses			
Insurance & Bonding	1,555.	1,675.84	1,596.
Utilities	4,200.	3,655.69	5,040.
Heat	3,100.	3,925.77	3,925.
Buildings — Repairs & Maint.	2,360.	2,112.75	7,330.
Grounds — Materials & Supplies	1,000.	367.50	500.
Miscellaneous	<u>100.</u>	<u>586.67</u>	<u>100.</u>
Total — Operating Expenses	12,315.	12,324.22	18,491.
Capital Outlay — Total			14,712.
Total — Public Buildings	16,754.	15,926.88	40,988.
Sewers and Waste Water Treatment			
Personal Services			
Salaries	72,250.	58,588.88	73,993.
Pension	1,516.	1,089.85	1,216.
Social Security	2,606.	2,145.44	2,952.
Less Personal Services Charged to other Departments	<u>(7,930.)</u>	<u>(489.42)</u>	<u>(4,000.)</u>
Total — Personal Services	68,442.	61,334.75	74,161.
Operating Expenses			
Travel	100.	172.00	100.
Automobile Allowance	100.		100.
Communications	2,065.	2,216.77	2,255.
Insurance & Bonding	2,820.	2,855.53	2,930.
Printing & Publications	100.	74.35	100.
Training	300.	5.00	300.
Utilities	14,800.	16,091.39	19,200.
Heat	1,500.	2,123.65	3,055.
Buildings — Repairs & Maint.	350.	176.53	350.
Grounds — Materials & Supplies	200.		200.
Medical Insurance & Services	2,330.	2,152.56	2,695.
Clothing	650.	378.90	600.
Dues & Subscriptions	75.	80.00	75.
Office Supplies	75.	59.42	75.
Equipment Reserve	5,000.	5,000.00	5,000.
Fuel & Lubricants — Motorized Equip.	500.	1,106.27	720.
Repairs & Maint. " "	500.	954.57	500.
Chemicals, Drugs & Lab. Supplies	7,500.	8,333.72	7,000.
Sewer Const. & Maint.	7,500.	13,264.52	15,000.
Repairs & Maint. — Plant Equip.	2,000.	2,466.35	2,000.
Tools & Shop Supplies	275.	200.04	275.
Legal Expense	100.		100.
Miscellaneous	<u>150.</u>	<u>290.70</u>	<u>150.</u>
Total — Operating Expenses	48,990.	58,002.27	62,780.

	Budget 1973	Actual 1973	Budget 1974
Capital Outlay – Total	1,400.	1,094.08	1,000.
Total – Sewers & Waste Water Treatment	118,832.	120,431.10	137,941.
Sidewalks			
Personal Services – Total	3,500.	940.19	2,500.
Operating Expenses			
Sidewalk Maintenance	6,000.		2,000.
Snow Removal	<u>300.</u>	<u></u>	<u>300.</u>
Total – Operating Expenses	6,300.		2,300.
Capital Outlay – Total	5,500.	11,229.03	8,500.
Total – Sidewalks	15,300.	12,169.22	13,300.
Solid Waste Disposal			
Personal Services – Total	3,155.	2,988.16	3,571.
Operating Expenses			
Insurance & Bonding		200.59	
Contract Services	24,500.	23,527.20	21,000.
Miscellaneous		290.40	
Professional Fees	<u>10,000.</u>	<u></u>	<u></u>
Total – Operating Expenses	34,500.	24,018.19	21,000.
Total – Solid Waste Disposal	37,655.	27,006.35	24,571.
Street Lights			
Operating Expenses – Total	25,000.	24,721.12	18,750.
Trees			
Personal Services – Total	4,500.	3,563.78	4,000.
Operating Expenses – Total	9,000.	7,714.86	6,300.
Capital Outlay – Total	<u>3,000.</u>	<u>258.00</u>	<u>3,700.</u>
Total – Trees	16,500.	11,536.64	14,000.
Total – Personal Services	280,620.	259,421.97	335,319.
Operating Expenses	464,210.	425,048.13	433,131.
Capital Outlay	<u>33,410.</u>	<u>26,395.88</u>	<u>31,682.</u>
TOTAL – PUBLIC SERVICES	778,240.	710,865.98	800,132.

	Budget 1973	Actual 1973	Budget 1974
DEBT AND INTEREST			
Interest on Tax Anticipation Notes			
Operating Expense — Total	22,000.	25,054.17	30,000.
Principal & Interest on Long-Term Borrowing			
Capital Outlay — Total	<u>134,715.</u>	<u>103,715.00</u>	<u>136,210.</u>
TOTAL — DEBT AND INTEREST	156,715.	128,769.17	166,210.
TOTAL — ALL DEPARTMENTS			
Personal Services	684,076.	650,625.01	790,217.
Operating Expenses	801,616.	716,488.20	864,733.
Capital Outlay	<u>199,730.</u>	<u>153,112.98</u>	<u>207,662.</u>
TOTAL EXPENDITURES	1,685,422.	1,520,226.19	1,862,612.

CAPITAL OUTLAY — ALL DEPARTMENTS

1974

District Court — chair	\$	100.
General Administration — desks, chairs, files		2,350.
Code Administration and Enforcement — desks, chairs, typewriter and vehicle		4,430.
Fire — General Operations — air-paks, handlights and miscellaneous equipment		3,075.
Police — General Operations — vehicle, radio and miscellaneous equipment		4,815.
Police — Communications — tape recorder and remote radio base		3,250.
Housing Authority — planning, architectural and land development costs		25,000.
Cemeteries — lawn mowers		1,000.
Highways — TRA "B" funds		2,770.
Public Buildings — building remodeling — floor covering, vault shelving, storm windows and other improvements		14,712.
Sewers and Waster Water Treatment — laboratory equipment and chair hoist		1,000.
Sidewalks — new construction		8,500.
Trees — additional and nursery		3,700.
Debt and Interest		<u>136,210.</u>
		<u><u>\$210,912.</u></u>

CAPITAL RESERVE EXPENDITURES

1974

POLICE

Cruisers (2) replacements	\$	5,500.
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HIGHWAYS

Dump Truck (3) replacements	\$46,500.	
Tractor—Mower	<u>8,000.</u>	54,500.

CEMETERY

Mower—replacement		<u>2,500.</u>
		<u><u>\$62,500.</u></u>

FIRE SERVICE AREA

1974

	Budget 1973	Actual 1973	Budget 1974
EXPENDITURES			
General Operations	\$217,222.	\$224,825.49	\$229,402.
Stations	15,475.	14,779.65	9,500.
Hydrants	58,450.	57,279.05	58,813.
Debt and Interest	<u>22,940.</u>	<u></u>	<u>25,696.</u>
	\$314,087.	\$296,884.19	\$323,411.
LESS—REVENUES			
Hydrants—Private	\$ 8,394.	8,181.95	8,620.
Unexpended Previous Year's			
Appropriation	3,121.	3,121.57	22,278.
Fire Services	750.	1,204.38	1,000.
Building Permit Fees	<u>20,000.</u>	<u>24,833.12</u>	<u></u>
	\$ 32,265.	\$ 37,341.02	\$ 31,899.
To Be Raised By Fire Area	<u>\$281,822.</u>	<u>\$259,543.17</u>	<u>\$291,512.</u>

PROPOSED SIDEWALK BUDGET FOR 1974

EXPENDITURES	
Sidewalk Maintenance and Construction	\$13,300.
LESS — REVENUES	
Unexpended Previous Year's Appropriation	241.
To be Transferred from Reserve Account	<u>3,100.</u>
	3,341.
To be raised for Sidewalks	<u>\$ 9,959.</u>

SEWER SERVICE AREA

1974

	Budget 1973	Actual 1973	Budget 1974
TREATMENT PLANT			
Principal & Interest on Debt	\$ 26,090.	\$ 26,090.00	\$ 25,510.
Personal Services	68,442.	61,334.75	74,161.
Operating Expenses	48,990.	58,002.27	62,780.
Capital Outlay	<u>1,400.</u>	<u>1,094.08</u>	<u>1,000.</u>
	\$144,922.	\$146,521.10	\$163,451.
LESS			
State Grant	19,158.	19,158.00	18,755.
Unexpended Previous Year's Appropriation	12,392.	12,392.79	2,947.
Sewer Area Tax—Previous Year			
Sewer Connections	1,200.	2,920.00	2,000.
Sewer Rental — Lebanon	<u>7,500.</u>	<u>13,273.86</u>	<u>15,000.</u>
	40,250.	47,744.65	38,702.
To Be Raised By Sewer Area (50% of Plant)	52,336.	49,388.23	62,374.
INTERCEPTOR AND SERVICE LINES			
Principal & Interest on Debt	77,625.	77,625.00	75,500.
Treatment Plant (50%)	<u>52,336.</u>	<u>49,388.22</u>	<u>62,374.</u>
	129,961.	127,013.22	137,874.
LESS			
Miscellaneous Revenue			
Unexpended Previous Year's Appropriation	33,304.	33,304.11	4,234.
Temporary Investments — Interest	<u>20,000.</u>	<u>14,520.83</u>	<u>14,500.</u>
	53,304.	47,824.94	18,734.
To Be Raised By Sewer Rents	<u>76,657.</u>	<u>83,421.98</u>	<u>119,140.</u>

FEDERAL REVENUE SHARING 1973 AND 1974

1973

1973 Revenue	(96% of budgeted)	\$110,834.00
1973 Budget		
Highways	Personal Services	72,000.00
	Drainage & Bridges	<u>38,834.00</u>
		\$110,834.00

1974

1974 Revenue		74,387.00
1973 Interest Earned		<u>2,019.44</u>
		\$ 76,405.44
1974 Budget		
	Housing	55,000.00
	Medical	10,705.44
	Recreation	<u>10,700.00</u>
		\$ 76,405.44

THE PAST . . . 1788

"Voted to pay Deacon John Wright for 13 gallons rum he purchased for the use of the militia who turned out in the alarm to Royalton: voted Issac Bridgman be paid for beef creature taken and killed for use of the above mentioned militia . . ."

SURPLUS ACCOUNT

Bank Balance, December 31, 1972	\$ 212,777.23
Invested in Certificates of Deposit	1,000,000.00
Bond Issue	112,252.81
Capital Reserve Funds (Fierro)	26,843.97
Housing Authority (Land Acquisition)	93,319.92
Conservation Commission (Land Acquisition)	<u>14,500.00</u>
	\$1,459,693.93
1973 Appropriation Due School	\$1,089,343.09
Due Sewer Construction Account	86,316.38
Unexpended Special Area Appropriations	
Fire Service Area	22,278.83
Sewage System	
Raised by Sewer Tax	2,947.77
Raised by Sewer Rentals	4,233.70
Conservation Commission	801.08
Sidewalk Area (1972)	<u>241.05</u>
Cash Surplus	\$ 253,532.03

SEWER BOND ISSUE ACCOUNT
December 31, 1973

Bank Balance, December 31, 1972	\$107,560.36
Certificates of Deposit	200,000.00
Temporary Investments	14,520.83
Temporary Loan Applied to Fire Station	<u>205,873.22</u>
	<u><u>\$527,954.41</u></u>
Expenditures	
Sewer Construction	\$ 13,683.62
Applied to Principal & Interest	<u>14,520.83</u>
	28,204.45
Temporary Loan Applied to Fire Station	205,873.22
Temporary Loan to Town of Hanover	86,316.38
Balance, December 31, 1973	<u>207,560.36</u>
	<u><u>\$527,954.41</u></u>

PARKING SYSTEM Budget 1974

	Budget 1973	Actual 1973	Budget 1974
REVENUES			
From Previous Years	\$ 4,459.	\$ 4,458.69	\$ 2,873.
Metered Parking	50,000.	50,120.03	52,000.
Parking Fines	17,000.	14,933.29	16,000.
Permit Parking	15,000.	17,078.00	20,000.
Use of Property and Money	8,000.	7,587.97	16,000.
Sale of Property			225,100.
Total — Revenues	<u>\$94,459.</u>	<u>\$94,177.98</u>	<u>\$331,973.</u>
EXPENDITURES			
Personal Services — Total	\$22,817.	\$19,572.19	\$31,037.
Operating Expenses			
Insurance and Bonding	1,700.	1,647.67	1,800.
Utilities	850.	1,329.62	1,200.
Buildings — Repairs & Maint.	2,000.	560.87	1,500.
Street Maintenance — Lease	1,500.	905.71	1,500.
Snow Removal	3,500.	273.38	3,500.
Parking Meter Parts & Supplies	<u>2,000.</u>	<u>2,916.40</u>	<u>5,000.</u>
Total Operating Expenses	11,550.	7,633.65	14,500.
Capital Outlay — Total	10,000.	27,189.17	80,936.
Debt and Interest — Total	<u>50,092.</u>	<u>36,909.92</u>	<u>205,500.</u>
Total — Operating Expenses	<u>\$94,459.</u>	<u>\$91,304.93</u>	<u>\$331,973.</u>

PARKING

The 1974 parking budget provides for the sale of the land generally south of the Nugget Building to the Dartmouth National Bank. The receipts of the sale will be temporarily invested or applied against the outstanding debt of the parking system.

OFF-STREET PARKING FACILITIES

1957-1973

Authorization		\$570,000.00
1957-1966	Borrowed	\$158,520.51
1967	Borrowed	59,001.58
1968	Borrowed	51,000.00
1969	Borrowed	23,000.00
1969	Current Revenue	29,963.12
1970	Borrowed	65,000.00
1970	Current Revenue	28,927.00
1971	Current Revenue — to be Reimbursed in 1972 to General Fund	18,646.66
1972	Borrowed	83,000.00
1973	Current Revenue	27,189.17
		<u>517,058.87</u>
Balance of Authorization		52,941.13
Borrowings to Date		439,522.09
Notes Paid to December 31, 1973		<u>234,022.09</u>
Balance of Notes Outstanding December 31, 1973		205,500.00

OFF-STREET PARKING FACILITIES

1973

Expenditures:	
Purchase of land	
South College Street Parking Lot	\$ 21,606.00
Demolition of 6 School Street	4,600.00
Miscellaneous	983.17
	\$ 27,189.17

SUMMARY OF RECEIPTS — 1973

Current Revenues	
All sources other than property tax	1,078,089.07
Property Tax	
School	1,986,685.09
County	132,345.92
Town	<u>735,604.49</u>
Total Current Revenues	3,932,724.57
Other Revenues	<u>3,780,606.00</u>
Total Receipts	7,713,330.57
Cash Balance, January 1, 1973	<u>217,304.31</u>
	<u><u>7,930,634.88</u></u>

SUMMARY OF DISBURSEMENTS — 1973

Current Operating Expenses	
General Government	101,099.88
Fire Department	296,884.19
Police Department	162,027.21
Public Works	
Highways	458,205.46
Sewers & Waste	
Water Treatment	120,431.10
Cemetery	30,369.21
Public Buildings	15,926.88
Street Lights	24,721.12
Sidewalks	12,169.22
Solid waste disposal	27,006.35
Trees	11,536.64
Recreation	<u>818.94</u>
Total Public Works	701,184.92
Human Services	46,822.20
Libraries	56,629.45
Boards, Commissions &	
Special Purpose Agencies	26,809.17
Debt and Interest	<u>128,769.17</u>
Total Current Expenditures	1,520,226.19
Other Disbursements	<u>6,197,631.46</u>
Total Disbursements	7,717,857.65
Cash Balance, December 31, 1973	<u>212,777.23</u>
	<u><u>7,930,634.88</u></u>

BALANCE SHEET **December 31, 1973**

Assets

Cash Balance, December 31, 1973		\$ 212,777.23
Certificates of Deposit		1,000,000.00
Parking Meter Account		2,873.05
Sewer Bond Account		207,560.36
Bond Issue Authorized (Fire Station & Building)		420,000.00
Revenue Sharing Funds		20,615.44
Capital Reserve Funds		182,644.24
State & Town Joint Highway Construction Account		29,620.00
State Grant for Sewage Treatment Facilities		124,195.00
Accounts Receivable — 1973 and 1972		13,946.28
Sewer Rentals Due — 1973		1,868.00
Conservation Commission — Land Acquisition		14,500.00
Housing Authority		93,319.92
Fierro Account Due		26,843.97
Bond Issue Due		112,252.81
Unredeemed Taxes		462.75
Uncollected Taxes		
Property and Yield Taxes — 1973	\$100,355.55	
Resident Taxes — 1973	3,950.00	
Prior Years Yield Tax	<u>336.62</u>	
		<u>104,672.17</u>
		<u><u>\$2,568,151.22</u></u>

Liabilities

Unexpended Balance of Special Appropriations		
Special Service Areas		29,701.35
Conservation Commission		801.08
Unexpended Balance of Bond & Note Funds		627,560.36
Due Sewer Fund		1,868.00
Due Parking Meter Fund		2,873.05
Unexpended Revenue Sharing Funds		20,615.44
Due State — Bond & Debt Retirement		9.93
Due School District		1,089,343.09
Due Sewer Construction Account		86,316.38
Reserve for State Water Treatment Aid		124,195.00
State and Town Joint Highway Const. Acct.		29,620.00
Capital Reserve Funds		<u>182,644.24</u>
		2,195,547.92
Current Surplus		<u>372,603.30</u>
		<u><u>\$2,568,151.22</u></u>

COMBINED STATEMENT OF GENERAL DEBT

December 31, 1973

	Principal	Interest	Total
Town of Hanover			
Sewer Bonds — 1963	\$ 190,000.	\$ 29,725.	\$ 219,725.
Sewer Bonds — 1970	<u>600,000.</u>	<u>165,750.</u>	<u>765,750.</u>
Town Total	\$ 790,000.	\$195,475.	\$ 985,475.
Hanover School District			
Elementary Addition — 1959	60,000.	7,350.	67,350.
Bernice A. Ray School — 1970	1,280,000.	696,600.	1,976,600.
High School Addition — 1956	120,000.	7,440.	127,440.
High School Addition — 1964	<u>349,000.</u>	<u>65,471.</u>	<u>414,471.</u>
School Total	1,809,000.	776,861.	2,585,861.
Combined Total	<u>\$2,599,000.</u>	<u>\$972,336.</u>	<u>\$3,571,336.</u>

STATEMENT OF FIXED ASSETS

December 31, 1973

	Balance Beginning of Year	Additions	Deductions	Balance End of Year
General Fixed Assets:				
Land	353,827.	140,106.	7,500.	486,433.
Buildings	1,276,289.	108,754.		1,385,043.
Improvements Other Than Buildings	800,722.	36,335.		837,057.
Machinery & Equipment	700,111.	118,255.	32,427.	785,939.
Water Works Stock	<u>73,200.</u>	<u> </u>	<u> </u>	<u>73,200.</u>
Total General Fixed Assets	<u>3,204,149.</u>	<u>403,450.</u>	<u>39,927.</u>	<u>3,567,672.</u>

1973 TAX RATES

72

TOWN OF HANOVER

Unit of Government	Total Appropriation	Revenue or Credit	To be Raised by Taxes	Net Valuation	Tax Rate
Town	1,211,113	738,897b	509,674**	68,242,600	7.46
County	136,417	4,071	132,346		1.94
Hanover School	1,111,361	220,398	890,963		13.06
Dresden School	1,125,629a	29,907	1,095,722		16.06
	3,584,520a	993,273	2,628,705	68,242,600	38.52
Special Service Area					
Fire Area No. 1			6,118	6,439,935	.95
Fire Area No. 2			9,381	4,937,400	1.90
Fire Area No. 3			3,445	906,500	3.80
Fire Area No. 4			265,804	55,958,765	4.75
Total Fire	284,748		284,748*	68,242,600	
Sidewalk	10,731		10,731*	56,480,240	.19
Sewer Area No. 1			1,907	4,766,860	.40
Sewer Area No. 2			51,030	51,029,830	1.00
Total Sewer	52,937		52,937	55,796,690	
Total Special	348,416		348,416		
GRAND TOTAL	3,932,936	993,273	2,977,121		

Notes:

- ** Includes overlay of \$15,533 which applies to Town, County and School appropriations, and Veterans' Exemptions of \$21,925.
- * Includes overlay: Fire \$2,926, Sewer \$601, Sidewalk \$431.
- a Includes only Hanover's share (73.63%) of Dresden budget.
- b Includes \$6,999 cash surplus from 1972.

SUMMARY OF ASSESSMENTS

1973

REAL ESTATE

Code

01 Land — Improved and Unimproved	\$12,717,720
02 Buildings Only	52,689,650
04 Factory Buildings	313,480
08 Public Utilities (Electric & Water Works)	2,736,050

PERSONAL PROPERTY

21 Industrial Trailers	4,600
52 Boats	12,400
	<hr/>
	68,473,900

EXEMPTIONS

V College Dining Room	
Dormitory & Kitchen	150,000
Blind	1,000
Elderly Persons	80,300
	<hr/>
	231,300
	<hr/>
	\$68,242,600

Total Number of Residents listed at \$10.00	3,457
---	-------

SUMMARY OF TAX SALES ACCOUNTS AS OF

December 31, 1973

DEBIT

Tax Sale on Account Levies of:

	1972	Prior Years
(a) Taxes Sold to Town During Current Fiscal Year	\$9,317.78	
(b) Balance of Unredeemed Taxes January 1, 1973		\$7,591.18
Interest Collected After Sale	182.89	872.66
Redemption Costs	<u>52.36</u>	<u>16.88</u>
	\$9,553.03	\$8,480.72

CREDIT

Remittances to Treas. During Year	\$9,289.02	\$8,180.45
Abatements During Year		
Deeded to Town During Year	34.13	67.40
Unredeemed Taxes at Close of Year	<u>229.88</u>	<u>232.87</u>
	\$9,553.03	\$8,480.72

TAX COLLECTOR'S REPORT

December 31, 1973

	DEBIT	1973	Total
	Prior Years		
Property Tax			
Bank Stock Tax	\$118,093.80	\$2,955,207.83	\$3,073,301.63
Yield Tax		2,052.75	2,052.75
Additions:	452.22	371.24	823.46
Property Tax			
Interest	3,087.32	1,368.64	1,368.64
Tax Fees		127.23	3,214.55
		<u>128.54</u>	<u>128.54</u>
	\$121,633.34	\$2,959,256.23	\$3,080,889.57

	CREDIT	1973	Total
	Prior Years		
Property Tax Paid Treas.			
Bank Stock Paid Treas.	\$118,023.65	\$2,855,017.03	\$2,973,040.68
Yield Tax Paid Treas.		2,052.75	2,052.75
Interest Paid Treas.	85.60	241.50	327.10
Tax Fees Paid Treas.	3,087.32	127.23	3,214.55
Abatements:		128.54	128.54
Property Tax	70.15	1,333.63	1,403.78
Uncollected:			
Property Tax		100,225.81	100,225.81
Yield Tax	<u>366.62</u>	<u>129.74</u>	<u>496.36</u>
	\$121,633.34	\$2,959,256.23	\$3,080,889.57

SUMMARY OF WARRANT — STATE RESIDENT TAX

December 31, 1973

	DEBIT	1973	Total
	Prior Years		
Original Warrant			
Uncollected as of 1/1/73		\$34,570.00	\$34,570.00
Added Taxes	\$5,580.00		5,580.00
Penalties	760.00	560.00	1,320.00
	<u>375.00</u>	<u>173.00</u>	<u>548.00</u>
	\$6,715.00	\$35,303.00	\$42,018.00

	CREDIT	1973	Total
	PRIOR YEARS		
Remittances to Treas:			
Resident Taxes	\$3,750.00	\$26,780.00	\$30,530.00
Penalties	375.00	173.00	548.00
Abatements:			
Resident Taxes	2,590.00	4,400.00	6,990.00
Uncollected:			
Resident Taxes	<u> </u>	<u>3,950.00</u>	<u>3,950.00</u>
	\$6,715.00	\$35,303.00	\$42,018.00

STATEMENT OF TRUST FUNDS — TOWN OF HANOVER
YEAR ENDED DECEMBER 31, 1973

	Balance 1/1/73	Principal	Additions Interest	Deduct Transfers	Balance 12/31/73
COMMON TRUST FUNDS (Schedule 1)					
Principal	\$ 57,749.70	(5.00)			\$ 57,744.70
Invested Income			3,040.97	3,040.97	
OTHER TRUST FUNDS (Schedule 2)					
Principal	232,350.67	119,725.68	12,232.61	128,071.95	236,237.01
	<u>\$290,100.37</u>	<u>119,720.68</u>	<u>15,273.58</u>	<u>131,112.92</u>	<u>293,981.71</u>
The above balances were invested as follows:					
Dartmouth Savings Bank —					
5¼% Savings Account	\$232,100.37				\$250,898.66
5¼% Certificate of Deposit	38,000.00				38,000.00
6½% Certificate of Deposit					5,083.05
U.S. Treasury Bonds					
2½% — 1972	20,000.00				
	<u>\$290,100.37</u>				<u>\$293,981.71</u>

**SCHEDULE 1 — COMMON TRUST FUNDS
FOR YEAR ENDED DECEMBER 31, 1973**

	Schools	For The Support of: Poor	Cemeteries	Library	Total Common Trust Funds
Principal:					
Balance as of 1/1/73	\$6,652.58	\$200.00	\$49,597.12	\$1,300.00	\$57,749.70
Contributions					
Balance as of 12/31/73	<u>\$6,652.58</u>	<u>\$200.00</u>	<u>\$49,597.12</u>	<u>\$1,300.00</u>	<u>\$57,749.70</u>
Income:					
Interest earned	\$ 350.01	\$ 10.95	\$ 2,611.59	\$ 68.42	\$ 3,040.97
Deduct:					
Income transferred to Town or School Treasurer					
As of 12/31/73	<u>\$ 350.01</u>	<u>\$ 10.95</u>	<u>\$ 2,611.59</u>	<u>\$ 68.42</u>	<u>\$ 3,040.97</u>
Income invested 1/1/74	<u>\$ ----</u>	<u>\$ ----</u>	<u>\$ ----</u>	<u>\$ ----</u>	<u>\$ ----</u>

SCHEDULE II — OTHER TRUST FUNDS FOR YEAR ENDING DECEMBER 31, 1973

	Balance 1/1/73	Principal	Additions Interest	Transfers to Town	Balance 12/31/73
Town, Forest, Park & Recreational Reserve	\$ 652.74	\$	\$ 32.64	\$	\$ 685.38
Town Properties		35,000.00	131.28	690.71	34,440.57
Highway Reserve	22,065.51	55,600.00	1,149.87	72,236.31	6,579.07
Police Reserve	8,003.46	5,000.00	417.13	5,211.17	8,209.42
Fire Reserve	58,858.40	17,000.00	3,065.49	21,554.32	57,369.57
Cemetery Expansion Reserve	7,550.84	1,500.00	393.89	2,190.96	7,253.77
Sewer Rental Reserve	27,709.35	5,000.00	1,443.45	6,448.15	27,704.65
Sewer Advance Reserve	28,913.08		1,505.83		30,418.91
Sidewalk Reserve	5,241.69		272.79	1,869.22	3,645.26
R. Sawyer Trust	11,107.43		578.60	2,000.00	9,686.03
Conservation Commission Reserve	5,429.39	625.68	282.57		6,337.64
Etna Town Library	5,350.06		278.90		5,628.96
Hanover School District	6,060.64		315.60		6,376.24
Bruce Essay Prize	1,079.99		56.27	50.00	1,086.26
Richmond School Renovation Reserve	16,594.46		863.62	15,821.11	1,636.97
School Bus Reserve	2,128.63		111.32		2,239.95
Fierro Memorial	25,605.00		1,333.36		26,938.36
	<u>\$232,350.67</u>	<u>\$119,725.68</u>	<u>\$12,232.61</u>	<u>\$128,071.95</u>	<u>\$236,237.01</u>

TOWN CLERK'S ACCOUNT

December 31, 1973

Motor Vehicle Permits Issued:

1972	148	\$ 1,584.71
1973	4,465	90,702.47
1974	<u>55</u>	<u>951.34</u>
	4,678	\$93,238.52

Dog Licenses Issued:

72	18 Misc.	\$ 13.65
1973	398 @ \$ 2.00	796.00
	41 @ 5.00	205.00
	91 @ 3.00	273.00
	14 @ 6.00	84.00
	33 Misc.	49.08
	<u>1 Kennel @ 12.00</u>	<u>12.00</u>
	596	\$ 1,432.73

Fees to Town

\$ 4,756.25

REPORT OF THE TOWN TREASURER

The Treasurer of the Town of Hanover for the year ending December 31, 1973 submits the following condensed report, the itemization of all receipts and disbursements being the same as set forth in detail in the report of the Selectmen.

Cash on hand, January 1, 1973	\$ 279,974.36
Receipts from all sources during 1973	<u>7,650,660.52</u>
	7,930,634.88
Less Selectmen's Orders Paid	<u>7,717,857.65</u>
Balance on Hand, December 31, 1973	<u><u>\$ 212,777.23</u></u>

Marjorie T. Scott
Treasurer

HANOVER DISTRICT COURT

December 31, 1973

Cash on Hand Jan. 1, 1973	\$ 100.00
Court Fines	17,459.00
Small Claims	108.60
Sale of Forms	40.74
Miscellaneous Income	<u>90.58</u>
Total Receipts	\$17,798.92
 Paid to State of New Hampshire Motor Vehicle	 \$ 7,989.20
Paid to State of New Hampshire Fish & Game	108.00
Paid to Town of Hanover, N.H.	8,076.19
Witness Fees	638.23
Blood Test Expense	19.50
Expense to Court	860.80
Refund on Court Fine per order of Judge	2.00
Refund on Bail	5.00
Cash on Hand Dec. 31, 1973	<u>100.00</u>
Total Paid Out	\$17,798.92

CASES

Small Claims	63
Civil Writs	4
Juvenile	17
Court:	
Motor Vehicle	475
Misdemeanor	108
Felonies	2
	<u>585</u>
Total Cases	669

CERTIFICATE OF AUDIT

We have examined the foregoing accounts of the Selectmen, Town Treasurer, Town Clerk, Tax Collector, Hanover District Court, and Trustees of the Trust Funds, for the year ending December 31, 1973, and find them correct with disbursements supported by appropriate vouchers.

Respectfully submitted,
Robert R. Costello
Bruce D. McAllister

CITIZEN COMMENT

I'm very optimistic. We have lived in Hanover for 16 years and as I assemble my recollections I realize that there have been many changes, one at a time, and the gains in the quality of life have far exceeded the losses. It is hard to attribute all of the improvements to government, I suspect a lot of things just came out right.

I am sure that Hanover will continue to attract the kind of people in business or professions or retirement that value its present educational, medical, recreational, cultural and business activities, and support will increase, and the offerings will get better. I think that there is evidence everywhere that good quality of products and design and life drives out bad, and I think Hanover will be a leader.

I expect some changes and I think it's too bad, but they are necessary. Our present system of Town Meeting and elected and appointed Boards and Committees can't continue. I remember when Lou and his young boys would spend Sunday shoveling out stopped-up storm drains, and the Selectmen and School Board could respond to all of their constituents and employees. I have observed the decision-making process recently as Boards have been exhausted by the requirements of their duties, and I think that this kind of public service must make limited demands if it is going to attract the best candidates. We are where we happily are because so many have given so much. Town Meeting gets a poor turnout, and is subject to domination, and must be replaced. We'll lose participation, and its charm and ability to come up with the right decisions for the wrong reasons, but the time has come.

The Town will continue to physically grow under restraints both governmental and topographical and I guess that there will be no abrupt changes of direction. Since I first parked in the mud back of Putnam's there has been great physical change downtown and I hope it will continue. I would like to see increased density and variety of housing and shops and urban amenity adding to the liveliness and pleasure of Main Street. I think I have observed that the most admired towns and squares and neighborhoods have variety representing generations of mutual respect, and I hope we will not attempt to impose a uniformity on street design. Williamsburg is lovely, but it isn't real.

As we become more disenchanted with the automobile and willing to walk, a way will be found to exclude traffic, and that will make an opportunity to make the town center handsome again. I think that we will tolerate slower traffic, and hope that an extensive road improvement system will be found to be unnecessary. There are many fine shopping streets that thrive with more inconvenient access. Winter streets and sidewalks are a constant hazard and mess and I think that some day we will look for some kind of authority format that can build us a roof. It's certainly possible, the Galleria in Milan was built in 1865. The bank's hot sidewalk is good, but too short.

I conclude that this place has elements of beauty and ugliness, reason and silliness. It is alive and its people and its place in the region are changing, and it will change. My family and I can't imagine wanting to live anywhere else.

ROY BANWELL

UPPER VALLEY – LAKE SUNAPEE COUNCIL PROGRAM REPORT

Expansion into the Lake Sunapee Region, a reorganization and a new name, the Upper Valley – Lake Sunapee Council (replacing the old Upper Valley Planning and Development Council name) were among the highlights of the past year of Council activity. For the Upper Valley towns, the new organization and enlarged service area provided a greater opportunity to pool area resources and to provide a wide range of technical services. A major Council report released during the past year concluded a detailed six months water facilities study of Upper Valley towns. The major purpose was to help member communities plan for their water needs for the next forty to fifty years, and to develop a long-range water facility plan and capital improvements program for the region.

The Council's technical services program continued to be multi-faceted. It provided technical assistance on updating zoning and subdivision regulations, preparing land use plans, conducting public building location surveys, applying the results of soil surveys and many other types of help requested by member towns. In addition, there is in progress a major study of solid waste disposal problems facing New Hampshire communities in the region. Field surveys, data gathering and preliminary meetings, already completed by staff members, will now be followed in the months ahead by more detailed engineering considerations and recommendations for each town in the two regions.

Through a study committee the U.V.C. has addressed itself to the serious problem of public transportation in the Tri-Town area. A formal report with recommendations should be forthcoming during the ensuing year. The Council has drawn up a bill to be presented in the Special Session of the General Court for enabling towns and cities to join together in inter-municipal agreements to operate public transportation services.

The U.V.C. has assisted Hanover in gathering together available information for developing an acceptable land use plan for the Town's Route 120 property and has helped in selecting a consultant to accomplish this project.

During the coming year, the Council will provide professional and technical assistance to its member towns. A high level of assistance will be provided to Vermont towns to meet the requirements of the state land use plan and state legislation and New Hampshire communities will be given continued assistance on their solid waste disposal problems.

UPPER VALLEY—LAKE SUNAPEE COUNCIL

Proposed Budget — Fiscal Year 1974-1975

INCOME

Appropriation from Member Communities		\$ 43,352
N.H. Regional Planning Grant		11,000
Vt. Development Grant		6,100
Vt. Regional Planning Grant		5,000
HUD "701" Planning Grant:		
Vt. Allocation	\$ 8,000	
N.H. Allocation	<u>28,500</u>	
		36,500
LEAA Administration Grant for		
Bridge, Inc.		1,250
Regional Internship Grant (Dartmouth Office		
of Regional Programs)		<u>450</u>
TOTAL INCOME		<u><u>\$103,652</u></u>

OPERATING EXPENSES

Salaries	\$ 68,455
Payroll Taxes	2,831
Rent and Occupancy	5,354
Office Supplies	2,700
Telephone	2,200
Consulting Services	3,500
Travel	3,000
Insurance	2,300
Dues, Subscriptions, Publications, Maps	2,235
Printing	3,200
Postage	1,727
Meetings and Conferences	2,000
Equipment Purchase, Rental, Maintenance	<u>4,150</u>
TOTAL OPERATING EXPENSES	<u><u>\$103,652</u></u>

UPPER VALLEY REGIONAL EMERGENCY
MEDICAL CARE SERVICE – 1973

The Upper Valley Regional Emergency Medical Care Service responded to 501 calls in 1973, an increase over 1972 of 45.6%. Emergency ambulance and medical care service together with non-emergency transfer service was provided as indicated:

Community	NUMBER OF CALLS	
	1972	1973
Bradford	0	62
Corinth	0	10
Fairlee	16	23
Hanover	213	250
Lyme	13	17
Norwich	36	37
Orford	8	15
Piermont	1	4
Strafford	5	6
Thetford	41	35
West Fairlee	3	6
Other	<u>8</u>	<u>36</u>
Total	344	501

The per capita contribution from each community has been increased from \$1 per capita in 1973 to \$2 per capita in 1974.

Several months ago Mary Hitchcock Memorial Hospital requested to be relieved of the responsibility for staffing the ambulance on the day shift, Monday through Friday. In addition, based upon a time survey, the actual cost of fire manpower utilized has been charged to the ambulance service. These combined factors have substantially increased personnel costs.

A coordinating committee, with representatives from all communities, is being established to advise on policy and operating problems of common concern to the participating communities. In 1974, a new service agreement will be provided which details the financial and service obligations of all parties.

UPPER VALLEY REGIONAL EMERGENCY MEDICAL CARE SERVICE

FINANCIAL PROGRAM 1974

	Budget 1973	Actual 1973	Budget 1974
REVENUES			
Revenue From Previous Years	3,706.	3,706.13	
Service Charges	12,000.	13,803.46	30,000.
Community Contributions	18,036.	18,036.00	36,072. (1)
Other Governmental Agencies	4,200.		8,000.
Transfer From Equipment Reserve	<u>3,820.</u>	<u>2,422.15</u>	<u>3,820.</u>
Total	<u>41,762.</u>	<u>37,967.74</u>	<u>77,892.</u>
EXPENDITURES			
Personal Services	27,543.	27,310.16	40,414.
Operating Expenses			
Travel	0.		100.
Automobile Allowance	0.		50.
Communications	1,000.	2,306.46	2,800.
Insurance & Bonding	800.	1,529.04	2,390.
Printing & Publications	500.	180.50	500.
Training	2,350.	342.46	2,350.
Medical Insurance & Serv.			2,065.
Clothing Expense			570.
Dues & Subscriptions			75.
Office Supplies	150.	375.18	175.
Equipment Replacement	500.		500.
Fuel & Lubricants—Mtr. Eqpt.	500.	497.93	1,200.
Repairs & Maint.—Mtr. Eqpt.	900.	1,540.97	1,800.
Medical Supplies	1,800.	2,767.21	2,300.
Tools & Shop Supplies	300.	31.79	150.
Miscellaneous	<u>400.</u>	<u>561.76</u>	<u>300.</u>
Total — Operating Expenses	9,200.	10,133.30	17,325.
Capital Outlay	<u>5,019.</u>	<u>524.28</u>	<u>16,000.</u>
Total	<u>41,762.</u>	<u>37,967.74</u>	<u>73,739.</u>

(1) \$2 per capita on 1970 population

Receivables (December 31, 1972) — unpaid bills for service \$4,725.49.

Receivables (December 31, 1973) — unpaid bills for service \$8,412.59.

CITIZEN COMMENT

Hanover shares with the majority of American communities the perils of run-away growth and the spectre of domination by consideration for the automobile, over all else, when decisions are ultimately made. Also, being a small town, it feels disproportionately the impact of its two large institutions. Since Hanover cannot be all things to all people it must define its goals carefully, set its priorities, and try to strike a fair balance between those needs that will inevitably be in conflict.

Hanover's assets are many — a College and a Medical Center of world-wide renown, institutions which serve to bring cultural and professional advantages that rival those of a city; a size not so large as to make impossible a sense of belonging; and a natural environment of great beauty. It remains a place which is rarely found in the contemporary world — a place equally desirable for working and living. The problem is to preserve and enhance those worthy qualities which enhance life and livelihood in this place.

In the process of sorting out our ideas about what ought to be done, we have found it useful first, to reject certain postulates that some who claim to be "realistic" introduce at the beginning of their thinking. These include the whole class of alleged "inevitables": steady growth; rise in the level of pollution; old neighborhoods will perish; shopping areas must move peripherally. It would appear that there is an underlying implicit assumption to the effect that the course of progress is determined by some undefined external force rather than wholly by our own hands. We insist that every recommendation be argued on its merits, and that the future will be determined by what we, as a community, decide.

Second, we adopt a guiding principle that is conservative. That should by no means be taken to be synonymous with a stubborn opposition to change, but it does mean that we are on the side of preservation until the argument for change is persuasive. Our position is for a reason which we find compelling: for the most part, changes are irreversible. A widened road is never subsequently narrowed. An old building destroyed is lost forever. Take the trees off Main Street, and the most you can expect ever to see again will be some fragile decorative plantings. Develop a natural area and that's it, forever. Therefore, like the physician's adage, "If you don't know, don't," we prescribe caution and consider nothing more ruinous than hasty action on the basis of expediency, opportunism, or just plain inadequate planning.

Third, insofar as possible, we prefer to think in terms of some absolute standards. Reasoning on the basis of relative standards may only provide an ephemeral satisfaction. That Hanover looks good to a refugee from Suburbia is significant, but the value pales as Hanover itself becomes Suburbia, even though old Suburbia may have deteriorated still further.

In sum, we prefer to see a Hanover of the future which strives to maintain and enhance those unique qualities which attracted its residents in the first place. To stay a small town very nearly precludes growth. It is a bit silly to encourage more people to live here so that a larger number can enjoy the benefits of a small town, however laudable the humanitarian motive. To keep the environment rural very nearly precludes development. We would not find it objectionable even if the clock were turned back somewhat from the present state. More attention needs to be directed toward increasing the attractiveness of our local natural and man-made environment. Less destruction in the name of progress is called for. And above all else we hope a long-range planning mechanism will be established for the Town of Hanover. Perhaps it means the creation of a new administrative position, but the essential element will be a representative membership that can work deliberately and without pressure to develop a well-reasoned, long-range plan for our community. Until that plan has been created and accepted the Town should maintain a *status quo*.

S. MARSH and CAROLYN TENNEY

HANOVER, N.H. TOWN MEETING

March 6, 1973

The annual meeting of the Town of Hanover was called to order by the Moderator, Stuart W. Russell, at 4:00 P.M., March 6, 1973 in Alumni Gymnasium, Dartmouth College, Hanover, New Hampshire.

The Moderator read the first article of the Warrant.

On motion of Mr. David Nutt, duly seconded, the polls were declared open for voting under Article I of the Warrant from 4:00 P.M. until 8:00 P.M. or until fifteen minutes after conclusion of the final article that day, whichever was later.

ARTICLE ONE:

The results of the voting are as follows:

Total Votes Cast	955
Total Votes Spoiled	1
Total Votes Blank	2

For Selectmen: Two for Three Years:

Geoffrey P. Bratton	113 Votes
Donald deJ. Cutter	487 Votes
Edgar T. Mead	604 Votes
John G. Skewes	582 Votes

For Treasurer: One for One Year:

Marjorie T. Scott	884 Votes
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For Library Trustee: One for Three Years:

Alice B. Hayes	874 Votes
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For Trustee of Trust Funds: One for Three Years:

Fred Bedford	156 Votes
John Schiffman	6 Votes
Paul Young	5 Votes

To amend Hanover's Charter to provide for a town manager and to permit the Selectmen to borrow in anticipation of taxes:

Yes 683 No 160

The Moderator declared the following elected:

- Selectmen: Edgar T. Mead and John G. Skewes
- Treasurer: Marjorie T. Scott
- Library Trustee: Alice B. Hayes
- Trustee of Trust Funds: Fred Bedford

ARTICLE TWO:

At 6:30 P.M. the Moderator continued the business meeting by reading Article 2. Mr. David Nutt explained to the meeting that the Municipal Finance Act has been amended so that the Town may authorize the Selectmen to borrow in anticipation of taxes by voice vote. On his motion, duly seconded, it was voted that the Selectmen be authorized to borrow in anticipation of taxes.

ARTICLE THREE:

On a motion of Donald deJ. Cutter, duly seconded, the article was deferred to an adjourned session of the meeting to be held in the auditorium of the High School on Tuesday, June 12, 1973 at 7:30 P.M.

ARTICLE FOUR:

It was moved by Selectman Edward Brown and seconded that this article be deferred until after Article 11.

ARTICLE FIVE:

It was moved by Selectman John Milne and seconded that the reports of the Town from the Selectmen, Town Clerk, Treasurer, Auditors, Collector of Taxes and other town officers, be accepted as printed in the town report and discussion thereof be deferred to Article 6 and other substantive articles of the Warrant. The motion was passed.

ARTICLE SIX:

Selectman David Nutt moved that the sum of \$1,728,894 be raised and appropriated to defray Town charges for the year 1973 and that \$115,500 be transferred from the Revenue Sharing Fund, established under the provisions of the State and Local Assistance act of 1972, for the uses as indicated on page 47 of the town report, being specifically the amount of \$75,000 for personal services and \$40,500 for drainage and bridges in the Highway Division of the Public Works Department, and further that the transfer of \$10,000 be authorized from the town properties account for a land-use plan of town-owned land on Route 120, both of which are incorporated as revenue items in the budget as shown on pages 31 and 32 of the town report, and that the Selectmen be authorized to make pro-rata reduction in the amounts if the estimated revenues are less than anticipated or take any other action thereon.

Mr. Nutt explained that this amount includes general operations of \$1,606,032, parking system of \$94,459 and estimated additional Federal grants of \$28,403 from the Crime Commission and the Civil Defense Agency for the municipal building. The motion was seconded. The Town Manager, Neal Berlin, explained the budget with the aid of slides. The motion was passed.

ARTICLE SEVEN:

On motion of Edgar Mead, duly seconded, the following slate of officers was nominated:

Auditors, each for a term of one year:

Bruce D. McAllister

Robert R. Costello

Member of the Advisory Assessors Board for a term of three years:

Leonard E. Morrissey, Jr.

Fence Viewers, each for a term of one year:

Walter S. Coutermarsh

G. Wesley LaBombard

Edward D. Lathem

Surveyors of wood and timber, each for a term of one year:

Joseph C. Fogg

Walker T. Weed

There were no further nominations and the motion was made and seconded to have the clerk cast one ballot for the slate of officers as presented. They were declared elected by the Moderator.

ARTICLE EIGHT:

It was moved by Selectman Edward Brown and seconded that the Town vote to discontinue those portions of Wolfeboro Road, Goldthwaite Appendix No. 2; the road from "near Hill's Mills" to Wolfeboro Road, Goldthwaite Appendix No. 16; the road from Jeremiah Trescott's to Benjamin Hatch's, Goldthwaite Appendix No. 24; and "a bridle road" from Wolfeboro Road near Palmer Cutting's to the Trescott Road, so-called, Goldthwaite Appendix No. 51, which are within the boundaries of property owned by the Hanover Water Works Company, for the purpose of protecting the watershed area of a public water supply owned by the Hanover Water Works Company, which currently are closed subject to gates and bars or classified as Class VI roads as they have not been maintained and repaired by the Town in a condition suitable for travel for five successive years or more.

It was moved by David J. Bradley and duly seconded to amend Mr. Brown's motion to read as follows:

1. That consideration of Article 8 be referred to an adjourned session of the meeting to be held in the Hanover High School Auditorium on Tuesday, June 12, 1973 at 7:30 P.M.
2. That a committee be set up consisting of the Health Officer (Dr. MacKay), one member appointed by the Water Company, one member appointed by the Conservation Commission, and two members at large appointed by the Moderator:

such committee to study the questions raised by Article 8, to hold public hearings, to receive expert testimony, and to publish their principal findings and recommendations by June 1, 1973.

3. That this meeting does hereby empower the Selectmen to temporarily close any and all roads and paths in the watershed area in question, except for the Appalachian Trail, so called.

Mr. George Wrightson spoke in favor of Mr. Bradley's amendment. Mr. Nutt was also in favor of Mr. Bradley's amendment inasmuch as discontinuing the roads under Mr. Brown's original motion would give the roads to the Hanover Water Company in perpetuity. Mr. Norman also spoke in favor of the amendment. The motion as amended was passed on a voice vote.

ARTICLE NINE:

Selectman Donald Cutter moved that the Town appropriate \$25,000, which shall be donated to the Hanover Housing Authority, for the purpose of planning a housing project for the elderly to include but not be limited to architectural, engineering, legal, survey, land option and other costs associated with such planning and further that such housing project proposed shall be submitted to the voters of Hanover for consideration at an adjourned session of this meeting to be held on June 12, 1973.

The motion was duly seconded, and, after a short discussion, passed.

ARTICLE TEN:

On motion of Donald Cutter, duly seconded, the Town voted to authorize the Board of Selectmen to execute an agreement of cooperation with the Hanover Housing Authority, the proposed agreement to be incorporated in this motion by reference. HUD requires this cooperation agreement but in the case of Hanover, since the Selectmen also serve as the Housing Authority, the question of cooperation is no problem.

ARTICLE ELEVEN:

Selectman David Nutt moved that the Town vote to authorize the Selectmen to sell or lease all or part of that Town owned land located on the north side of West South Street and south and west of the Nugget Theatre building, and also that parcel covered by an agreement dated December 20, 1957, between the Village Precinct of Hanover and the Hanover Improvement Society, presently used as a parking lot, at a value not to be less than that determined by professional appraisal, and upon such terms and conditions as the Selectmen deem to be in the long range best interests of the Town, and further, to authorize the Selectmen to execute and deliver on behalf of the Town, agreements, deeds and any other instruments that may be required, and to take any other action that may be necessary or convenient to carry this vote into effect. The motion was seconded and passed.

ARTICLE FOUR:

Selectman Edward Brown moved that the Town appropriate \$650,000 for the construction of a multiple story parking facility to be located on the north side of West South Street and south and west of the Nugget Theatre building. The motion was seconded. After some opposition had been expressed to the parking facility, on motion of Mr. Edward Chamberlain, duly seconded, the motion was passed over.

ARTICLE TWELVE:

On motion of Donald Hawthorne, duly seconded, the Town voted unanimously, after a short discussion, to appropriate an additional sum of \$34,390 for the operation of Howe Library. This sum added to the \$21,805 already budgeted by the Town for Howe Library, will cover its total operating budget.

ARTICLE THIRTEEN:

Selectman John Milne moved the adoption of a leash law. There followed a lively discussion during which the motion was amended several times. In its final form the motion read as follows:

"It is the sense of the Town that it favors the adoption of the by-law by the Board of Selectmen to keep dogs under physical restraint or under direct control of a responsible person at all times within the urban area of the Town as designated by the sewer area boundaries, and further that the Town appropriate \$20,000 for this purpose." The Moderator called for a standing vote on which the motion was passed.

ARTICLE FOURTEEN:

Upon motion by Mr. James Campion, III, duly seconded, Goodfellow Road and King Road were designated scenic under the provisions of RSA 253:17 and 18. The motion passed unanimously.

ARTICLE FIFTEEN:

Upon motion by Mr. Richard Fowler, duly seconded, the meeting designated Hilton Field Lane, Occom Ridge Road, Rope Ferry Road, and Clement Road as scenic under the provisions of RSA 253:17 and 18. The motion passed.

ARTICLE SIXTEEN: OTHER BUSINESS

On motion by Selectman Edward Brown, duly seconded, the following resolution was unanimously accepted:

LeROY G. PORTER

The 1969 Town Report includes a citation for LeRoy G. Porter on the occasion of his retirement from the Board of Assessors after thirteen years of membership. To the great good fortune of the Town, however, Roy continued his dedicated service to the Town as its Treasurer up to the present moment. Now, Roy has requested retirement from this post after ten years of devoted service.

Beginning his duties for the Town at an age when most think of complete retirement from work, Roy has compiled a record of public service as auditor, assessor and treasurer, which has commanded the admiration, affection and gratitude of all who have had the privilege of working with him.

For his willing and valued participation in the affairs of the Town for the past twenty years, the Town again records its deepest appreciation to LeRoy G. Porter.

On motion by Mr. Kenneth LeClair, duly seconded, the following resolution was unanimously accepted:

CHESTER A. STARK

It is exceedingly difficult to describe the many contributions of time and dedicated service which Chester A. Stark has given to the Town of Hanover for the past 43 years. He approached all the various tasks of the Highway and Sewer Departments with the same quiet resolve — a job had to be done, do it. Many of the problems happen at night and cannot wait for morning — plugged storm drains, fallen trees, heavy snows. Chet was always there handling the dirtiest of jobs. He has, through all his many years, been above reproach for his honesty, integrity and conscientious attention to his work. As he finally takes a well-deserved retirement, we owe Chet a large vote of thanks and our gratitude for his fine career of service to all of us.

On motion by Mr. Lewis Bressett, duly seconded, the following resolution was unanimously passed:

DAVID C. NUTT

With great distinction many men have served the Town of Hanover as Selectmen during its long illustrious history and this evening after nine dedicated years of faithful service we pay tribute to an individual who with unswerving devotion, fine leadership and fairness, has been truly a great servant of this community.

After an outstanding career in the Navy during which time among other duties he led many expeditions to the polar regions, he decided to settle with his wonderful family in our town. Hanover was indeed fortunate, for during the reorganization of town government he was very concerned and answered the challenge to serve on the Board of Selectmen, and in 1967 accepted the chairmanship of this governing board.

During these years Mr. Nutt, with his unmatched ability and energy served also the State of New Hampshire as president of the Municipal Association, Chairman of the New Hampshire Board of Real Estate Assessors and as a representative to the New Hampshire legislature serving on many important committees.

With deep regret the Town of Hanover inscribes in the history of this meeting Mr. Nutt's retirement from the Board of Selectmen and expresses its deepest gratitude for his wise and efficient guidance during these many years.

For the Town of Hanover
Lewis J. Bressett

Mr. David Nutt moved "that the Town record its thanks to Dartmouth College for the arrangements to use Alumni Gymnasium for its 1973 Town Meeting." The motion was seconded and passed.

The meeting was adjourned to June 12, 1973 at 7:30 P.M. in the High School Auditorium.

The polls closed at 10:50 P.M.

Respectfully submitted,
Ruth L. Stephenson, Town Clerk

ADJOURNED ANNUAL TOWN MEETING

June 12, 1973

The adjourned annual Hanover Town Meeting was called to order at 7:30 P.M. on June 12, 1973 by the Moderator, Stuart W. Russell in the High School Auditorium. The Warrant and posting notice were read by the Moderator.

ARTICLE III: Selectman Edgar Mead moved that the Town appropriate \$500,000 to be donated to the Hanover Housing Authority for the planning, undertaking construction and operation of a housing project for the elderly, and that the Selectmen be authorized to borrow all or any part of that sum by the issuance of bonds and/or notes under the Municipal Finance Act, as amended.

Mr. Berlin explained that the land to be used is presently owned by the Hanover Consumer Co-op. Rents will not meet the costs; the Town will subsidize \$51,000 the first year with a decrease of \$1,500 each year until the bonds are paid. Although there is no federal money available at present, federal standards will be maintained in the hope of getting federal funds in the future.

Mr. Mead, Mrs. Vicki Winters (for the League of Women Voters), Mr. David Hewitt, Mrs. Frances Lyng and Mrs. Valerie Mullen spoke in favor of the article. There were no statements in opposition.

The polls were declared open at 8:14 P.M. for voting on Article III.

ARTICLE VIII: Selectmen Edward S. Brown moved that the Town vote to pass Article VIII on the Warrant to discontinue the roads within the area owned by the Hanover Water Works Company.

Mr. Emerson Colby moved to amend the motion as follows: Delete, "A bridle road from Wolfeboro Road near Palmer Cutting's to the Trescott Road, so-called," which is No. 51 in the Goldthwaite Appendix to Lord's History of Hanover; and add at the end of the list of roads, "Road from Ezra Carpenter's (on Wolfeboro Road) to Elias Newton's (on River Road)," which is No. 34 in the Goldthwaite appendix.

Speaking for the majority of the Committee to Study Questions of Watershed Control of the Hanover Public Water Supply, Mr. Brown made several points:

1. He showed a chart of water samples taken from the reservoir. Those with high coliform counts were taken during heavy rain. If the woods in the watershed are "used improperly" it is during heavy rains that wastes will be washed into the reservoir.
2. Viruses require more chlorine treatment than bacteria: the polio virus requires 10 times as much, another virus 100 times as much. Hanover is not free of town-wide virus epidemics. We don't know that the water supply is free of blame.
3. Legal Liability: If it can be proved that disease came from the water supply, the water purveyor is criminally liable.
4. To close the watershed in some other way requires an emergency. The majority on the committee is trying to prevent an emergency.
5. 75 feet is no guarantee of safety.
6. The intake can't be moved to a better place because it is at the deepest area now.

Mr. Cavaney spoke representing the Hanover Water Works Company. He pointed out that the present plan would keep the Appalachian Trail open. He offered a quitclaim deed providing that the roads would be given back to the Town at no cost if they were not needed in the future.

Mr. Daniell spoke for the minority of the committee. He pointed out that the roads in question are unusually well graded and good for hiking and cross country skiing. There are about thirty-two acres involved worth probably \$50,000. He moved to amend the motion by striking out all the roads and substituting the following:

TO SEE IF THE TOWN WILL VOTE TO:

1. Request the Water Company to post its watershed lands, particularly around entrances and critical areas;

2. Request the Selectmen to do the same with the town roads.
3. To authorize the Selectmen to negotiate the relocation of town rights of way on the Wolfeboro Road to at least 100' from the shores and the former section of the road be abandoned when the new sections are completed, and to take such further steps as may become necessary to protect the reservoirs.

After further discussion the Moderator called for a standing vote on the substitute motion. It carried by 182-53.

The polls were closed for voting Article VIII at 10:36 P.M. The vote was as follows:

Total votes cast:	367
Yes	317
No	50

The Moderator declared that the bond issue passed and adjourned the meeting at 10:52 P.M.

Respectfully submitted,

Ruth L. Stephenson, Town Clerk

SPECIAL TOWN MEETING

October 5, 1973

The special town meeting, authorized by a Decree of the Superior Court for Grafton County dated September 18, 1973, was called to order at 12:30 P.M. on October 5, 1973 by the Moderator, Stuart W. Russell, in the Courtroom of the Municipal Building.

The Warrant and posting notice were read by the Moderator.

Selectman Edward S. Brown moved that the Town vote to authorize the Selectmen to apply for Federal Disaster Assistance pursuant to the terms and procedures of the Federal Disaster Assistance Program on behalf of the Town and further to expend funds received under the Program for the repair of damage resulting from the floods. The motion was duly seconded, and as there was no discussion, a voice vote was taken and the motion was passed unanimously.

There was no other business under Article 2 of the Warrant.

The Moderator declared the meeting adjourned at 12:40 P.M.

Respectfully submitted,

Patricia H. Radway, Town Clerk

A true copy attest:

Patricia H. Radway, Town Clerk

*THE PAST . . .**1769*

"Voted that hogs may run on Commons without rings being well yoked . . . "

1770

"Voted that swine shall not run on the Commons the ensuing year . . . "

1794

"Voted that Hogs shall not run at large from the first of April next to the last of October on pennalty of One Shilling and six pence each to be recover'd by any freeholder, in the same way and manner the Law provides, if they run without Yokes and ring . . . "

ANNUAL REPORT
of the
DRESDEN
and
HANOVER
SCHOOL DISTRICTS
1973

1973 DRESDEN ANNUAL REPORT

TABLE OF CONTENTS

School District Officers 101

Warrant for Annual Meeting (1974) 102

Minutes of Annual Meeting (1973) 104

Auditors' Reports (1972-73) 109

Treasurer's Report (1972-73) 118

Supervisory Union 22 Administrative

 Salaries (1973-74) 119

Budget Comparison (1972-73, 1973-74,

 and 1974-75) 120

Instructional Staff (1973-74) 121

Comparative Yearly Enrollments 124

Graduating Class of 1973 125

Annual Report of the Board of School Directors

 and Hanover School Board 128

DRESDEN SCHOOL DISTRICT
SCHOOL DISTRICT OFFICERS

Board of School Directors

Charles T. Wood, Chairman	Term Expires 1974
Joan C. Freeman, Vice-Chairman	Term Expires 1976
David T. Eckels, Clerk	Term Expires 1974
Frederick M. Appleton	Term Expires 1975
Alvin O. Converse	Term Expires 1974
Madeline F. Finch	Term Expires 1976
W. Lawrence Gulick	Term Expires 1975
Rosamond C. Howe	Term Expires 1975
Barbara J. Payson	Term Expires 1976
Carleton L. Richardson	Term Expires 1975

Lewis J. Bressett, *Moderator*

David H. Edson, *Clerk*

Marjorie T. Scott, *Treasurer*

Robert R. Costello, *Auditor*

Bruce D. McAllister, *Auditor*

Phillip H. Wheeler, Jr., *Auditor*

Raymond G. Edwards, *Superintendent of Schools*

Jacqueline P. Clement, *Assistant Superintendent*

Russell E. Fearon, *Business Administrator*

Robert B. McCarthy, *Principal, Hanover High School*

Linwood H. Bean, *Assistant Principal, Hanover High School*

Stephen R. North, *Principal, Frances C. Richmond School*

Audrey S. Heinrichs, *Assistant Principal, Frances C. Richmond School*

WARRANT FOR ANNUAL MEETING OF THE DRESDEN SCHOOL DISTRICT

Hanover, New Hampshire

Norwich, Vermont

The legal voters of the Norwich (Vermont) Town School District and the legal voters of the Hanover (New Hampshire) School District are hereby notified and warned to meet at Webster Hall in Hanover, New Hampshire, on Monday, the fourth day of March, 1974, at 7:30 in the evening, for the purpose of holding the Annual Meeting of the Dresden School District and for the purpose of transacting the following business:

ARTICLE 1. To elect a moderator, a clerk, and a treasurer, each to serve for a term of one year, and one auditor, to serve for a term of three years.

ARTICLE 2. To see what sum of money the District will appropriate for the support of its schools and for other lawful expenses for the fiscal year beginning July 1, 1974, and to authorize the application against such appropriation of the estimated income of the District, the balance to be apportioned between and raised by the Hanover School District and the Norwich Town School District, in accordance with the legislation authorizing the District and with the Articles of Agreement.

ARTICLE 3. To see if the District will vote to authorize the Board to establish a contingency fund as part of the regular school district budget and to raise and appropriate Fifteen Thousand Seven Hundred Twenty-One Dollars (\$15,721.00) for this purpose.

ARTICLE 4. To see if the District will ratify and confirm the conveyance of Lot #22 in the so-called Thompson Terrace Subdivision to Joseph S. and Margaret M. Ransmeier which was conveyed to them as part of the consideration of the purchase from them of Lots 19A, 19B, 20A and a portion of Lot 21 in the said subdivision.

ARTICLE 5. To see if the District will agree to discuss the proposed changes in the Articles of Agreement governing the Dresden School District as follows:

- d. The Dresden School District shall be responsible for grades 6 through 12 inclusive. Any proposals to amend this article or change the grades included in the Dresden District must be approved by separate majority vote of the Norwich and Hanover School Districts.
- e. The properties of the Dresden School District shall consist of those currently owned by the existing Dresden School District: the building commonly known as Hanover High School, the approximately 25.2 acres of land upon which said school and related outdoor facilities are located, the approximately 8.2 acres of land commonly known as Thompson Terrace, and various equipment and supplies. In addition, with acceptance of this modification to article (e), the Dresden School District shall acquire for one dollar and liability for all existing debt service from the Hanover School District the following properties: the building commonly known as the Frances C. Richmond School and the approximately 3.5 acres of land upon which said school and related outdoor facilities are located; and all other equipment, temporary buildings, and supplies pertaining thereto.

- h. Capital expenses shall be divided as in (f) above. ("f" shows expenses divided on basis of number of pupils in each town.
- i. (1) Transportation from home to school and return of pupils residing in, and attending the schools of, the Hanover, Norwich, and Dresden School Districts shall be the responsibility of the Dresden School District. (Note: Sections 2-5 of this article remain as presently written.)

ARTICLE 6. To see if the District will vote pursuant to RSA 31:105 to provide indemnification for District employees, school administrators, school board members, district officers or agents from personal loss or expense including reasonable legal fees and costs, if any, arising out of any claim, demand, suit or judgment by reason of negligence or other act resulting in accidental injury to a person or accidental damage to property providing the indemnified person was at the time of the accident acting within the scope of his employment or office.

ARTICLE 7. To see if the District will vote to accept the provisions of Public Law 89-10, design to improve educational opportunities with particular reference to children of low income families, and to appropriate such funds as may be available to the District under said federal act for such particular projects as may be determined by the board of school directors. Further, to see if the District will authorize the Board of School Directors to make application for such funds and to expend the same for such projects as it may designate.

ARTICLE 8. To transact any other business that may legally come before the meeting.

Given under our hands and the seal of the District this eleventh day of February, 1974.

Frederick M. Appleton
 Alvin O. Converse
 David T. Eckels, *Clerk*
 Madeline F. Finch
 Joan C. Freeman, *Vice-Chairman*

W. Lawrence Gulick
 Rosamond C. Howe
 Barbara J. Payson
 Carleton L. Richardson
 Charles T. Wood, *Chairman*

Dresden Board of School Directors, Dresden School District

David H. Edson, *Clerk, Dresden School District*

A true copy, Attest:

David H. Edson, *Clerk, Dresden School District*

**DRESDEN SCHOOL DISTRICT
HANOVER, NEW HAMPSHIRE – NORWICH, VERMONT**

ANNUAL MEETING

March 5, 1973

The annual meeting of the Dresden School District was called to order by the Moderator, Lewis J. Bressett, at 8:04 P.M. at Alumni Gymnasium in Hanover, New Hampshire. The warning was read by the clerk.

ARTICLE 1:

The following officers were elected for the terms listed:

Moderator for one year:	Lewis J. Bressett
Clerk for one year:	David H. Edson
Treasurer for one year:	Marjorie T. Scott
Auditor for three years:	Robert R. Costello

ARTICLE 2:

Motion made by David T. Eckels that the District vote to raise and appropriate, in addition to the original appropriation for 1972-73, a sum of money in the amount of Twenty-two Thousand Dollars (\$22,000.00) to be made available to the District prior to June 30, 1973, in order to meet about one-third of the obligations due to accrued teacher's salaries in accordance with rulings of the States of New Hampshire and Vermont. (It is anticipated that similar motions will be made in the next two years in order to wipe out this deficit.) Seconded and voted in the affirmative.

ARTICLE 3:

Motion was made by Charles T. Wood that the District appropriate the sum of One Million Five Hundred Seventy-two Thousand Three Hundred Dollars (\$1,572,300.00) for the support of its school and for other lawful expenses for the fiscal year beginning July 1, 1973, and authorize the application against such appropriation of the estimated income of the District, the balance to be apportioned between and raised by the Hanover School District and the Norwich Town School District, in accordance with the legislation authorizing the District and with the Articles of Agreement. Seconded and voted in the affirmative.

ARTICLE 4:

Motion was made by Alvin O. Converse to postpone action under Article 4 until an adjourned meeting of the Dresden School District on May 21, 1973, because the proposed change in the Articles of Agreement has not yet been approved by the Boards of Education of Vermont and New Hampshire, something that is required by law; and because future improvements in the District's middle-school facilities may make further changes desirable. Seconded and voted in the Affirmative.

ARTICLE 5:

Motion made by Charles T. Wood that the District vote to raise and appropriate the sum of Thirteen Thousand Five Hundred Dollars (\$13,500.00) to purchase approximately 3.38 acres of land located easterly of Brook Road and northerly of Mink Brook in Hanover, New Hampshire, believed now owned by the estate of Alfred T. Granger being lots 16A, 16B, 16C, 18A, 18B, and 22 in the so-called Thompson Terrace subdivision, to be used as general purpose recreational fields, and that further action under this article with respect to acquisition of adjacent land be postponed until an adjourned meeting of the District on May 21, 1973. Seconded and voted in the Affirmative.

ARTICLE 6:

Motion made by Carleton L. Richardson to postpone action under Article 6 until an adjourned meeting of the Dresden School District on May 21, 1973. Seconded and voted in the Affirmative.

ARTICLE 7:

Motion made by Rosamond C. Howe to postpone action under Article 7 until an adjourned meeting of the Dresden School District on May 21, 1973. Seconded and voted in the Affirmative.

ARTICLE 8:

Charles T. Wood, on behalf of the Dresden Board of School Directors, thanked Dartmouth College, the Dartmouth College Athletic Council, and Mr. Seaver Peters, the Director of Athletics and a retiring member of the Board, for making available these facilities to the Dresden School District.

On a motion by Charles T. Wood, duly seconded, it was voted to adjourn the meeting until Monday, May 21, 1973, at 8:00 P.M. at Alumni Gymnasium in Hanover, New Hampshire. The meeting was adjourned at 8:58 P.M.

Respectfully submitted,

David H. Edson
Clerk of the Dresden School District

**MINUTES OF ADJOURNED MEETING
DRESDEN SCHOOL DISTRICT
MONDAY, MAY 21, 1973**

8:15 P.M., ALUMNI GYMNASIUM

The adjourned session of the 1973 annual Dresden School District meeting was called to order by the Moderator in Alumni Gymnasium on May 21, 1973 at 8:15 P.M.

Upon motion, duly made and seconded, Ann D. Bradley was elected as Clerk *pro tempore* to serve for this adjourned session of this meeting in the absence of the clerk and was sworn in by the Moderator.

On motion of Charles T. Wood, duly seconded, it was voted to table action under Articles IV, V, VI and VII of the March Warrant until an adjourned meeting of the Dresden School District on October 15, 1973.

On a motion, duly seconded, it was voted to adjourn the meeting until October 15, 1973 at 8:00 P.M. at Webster Hall, Hanover, New Hampshire.

The meeting was adjourned at 8:20 P.M.

Respectfully submitted,

Ann D. Bradley
Clerk *pro tempore* of the Dresden School District

**MINUTES OF ADJOURNED MEETING
DRESDEN SCHOOL DISTRICT**

MONDAY, OCTOBER 15, 1973

8:07 P.M., WEBSTER HALL

The adjourned meeting of the 1973 annual Dresden School District meeting was called to order by the Moderator in Webster Hall on October 15, 1973 at 8:07 P.M.

Foster W. Blough was sworn in by the moderator as Clerk *pro tempore* to serve for this adjourned session of the meeting in the absence of the clerk.

On motion of David Eckels, duly seconded, it was voted to postpone action under Article IV until an adjourned meeting of the Dresden School District on Thursday, January 31, 1974. Under Article V a motion was made by Charles T. Wood that the District appropriate an additional sum of \$54,400 (making a total appropriation under this Article of \$67,900) for acquiring approximately 8½ acres of land located easterly of Brook Road and northerly of Mink Brook in Hanover, New Hampshire, now owned by the Estate of Alfred T. Granger, Frances Granger, Rosamond Granger, Joseph S. Ransmeier, Margaret Ransmeier, and Frank Barrett, being lots 16A, 16B, 16C, 17A, 17B, 17C, 18A, 18B, 19A, 19B, 20A, 22 and portions of Lot 21 and 15 in the so-called Thompson Terrace Subdivision, to be used as general purpose recreational fields; that to raise this

appropriation the School Board is authorized to borrow \$54,400 under the Municipal Financing Act; that the School Board is authorized to contract for and accept federal aid or other funds for the project, provided that the total authorized borrowing shall be reduced by the amount of such federal aid unless such federal aid is received as a reimbursement, in which case such federal aid shall be used to pay principal and interest on indebtedness incurred for the project; that in the event the School Board is not able to acquire all of such land by purchase, the School Board is authorized to acquire such land or whatever portion thereof the School Board deems appropriate pursuant to the Eminent Domain Procedure Act (RSA 498-A); that the School Board is authorized to convey Lot 22 to Joseph S. Ransmeier and/or Margaret Ransmeier as part of the consideration for the purchase of their land; and that the School Board is authorized to enter into appropriate agreements and to take all other action necessary to carry out this vote.

A motion was made by David H. Bradley to amend the motion by striking the words "Municipal Financing Act" and inserting the words "New Hampshire-Vermont Interstate School Compact." It was seconded and voted in the affirmative.

A legal petition to vote on Mr. Wood's motion by ballot was presented. Balloting began at 9:35 P.M.

On motion of Alvin Converse, duly seconded, it was voted to postpone action under Article VI until an adjourned meeting of the Dresden School District on Thursday, January 31, 1974.

On motion of Joan Freeman, duly seconded, it was voted to postpone action under Article VII until an adjourned meeting of the Dresden School District on Thursday, January 31, 1974.

On motion of Rosamond Howe, duly seconded, it was voted to adjourn the meeting until Thursday, January 31, 1974, at 8:00 P.M. in Webster Hall, Hanover, New Hampshire.

The results of the balloting under Article V were announced by the Moderator;

YES 155 NO 34

The meeting was adjourned at 10:00 P.M.

Respectfully submitted,

Foster W. Blough
Clerk *pro tempore*
Dresden School District

**MINUTES OF ADJOURNED MEETING
DRESDEN SCHOOL DISTRICT**

MONDAY, JANUARY 31, 1974
8:02 P.M., WEBSTER HALL

The adjourned session of the 1973 annual Dresden School District meeting was called to order by the Clerk in Webster Hall, Hanover, New Hampshire on January 31, 1974 at 8:02 P.M.

Upon motion of Charles T. Wood, duly made and seconded, David H. Edson was elected Moderator *pro tempore* to serve for this adjourned session of this meeting in the absence of the Moderator.

A motion was made by Charles T. Wood to adjourn the meeting since the Dresden Board of School Directors had no business under Article 4, 6 and 7. This was seconded and voted in the Affirmative.

The meeting was adjourned at 8:04 P.M.

Respectfully submitted,

David H. Edson
Clerk of the Dresden School District

**REPORT OF THE
DRESDEN SCHOOL DISTRICT AUDITORS**

We have met with the Certified Public Accountants retained by the Dresden School District and have reviewed with them the results of their audit for the year ended June 30, 1973.

We fully concur with the audit certificate as rendered by Smith, Batchelder & Rugg.

Respectfully submitted,

Robert R. Costello
Bruce D. McAllister
Philip H. Wheeler, Jr.
AUDITORS

AUDITORS REPORTS (1972-1973)

To the Board of School Directors and
Voters of Dresden School District:

We have examined the balance sheets of the Dresden School District — General Fund, ESEA Title III Fund, Donald Walter Bruce Prize Fund, CITE Fund and Stringed Instrument Fund as of June 30, 1973 and 1972, and the related statements of revenues and expenses — general fund and changes in fund balances for the year ended June 30, 1973. Our examinations were made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the accompanying financial statements (with the exception of the budget information as to which we express no opinion) present fairly the financial position of the Dresden School District — General Fund, ESEA Title III Fund, Donald Walter Bruce Prize Fund, CITE Fund and Stringed Instrument Fund as of June 30, 1973 and 1972, and the results of their operations and changes in fund balances for the year ended June 30, 1973, in conformity with generally accepted accounting principles applied on a consistent basis after giving retroactive effect to the change (with which we concur) in the method of recording revenues and expenses, as explained in Note 1 to the financial statements.

SMITH, BATCHELDER & RUGG

Hanover, New Hampshire
July 13, 1973

**DRESDEN SCHOOL DISTRICT
BALANCE SHEETS
JUNE 30, 1973 and 1972**

	1973	1972 (Note 1)
GENERAL FUND		
ASSETS:		
Cash (Note 2)	\$63,787	\$ 68,339
Accounts receivable	5,256	615
	\$69,043	\$ 68,954
LIABILITIES AND FUND BALANCE (DEFICIT):		
Accounts payable	\$15,061	\$ 18,427
Teachers' salaries	32,879	104,005
Teachers' social security	1,924	5,408
Total liabilities	49,864	127,840
Fund balance (deficit)	19,179	(58,886)
	\$69,043	\$ 68,954
ESEA TITLE III FUND		
CASH	-	\$ 1,091
FUND BALANCE	-	\$ 1,091
DONALD WALTER BRUCE PRIZE FUND		
CASH	\$ 1,057	\$ 1,031
FUND BALANCE	\$ 1,057	\$ 1,031
CITE FUND		
CASH	\$ 1,517	\$ 801
FUND BALANCE	\$ 1,517	\$ 801
STRINGED INSTRUMENT FUND		
CASH	\$ 152	\$ 115
FUND BALANCE	\$ 152	\$ 115

The accompanying notes to financial statements
are an integral part of these statements.

**DRESDEN SCHOOL DISTRICT
STATEMENT OF REVENUES AND EXPENSES – GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 1973**

	Budgeted (unaudited)	Actual
REVENUE		
10 Revenue from Local Sources:		
Tuition from patrons	\$ 6,128	\$ 6,915
Miscellaneous	3,000	2,677
Rent – Community services	700	545
Driver education	4,240	3,691
Other	-	419
	14,068	14,247
30 Revenue from State Sources:		
Driver education	3,600	10,987
40 Revenue from Federal Sources:		
National Defense Educational Act – Title III	-	840
National Forest Reserve	-	721
School lunch	6,700	3,466
Public Law 874	10,500	13,615
Public Law 89-10 Title I	-	3,853
BOR Site Improvement	10,000	-
	27,200	22,495
60 Revenue from Other Sources:		
Friends of Hanover Schools	-	2,045
80 Revenue from Other Districts in New Hampshire:		
Tuition	6,800	8,375
Hanover School District – Rent	1,600	1,600
Hanover School District – Current appropriation	1,023,951	1,023,951
Hanover School District – Deficit appropriation	2,956	15,895
Capital outlay – Mink Farm	8,773	8,773
	1,044,080	1,058,594

90 Revenue from School Districts in Another State:		
Tuition	3,232	3,422
Norwich School District — Current appropriation	376,030	376,030
Norwich School District — Deficit appropriation	1,087	6,105
Capital outlay — Mink Farm	3,227	3,227
Driver Education	200	2,482
	383,776	391,266
Total net revenues	1,472,724	1,499,634

EXPENSES

100 Administration:		
110 Salaries — District officers	\$ 1,174	\$ 1,150
135 Contracted services	3,000	3,349
190 Other expenses for administration	1,650	1,314
100 Series Total	5,824	5,813
200 Instruction:		
210 Salaries	822,516	826,089
215 Textbooks	8,721	7,765
220 Library and audio visual	13,608	12,800
230 Supplies	25,222	28,510
235 Contracted services	24,812	29,628
290 Other expenses for instruction	12,067	12,141
200 Series Total	906,946	916,933
400 Health:		
410 Salaries	5,883	6,911
490 Other expenses for health	1,205	963
400 Series Total,	7,088	7,874
500 Transportation		
Academic trips — Series Total	12,678	10,256
600 Operation of Plant:		
610 Salaries	61,669	55,149
630 Supplies	7,430	7,676
635 Contracted services	3,550	1,904
640 Heat	22,070	24,501
645 Utilities	22,218	27,473
600 Series Total	116,937	116,703

700	Maintenance of Plant:		
710	Salaries	35,828	32,274
725	Replacement of equipment	6,944	7,442
726	Repairs to equipment	5,031	3,104
735	Contracted services	10,945	7,344
766	Repairs to buildings	29,935	24,326
790	Grounds	3,100	3,618
	700 Series Total	91,783	78,108
800	Fixed Charges:		
850	Retirement and social security	\$ 80,053	\$ 66,743
855	Insurance	49,043	48,770
	800 Series Total	129,096	115,513
900	School Lunch and Special Milk Program:		
910	Salaries	807	1,227
975.10	Federal subsidy	5,406	2,474
975.21	Equipment replacement	1,997	1,243
	900 Series Total,	8,210	4,944
1000	Student Activities:		
1010	Salaries	22,332	19,875
1075	Expenditures and transfer of monies	21,359	20,375
	1000 Series Total	43,691	40,250
1100	Community Activities:		
1190.10	Meeting and services		
	— Series Total	1,812	7
1200	Capital Outlay:		
1265	Sites	22,000	2,912
1266	Buildings	-	625
1267	Equipment	7,516	5,497
	1200 Series Total	29,516	9,034
1300	Debt Service:		
1370	Principal of debt	28,371	28,371
1371	Interest on debt	14,628	14,628
	1300 Series Total	42,999	42,999

1400 Outgoing Transfer Accounts:

1477.10	Tuition in State	\$ -	\$ 691
1477.20	Transportation	3,240	902
1477.30	District share of Supervisory Union #22	46,522	45,522
1478	Tuition out of State	4,378	7,934
1479	Tuition to private schools	17,961	11,909
	1400 Series Total	72,101	66,958

1900 Other Expenditures:

1950	1972-1973 National Forest Reserve	-	279
1954	ESEA Title I	-	3,853
1982	Friends of Hanover Schools	-	2,045
	1900 Series Total	-	6,177

Total net expenses	1,468,681	1,421,569
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EXCESS OF REVENUES OVER EXPENDITURES	\$ 4,043	\$ 78,065
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The accompanying notes to financial statements
are an integral part of this statement.

**DRESDEN SCHOOL DISTRICT
STATEMENT OF CHANGES IN FUND BALANCES
FOR THE YEAR ENDED JUNE 30, 1973**

	General Fund	ESEA Title III Fund	Donald Walter Bruce Prize Fund	Cite Fund	Stringed Instrument Fund
BALANCES, June 30, 1972	(\$58,886)	\$ 1,091	\$1,031	\$ 801	\$ 115
Excess of revenues over expenses	78,065	-	-	-	-
Revenues	-	-	76	1,503	294
Expenses	-	(1,091)	(50)	(787)	(257)
BALANCES, June 30, 1973	\$19,179	\$ -	\$1,057	\$1,517	\$ 152

The accompanying notes to financial statements
are an integral part of this statement.

DRESDEN SCHOOL DISTRICT NOTES TO FINANCIAL STATEMENTS JUNE 30, 1973

1. Accounting policies:

These financial statements have been prepared on a full accrual basis of accounting. This method recognized accounts receivable and accounts payable as revenue or expense in the year in which earned or incurred rather than the year in which received or paid. Following generally accepted public school practices, the books of account are maintained on the cash basis. In years prior to the year ended June 30, 1973, the financial statements included a statement of cash receipts and expenditures for the General Fund even though the balance sheet had been presented on an accrual basis. If this type of statement had been presented for the year ended June 30, 1973, it would have indicated an excess of receipts over expenditures of \$63,787.

In addition to the above change, the ESEA Title III, CITE, and Stringed Instrument Funds have been restated as separate funds and long-term debt has been removed from the balance sheet. In prior years, long-term debt (bonded indebtedness) has been shown on the balance sheet in accordance with an accounting practice that was one of several generally accepted for use by public school districts. The school officers determined that since payment of this debt will be financed by future tax levies on taxable property of the District, this debt should not be shown as a debt of the General Fund.

2. Cash — General Fund:

The cash balance at June 30, 1973 is the result of the following transactions on the Treasurer's books:

Cash on hand July 1, 1972	\$ 68,339
Total revenues	1,502,012
	1,570,351
Less — School board orders paid	1,506,564
Cash on hand June 30, 1973	\$ 63,787

3. Norwich and Hanover School District bonds:

In accordance with the legislation and other agreements setting up the Dresden School District, Dresden is responsible for providing the debt service on the following bonded indebtedness:

	1973		1972	
	Total	Dresden Share	Total	Dresden Share
Norwich School Serial Bonds, 3.25%, 20 year dated October 1, 1964, interest payable June 1 and December 1, principal payable \$20,000 each June 1 through 1977, then \$15,000 each June 1 through 1983 with a final payment of \$13,000 on June 1, 1984. Dresden con- tributions 37.48% of the yearly servicing of these bonds.	183,000	\$ 68,588	\$203,000	\$ 76,084
Hanover School District: High School Serial Bonds, 3.25%, 20 year dated October 1, 1964, interest payable June 1 and December 1, principal payable \$25,000 each June 1 through 1974, then \$30,000 each June 1 through 1979, then \$35,000 each June 1 through 1983 with a final payment of \$34,000 on June 1, 1984. Dresden contributes 70% of the yearly principal payment with the balance paid by the State of New Hampshire.	349,000	244,300	374,000	261,800
	\$532,000	\$312,888	\$577,000	\$337,884

**REPORT OF SCHOOL DISTRICT TREASURER
for the
Fiscal Year July 1, 1972 to June 30, 1973**

DRESDEN

Cash on Hand July 1, 1972 (Treasurer's Bank Balance)		\$ 70,346.35
Revenue from State Sources	\$ 8,337.21	
Revenue from Federal Sources	16,929.27	
Received from Tuitions	18,711.98	
Received from all Other Sources	1,459,830.37	
TOTAL RECEIPTS		\$1,503,808.83
Total Amount Available for Fiscal Year (Balance and Receipts)		1,574,155.18
Less School Board Orders Paid		1,508,699.60
BALANCE ON HAND JUNE 30, 1973 (Treasurer's Bank Balance)		\$ 65,455.58
July 17, 1973		Marjorie T. Scott <i>District Treasurer</i>

**SUPERVISORY UNION 22
REPORT OF 1973-74 SALARIES
TO BE PAID BY THE STATE AND LOCAL SCHOOL DISTRICTS**

	State	Local
Superintendent	\$2,500.00	\$16,666.00*
Assistant Superintendent	2,400.00	14,600.00**
Business Administrator	2,400.00	12,600.00**
Total	\$7,300.00	\$43,866.00

	Breakdown of Local Contributions
Dresden	\$18,009.00
Hanover	12,998.00
Lyme	3,728.00
Orford	3,682.00
Norwich	5,449.00
Total	\$43,866.00

* For the period 8/17/73 to 6/30/74

** For the period 7/1/73 to 6/30/74

DRESDEN BUDGET COMPARISON

	1972-73 Expenditures	1973-74 Budget	1974-75 Budget
Personnel			
Administrative Salaries	\$ 73,133.22	\$ 73,594.00	\$ 80,590.00
Benefits	6,335.47	6,304.00	7,542.00
Total	79,468.69	79,898.00	88,132.00
Instructional			
Salaries	716,320.57	778,376.00	816,698.00
Benefits	91,365.81	98,547.00	113,285.00
Total	807,686.38	876,923.00	929,983.00
Support			
Salaries	90,299.55	103,636.00	127,896.00
Benefits	9,937.33	11,673.00	20,614.00
Total	100,236.88	115,309.00	148,510.00
Service			
Salaries	86,198.12	106,724.00	105,524.00
Benefits	11,188.82	17,677.00	17,420.00
Total	97,386.94	124,401.00	122,944.00
Professional Services	11,272.91	23,291.00	14,903.00
Total Personnel	1,096,051.80	1,219,822.00	1,304,472.00
Supplies, Services & Equipment			
Instructional	134,728.15	152,350.00	181,339.00
Health, Food, Transportation	16,768.75	24,225.00	20,301.00
Buildings, Grounds, Insurance, Rent	112,385.68	150,834.00	184,136.00
Total	263,882.58	327,409.00	385,776.00
Debt Service	42,999.00	38,569.00	59,712.00
Deficit/Teacher Salaries	82,861.89	22,000.00	0.
Contingency	0.	0.	0.
Grand Total Expenditures	\$1,485,795.27	\$1,607,800.00	\$1,749,960.00
Receipts			
Receipts Other Than Taxes	\$ 57,373.19	\$ 46,800.00	\$ 80,135.00
Norwich Appropriation	385,362.00	433,177.00	476,234.00
Business Profits Tax	28,485.00	29,909.00	31,404.00
Hanover Appropriation	1,051,575.00	1,097,914.00	1,162,187.00
Total Receipts	\$1,522,795.19	\$1,607,800.00	\$1,749,960.00

DRESDEN SCHOOL DISTRICT HANOVER HIGH SCHOOL

Instructional Staff 1973-74

(Date indicates first year employed by District)

Karline S. Anderson, Foreign Language	1969
Lillian K. Bailey, Reading (on Sabbatical Leave for Second Semester)	1966
Thelma E. Barton, Science	1972
Betsy E. Berry, English	1972
George W. Black, Director of Bands	1968
Cynthia C. Bognolo, Latin	1972
Charles W. Bohi, Social Studies	1971
Marie-Helene Bradley, Foreign Language	1973
Harry H. Braeuler, Foreign Language Coordinator	1965
Forrest P. Branch, Social Studies, Director of Athletics	1937
Susan A. Carpenter, English (Leave of Absence)	1970
William R. Cogswell, Mathematics Coordinator	1963
Hayward B. Crewe, English	1967
Ford A. Daley, Dresden Plan Director	1964
Joel B. Dalton, Mathematics	1965
Margaret C. D. Davis, Librarian	1972
Warren D. DeMont, Science	1968
Neil C. Duprey, Foreign Language	1967
Clarke P. Dustin, Guidance Counselor	1964
Heddy L. Fantl, Foreign Language	1973
Susan B. Finer, Social Studies	1972
Helen E. Goodwin, Music Coordinator	1952
Janice L. Hall, Sewing	1971
Donald W. Hawthorne, Audio-Visual Director	1964
Charles O. Hunnewell, III, Physical Education	1965
James F. Hunt, Jr., English Coordinator	1968
John E. Hutchins, Science	1966
Mary H. Hutchins, Mathematics	1967
Douglas H. Jenisch, Social Studies	1969
Raymond N. Jenness, Jr., English	1971
David G. Johnson, Industrial Arts	1972
Bruce M. Koloseike, Science	1971
Vera S. LaClair, Home Economics	1963
Patricia J. Lang, Business Education	1972
Harold H. Lary, English	1956
Richard J. Lloyd, Business Education	1971
Walter Marcuse, Music	1958

Donald R. Merchant, Mathematics	1956
Dorothy E. Merriman, Physical Education	1955
Frank B. Miles, Social Studies Coordinator	1969
Judy A. Mirman, Art	1973
William N. Murphy, Social Studies	1961
Richard O. Norman, Mathematics	1967
Galen T. Pinkham, Foreign Language	1969
Anthony M. Rocchio, English	1973
Dale F. Rowe, Science Coordinator	1961
Marlene H. Sachs, Science	1973
Richard C. Saturley, Industrial Technology Coordinator	1970
Priscilla B. Schmitt, Mathematics	1970
George V. Steeves, English	1969
Paul K. Stimson, Guidance Director	1936
Valjeane O. Trumpower, English	1973
Artley S. Wolfson, Reading (Second Semester)	1974

FRANCES C. RICHMOND SCHOOL

Instructional Staff 1973-74

(Date indicates first year employed by District)

James P. Abbott, Team 5	1971
Ann G. Atwood, Team 1	1963
Ronald N. Bailey, Team 2	1966
Henry K. Becker, Team 4	1970
Norman F. Chapman, Jr., Teams 1 and 5	1966
Elizabeth E. D'Amico, Team 5	1972
Ruth F. Eaton, Reading	1950
Terry K. Frank, Team 4	1972
Cynthia B. Guy, Team 1	1969
Mildred J. Hayes, Team 2	1951
Patricia N. Hopperstead, Team 3	1972
Jeffrey A. Kosak, Team 3	1971
J. Richard Murphy, Teams 2 and 3	1967
Donna M. Peck, Team 1	1973
Alfred A. Ponce, Jr., Team 2	1970
Herbert R. Roland, Team 5	1971
Burleigh M. Smith, Title I Teacher	1973
Monique R. Smith, French	1972
Richard L. Starr, Woodworking	1972
John H. Stephens, Jr., Art	1971
Alan G. Symons, Teams 2 and 3	1968
Frank R. Thoms, Team 7	1962
Christine Tompkins, Team 7	1973
Charles L. Townsend, Team 3	1970
Sally J. Wallace, Team 3	1967
Reeve C. Williams, Team 4	1970
Roger F. Wilson, Team 2	1959

Medical Staff 1973-74

Robert C. Storrs, Doctor	1968
Constance S. Klefos, Nurse	1970

COMPARATIVE YEARLY ENROLLMENTS
FOR OCTOBER FIRST OF EACH YEAR

	7	8	9	10	11	12	Spec.	Total
1964	151	144	140	128	105	96		764
1965	135	155	142	137	125	102	10	806
1966	136	135	168	148	137	111	6	841
1967	149	133	148	155	144	130	10	869
1968	164	147	149	138	165	147	11	921
1969	164	159	161	137	144	159		924
1970	143	161	155	155	130	133		877
1971	150	148	159	149	150	131		887
1972	137	151	158	163	160	147		916
1973	161	142	170	155	170	148		946

MEMBERS OF THE GRADUATING CLASS OF 1973

Thomas Arnold
Wanda B. Ault
Robert Clifton Bailey
William Andrew Barr
Sally Elizabeth Bean
Michael Lee Beauchene
Barbara Ann Berndt
Catherine A. Bilello
Reneé Theresa Black
Wendy Allison Boardman
Heidi Elizabeth Boghosian
Philip O. Boley
Sigrid Barbara Braeuler
Susan Bricker
David Ben Brigham
James Herbert Browning
Janet Campbell
Karen Anne Campion
Jed Laurence Cantor
Margaret Hallowell Cardozo
Deborah Edith Carr
George H. Carr, Jr.
Nora Alice Carr
Kathleen Elizabeth Casey
Vicki Lynn Castro
Larry Clark
Ellen Lee Close
Brenna J. Colt
Roxie A. Cook *
Lisa Copenhaver
Thomas Crory
Anna Biddle Crewe *
Jennifer Lanning Davis
Elizabeth S. Dean *
Mary-Jane Seace Dennis
Joan Dewey
Henry V. DeWitt
John Castle Dodds
Theresa Elizabeth Duggan
Judith Anne Durant
Eva B. Dyer
Nancy Eastman

Laurie Kemper Eckles
Graham M. Entwistle
Joanne Epply
Isabel Urquizo Fajardo
Doris Marie Faughnan
Judith Ferm
Thayer Duncan Fraser
John Deane Freeman
Thomas Mayhew Frey
Gary W. Gardner
Peter H. Gardner
Charles Eugene Garipay, Jr.
Jerome Garner
Emily Marie Gaylord *
Michael Leonard Glover, II
Anne Sheldon Goode
Brewster Douglas Goode
David Wayne Goodrich
Jonathan Goodwin
Caroline Gramlich
Peter Staples Guest
Hans Gulich
Kent Lovre Hall
Mary Ellen Hammond
Kenneth Charles Harlow
Mary Bancroft Hebble
Philip Alan Henry
Alan Dole Hewitt
John Hunter
Mary Eleanor Hutchins
Ellen Ives
Julie James
Richard Alan Jenks
Deborah Louise Judd
Lucy Jane Karl
Robert Kemeny
Daniel Thomas Kerwin
Patricia Kimball
Herbert W. Kuehn, III
Patricia Lea Lanzetta
Peter R. LeClair
Susan McCrea Leonard

Christopher S. Lincoln
 Rebecca Low *
 Elizabeth Joan Lupien
 Jay Buchanan MacNamee
 Dolores M. Martinez
 Stephen B. McAllister
 David Gordon McGaw
 Loren Leish McGean *
 Rebecca P. McLane
 E. Thorn Mead
 Karen Menge *
 Richard Bruce Menge
 Deborah Jean Meyers
 Bradford L. Miller
 Todd Minsk
 William J. Moore
 Nathaniel B. Morton
 Linda Dale Moulton
 Leslie Sharon Murray
 Jeffrey Kenneth Norman
 Sally Ann Nutt
 Winny Ou
 Michael Parent
 Mark L. Paris
 Tracy Elizabeth Penfield *
 Christina Marie Plante
 Julie Pratt
 Glenda Elena Pope
 Holly B. Ragle
 Gursham Singh Rakhra
 Kevin Perkins Rich
 Kerry Wayne Richardson
 George P. Rosario
 James Sachs
 Homa Sahba

Teresa C. Schile
 Susan Anne Searle
 Linda K. Skewes
 Margaret Small
 Elizabeth Fielding Smith
 Julie D. Sorenson
 David Alan Southworth
 Deborah Lea Spaulding
 Judith Ellen Spiegel
 Jesse M. Stanley, Jr.
 Deborah Stark
 R. Whitney Sterling
 Martha Stoddard
 Lee Ann Stone
 Douglas Steele Storrs
 James Strickler *
 Raymond E. Swift
 Colden C. Taylor
 Elizabeth K. Templeton
 Herman Thomas, Jr.
 Debra Ann Thornton
 Robert G. Vosburg
 Todd Stevens Wagner
 Anne E. Waters
 Barbara Grace Watson
 Judith Claire Wells *
 Stephen L. Wells
 Frederick William Wendlandt
 Brian F. White
 Peter Robbins White
 Haidee Elizabeth Wilson
 Mark Edward Wilson
 Sandra Gail Wood
 McGregor J. Yatsevitch

** Class of 1974*

SCHOLASTIC RECOGNITION

FIRST HONOR

Caroline Gramlich

SECOND HONOR

Janet Campbell

HIGH HONORS

Heidi Elizabeth Boghosian
Ellen Lee Close
Anna Biddle Crewe *
Judith Anne Durant
Anne Sheldon Goode
John Hunter
Ellen Ives
Elizabeth Joan Lupien
Loren Leish McGean *
Winnie Ou
Tracy Elizabeth Penfield *
Gursharn Singh Rakhra
Julie D. Sorenson
Judith Ellen Spiegel
Lee Ann Stone
Anne E. Waters

HONORS

Barbara Ann Berndt
Nora Alice Carr
Joan Dewey
Laurie Kemper Eckles
Graham M. Entwistle
Peter Staples Guest
Julie James
Patricia Lea Lanzetta
Rebecca P. McLane
Teresa C. Schile
Susan Anne Searle
David Alan Southworth
Martha Stoddard
Isabel Urquizo Fajardo

* *Class of 1974*

SENIOR COUNCIL

Sally Elizabeth Bean
Barbara Ann Berndt
Charles Eugene Garipay, Jr.
Mary Bancroft Hebble
Alan Dole Hewitt
Patricia Kimball

Bradford L. Miller
Sally Ann Natt
David Alan Southworth
R. Whitney Sterling
Herman Thomas, Jr.

Class Marshal
Peter Griggs

Inde Editor
Lucy Karl

ANNUAL REPORT OF THE DRESDEN BOARD OF SCHOOL DIRECTORS AND HANOVER SCHOOL BOARD

During the past year the Dresden Board of School Directors and Hanover School Board have held just over 40 official meetings. In addition, all Board members have participated in committee work and, unusually heavy this year, in interviews of new supervisory and administrative personnel. The principal results of these labors follow.

Personnel

While it is the job of a school board to set policy and to develop the budgets for the schools under its control, the success of the educational enterprise depends largely on the skill and dedication of those people, teachers and administrators, who have the day-to-day responsibility for educating our children. In this sense, probably the most significant work of the Hanover and Dresden Boards during the last year involved the selection of a new Superintendent of Schools, Assistant Superintendent, Principals for the Ray and Richmond Schools, and a new Assistant Principal for the Richmond School.

In Raymond G. Edwards the Boards believe they have engaged the services of a Superintendent of proven worth, one whose administrative strengths should be properly complemented by the curricular and evaluative interests of Jacqueline P. Clement, the new Assistant Superintendent. Stefan Vogel comes to the Ray School principalship with considerable experience both in administration and in British primary education, which has had a marked influence on the program of the Ray School.

Stephen R. North, the new Principal of the Richmond School, has been with the Dresden and Hanover Districts since 1966, and for the last two years he has served as Director of Student Affairs at Richmond. In him we have a person knowledgeable about the school and the continuing development of its program. Replacing him in his old post, re-titled Assistant Principal for Pupil Services, is Audrey S. Heinrichs, whose background in elementary education balances his greater experience with older children.

Program

With the recent development in all schools of a more varied and open approach to education there has been a corresponding concern throughout the community that these changes be properly assessed to determine their relative strengths and weaknesses. In this regard, much progress has been made in the last year.

During the spring Hanover High School successfully underwent outside evaluation by the New England Association of Secondary Schools and Colleges for renewal of its accreditation. In general, the visiting committee was both satisfied and impressed with the success of the present program, and it particularly commended the teaching staff for its skill and dedication. Recommendations for improvement focused primarily on deficiencies in the physical plant, some of which have already been corrected, though a variety of other suggestions were also made, notably on the need to diversify the services of the Guidance Department and to create more free time in which teachers can plan and coordinate their offerings. The High School staff is now studying these recommendations in detail, and the Dresden Board anticipates that its future budgets will incorporate those that appear justified after this kind of local analysis.

Since the High School is only one part of a bigger educational system, in the fall of 1972 the Dresden Board also appointed a Curriculum Evaluation Planning Committee to study the strengths and weaknesses of the Hanover-Norwich-Dresden schools as a whole. This committee, chaired by Peter Williamson and consisting of seven members drawn from both towns, has now submitted its final report.

The committee's observations are difficult to summarize but combine favorable comments on the individual grades and schools with a strong emphasis on the need for improved coordination and articulation of program between and among the four schools of the Norwich-Hanover-Dresden system. The committee found that, prior to this year, each school had tended to develop its own program almost independent of the system as a whole; as a result, no adequate means existed to insure that the curricular offerings of one grade or school properly meshed with those of the next higher level.

This year, however, one of Mrs. Clement's principal tasks as Assistant Superintendent has been to work with the staffs of the Cross, Ray, and Richmond Schools to develop a standard skill sequence in all disciplines for the first eight grades. The results of these labors should be ready for Board action early next fall. The Curriculum Evaluation Planning Committee endorses this work and further recommends that it be extended to all twelve grades and that provision be made for continuing coordination and review.

Physical Facilities

During the past year the Dresden District has received funding from the United States Bureau of Outdoor Recreation for general-purpose recreational fields on Huntley Meadow in Norwich. Further, the acquisition of Thompson Terrace in Hanover, authorized last October, has now been completed, and planning for similar fields there is well advanced. By these actions both towns are for the first time assured of adequate outdoor facilities for their children.

At the Ray School, the lease of the Children's House of Hanover was ended last June, thus freeing enough space to allow the Hanover Board to transfer its fifth grade from Richmond to Ray, a move that appeared educationally desirable in and of itself, but which the prospect of the renovation of the Richmond School made even more pressing.

Perhaps needless to say, the whole question of Richmond renovation has taken considerable amounts of Board time. As is generally recognized, this school and the adjoining High School locker rooms are in deplorable condition, a circumstance that not only poses potential dangers for our children, but which also helps to subvert efforts to improve educational effectiveness. The Renovation Committee chaired by Marcia Baldwin has done a remarkably able job of planning economical alterations, and a bond issue to finance them will be brought for approval to the Dresden District later this spring, probably in May.

The Dresden Articles of Agreement

Dresden's present organization as a seven-through-twelve district has greatly complicated the problems of renovation. Although owned by Hanover, the Richmond School draws a majority of its students from Dresden. With responsibility for its programs thus split between two school districts, two towns and two states, Richmond has had difficulty realizing its full potential as a middle school, and this kind of administrative confusion has contributed not a little to the inadequate curriculum coordination and skill sequences cited by the Curriculum Evaluation Planning Committee. In addition, the Dresden Board has been increasingly convinced that Richmond's ambiguous status lies at the heart of continuing complaints about the Dresden District itself.

After lengthy study of educational implications, costs, and enrollments, the Dresden Board has concluded that the only long-term practical solution is to add the sixth grade to the District and to make Richmond a Dresden-owned middle school for the sixth, seventh, and eighth graders of both towns. What is at stake, really, is not just the future of this one school, but that of the Dresden District as well, for if present organizational conflicts are not quickly resolved, the tensions flowing from them could begin to undermine all that has been cooperatively accomplished in the last ten years. It is especially for this reason that the Dresden Board has urged the approval of the revised Articles of Agreement which, like the Richmond bond issue, will be brought to a vote later this spring.

The 1974-75 Budgets

Preparing budgets for 1974-75 has proved unusually difficult. On the one hand, inflationary pressures have been both enormous and enormously unpredictable. Fuel costs are projected to be three to four times what they were only a year ago, and this increase is symptomatic of others: Every item in the budget — wages, fringe benefits, supplies, etc. — seemed to be heading strongly upward. Little wonder, then, that the Dresden and Hanover Finance Committees established guidelines permitting an 8½% increase over this year's expenses.

On the other hand, the Superintendent, Principals, and staff were determined to keep costs down. In formulating their administrative recommendations, they attempted to assess not just the needs of individual schools but those of the system as a whole. As a result, they found that money could be saved by eliminating unnecessary duplication and reallocating existing resources to support programs that had previously been under-funded. Thus, when the Superintendent presented his budget recommendations in November, no increases were projected other than the wage package that had still to be negotiated by the Dresden Board. To put it mildly, this was a remarkable achievement.

Since November, the Hanover and Dresden Boards have modified their budgets in three ways. First, the wage settlement with the teachers has added about 5% to the salary account. Secondly, additional sums were voted to the fuel account. Lastly, the Boards mutually and unanimously agreed to a rent payment from Dresden to Hanover for the former's proportionate use of the Richmond School, an action which had no effect on total costs, but which did transfer some of the existing tax load from Hanover to Dresden.

In addition, because the budgets were so tightly drawn and some costs were so uncertain, both Boards voted to recommend to each School District Meeting that a separate contingency fund be created to cover emergencies. Such funds and the uses to which they may be put are stringently defined by New Hampshire law, and if they are used, a strict accounting must be made both to the State Tax Commission and the next annual School District Meeting. The Boards are convinced that the creation of a contingency fund offers the best way to assure tight budgeting without having to worry that unexpected expenses of an emergency nature might force a cut-back in needed educational resources.

Conclusion

As is suggested by the length of this report, the Hanover and Dresden Boards have had a busy year. Assisted both by the staffs of the schools and volunteer committees drawn from the community, we have endeavored to address the many problems that have long troubled our Districts. The job is not complete — nor can it ever be — but with approval of the new Dresden Articles and renovation of the Richmond School we believe that the educational system of our two towns will be able to face the future with confidence.

Respectfully submitted,

Frederick M. Appleton

Alvin O. Converse

David T. Eckels (*Chairman, Hanover; Clerk, Dresden*)

Madeline F. Finch (*Clerk, Hanover*)

Joan C. Freeman (*Vice Chairman, Dresden*)

W. Lawrence Gulick

Rosamond C. Howe

Barbara J. Payson

Carleton L. Richardson

Charles T. Wood (*Chairman, Dresden*)

1973 HANOVER ANNUAL REPORT

TABLE OF CONTENTS

School District Officers 133

Warrants for Annual Meetings (1974) 134

Minutes of School District Meeting (1973) 137

Auditors' Reports (1972-73) 142

Treasurer's Reports (1972-73) 151

Supervisory Union 22 Administrative Salaries (1973-74) 153

Budget Comparison (1972-73, 1973-74, and 1974-75) 154

Instructional Staff (1973-74) 155

Comparative Yearly Enrollments 156

HANOVER SCHOOL DISTRICT

SCHOOL DISTRICT OFFICERS

School Board

David T. Eckels, Chairman	Term Expires 1974
W. Lawrence Gulick, Vice-Chairman	Term Expires 1975
Madeline F. Finch, Secretary	Term Expires 1976
Frederick M. Appleton	Term Expires 1975
Barbara J. Payson	Term Expires 1976
Carleton L. Richardson	Term Expires 1975
Charles T. Wood	Term Expires 1974

E. Ronan Campion, *Moderator*

Ann D. Bradley, *Clerk*

Marjorie T. Scott, *Treasurer*

Bruce D. McAllister, *Auditor*

Raymond G. Edwards, *Superintendent of Schools*

Jacqueline P. Clement, *Assistant Superintendent*

Russell E. Fearon, *Business Administrator*

Stefan Vogel, *Principal, Bernice A. Ray School*

HANOVER SCHOOL DISTRICT SPECIAL WARRANT STATE OF NEW HAMPSHIRE

Grafton, s.s.

School District of Hanover

To the inhabitants of the School District of Hanover, in the County of Grafton, and State of New Hampshire qualified to vote in District affairs:

You are hereby notified to meet at Webster Hall in Hanover, New Hampshire, on Tuesday, March 5, 1974, at 4:00 o'clock in the afternoon, to act on the following subject:

Article 1. To choose by ballot a Moderator, a Clerk, a Treasurer, an Auditor, and one member of the School Board, each to serve one year, and two members of the School Board, each to serve three years. (Polls will open at 4:00 P.M. and will close at 8:00 P.M. or one-quarter hour after completion of voting on the last article in the Town Warrant, whichever is later, unless the Town votes to keep the polls open to a later hour.)

NOTE: ALL OTHER SCHOOL BUSINESS WILL BE CONSIDERED AT THE SCHOOL DISTRICT MEETING TO BE HELD ON WEDNESDAY, MARCH 6, 1974 AT 7:30 P.M.

Given under our hands and seals at said Hanover this twelfth day of February, 1974.

Frederick M. Appleton
Madeline F. Finch, *Secretary*
Barbara J. Payson

David T. Eckels, *Chairman*
W. Lawrence Gulick, *Vice-Chairman*
Carleton L. Richardson
Charles T. Wood

School Board, School District of Hanover

A true copy of Warrant — Attest:

Frederick M. Appleton
Madeline F. Finch, *Secretary*
Barbara J. Payson

David T. Eckels, *Chairman*
W. Lawrence Gulick, *Vice-Chairman*
Carleton L. Richardson
Charles T. Wood

School Board, School District of Hanover

SCHOOL DISTRICT WARRANT HANOVER, NEW HAMPSHIRE

Grafton, s.s.

School District of Hanover

To the inhabitants of the School District of Hanover, in the county of Grafton, and State of New Hampshire qualified to vote in District affairs:

You are hereby notified to meet at Webster Hall in Hanover, New Hampshire, on Wednesday, March 6, 1974 at 7:30 o'clock in the evening, to act on the following subjects:

Article 1. To see what sum of money the District will vote to raise and appropriate for the support of schools, for the payment of salaries for school district officials and agents, and for the payment of statutory obligations of the District.

Article 2. To see if the District will vote to authorize the School Board to establish a contingency fund as part of the regular school district budget and to raise and appropriate Eight Thousand Five Hundred Eighty-One Dollars (\$8,581.00) for this purpose.

Article 3. To see if the District will authorize the sale of the Frances C. Richmond School to the Dresden School District at a price of One Dollar (\$1.00) plus existing debt service, provided that said Dresden School District be reconstituted to incorporate grades 6-12 from the towns of Hanover, New Hampshire and Norwich, Vermont.

Article 4. To see if the District will authorize the sale of the Frances C. Richmond School to the Dresden School District at a price arrived at by a qualified appraiser.

Article 5. To see if the District will vote pursuant to RSA 31:105 to provide indemnification for District employees, school administrators, school board members, district officers or agents from personal loss or expense including reasonable legal fees and costs, if any, arising out of any claim, demand, suit or judgment by reason of negligence or other act resulting in accidental injury to a person or accidental damage to property providing the indemnified person was at the time of the accident acting within the scope of his employment or office.

Article 6. To see if the District will vote to accept the provisions of Public Law 89-10, design to improve educational opportunities with particular reference to children of low income families, and to appropriate such funds as may be available to the District under said federal act for such particular projects as may be determined by the school board. Further, to see if the District will authorize the school board to make application for such funds and to expend the same for such projects as it may designate.

Article 7. To see what sum of money the District will raise and appropriate for architectural fees for work on the Frances C. Richmond School.

Article 8. To transact any other business that may legally come before the meeting.

Given under our hands and seals at said Hanover this twelfth day of February, 1974.

Frederick M. Appleton
Madeline F. Finch, *Secretary*
Barbara J. Payson

David T. Eckels, *Chairman*
W. Lawrence Gulick, *Vice-Chairman*
Carleton L. Richardson
Charles T. Wood.

School Board, School District of Hanover

A true copy of Warrant — Attest:

Frederick M. Appleton
Madeline F. Finch, *Secretary*
Barbara J. Payson

David T. Eckels, *Chairman*
W. Lawrence Gulick, *Vice-Chairman*
Carleton L. Richardson
Charles T. Wood

School Board, School District of Hanover

HANOVER, NEW HAMPSHIRE
SCHOOL DISTRICT
RECORD OF ELECTION OF DISTRICT OFFICERS
March 6, 1973

The election of officers of the Hanover School District was conducted by separate ballot at the Annual Hanover Town Meeting on March 6, 1973 pursuant to RSA 1971: 1-a through 1-g.

The Town Meeting was called to order by the Moderator, Dr. Stuart Russell at 4:00 P.M. The Hanover School District Warrant dated February 13, 1973 was read by the Moderator.

The polls were declared open by the Moderator at 4:00 P.M.

The polls were closed at 10:50 P.M., being the time set by the Moderator.

After the close of the polls, the town election officials turned all School District ballots over to the assistant school district Moderator, E. Ronan Campion who proceeded to count the ballots publicly with the assistance of ten legal voters of the district.

The following officers were declared elected by the assistant moderator:

- Moderator for one year:E. Ronan Campion
- Clerk for one year: Ann D. Bradley
- Treasurer for one year: Marjorie T. Scott
- Auditor for one year: Bruce D. McAllister
- School Board Members for
three years:Barbara J. Payson
..... Madeline F. Finch

Respectfully submitted,

Ann D. Bradley
School District Clerk
Hanover, New Hampshire

HANOVER, NEW HAMPSHIRE SCHOOL DISTRICT MEETING

March 12, 1973

A legal meeting of the residents of the Hanover School District was called to order by the Moderator, E. Ronan Campion, at the Auditorium of the High School in Hanover, New Hampshire, on Monday, March 12, 1973 at 8:15 P.M.

Members of the Hanover School Board were introduced by the Moderator.

The Warrant was read by the Moderator:

ARTICLE I:

Motion made by W. Lawrence Gulick that the District vote to raise and appropriate, in addition to the original appropriation for 1972-73, a sum of money in the amount of *Eighteen Thousand Dollars (\$18,000)* to be made available to the district prior to June 30, 1973, in order to meet about one-third of the obligations due to accrued teachers' salaries in accordance with rulings of the States of New Hampshire and Vermont. Seconded and voted in the affirmative.

ARTICLE II:

Motion by David T. Eckels that the district vote to raise and appropriate the sum of *One Million Ninety-three Thousand Three Hundred Sixty-one Dollars (\$1,093,361.00)* for the support of schools, for the payment of salaries for school district officials and agents, and for the payment of statutory obligations of the district. Seconded and voted in the affirmative.

ARTICLE III:

Motion by Charles T. Wood to table action on Article 3 in view of the affirmative action taken by the Dresden School District on March 5, 1973. Seconded and voted in the affirmative.

ARTICLE IV:

Motion by Madeline F. Finch to postpone action under Article 4 until an adjourned meeting of the Hanover School District on May 21, 1973. Seconded and voted in the affirmative.

ARTICLE V:

Motion by Carleton L. Richardson to postpone action under Article V until an adjourned meeting of the Hanover School District on May 21, 1973. Seconded and voted in the affirmative.

ARTICLE VI:

There was no business conducted under Article 6.

Motion by David Hammond Bradley to adjourn the meeting for consideration of Articles IV and V until May 21, 1973 at 8:00 P.M. at the Alumni Gymnasium in Hanover, New Hampshire. Seconded and voted in the affirmative.

Respectfully submitted,

Ann D. Bradley, *School District Clerk*
Hanover, New Hampshire

**MINUTES OF ADJOURNED MEETING
HANOVER SCHOOL DISTRICT
MONDAY, MAY 21, 1973**

8:20 P.M., ALUMNI GYMNASIUM

The adjourned session of the 1973 annual Hanover School District meeting was called to order by the Moderator in Alumni Gymnasium on May 21, 1973 at 8:20 P.M.

On motion of David T. Eckels, duly seconded, it was voted to table action under Articles III, IV and V of the March Warrant until an adjourned meeting of the Hanover School District on October 17, 1973.

On a motion, duly seconded, it was voted to adjourn the meeting until October 17, 1973 at 8:00 P.M. at the Hanover High School Auditorium.

The meeting was adjourned at 8:25 P.M.

Respectfully submitted,

Ann D. Bradley
School District Clerk
Hanover, New Hampshire

**MINUTES OF ADJOURNED MEETING
HANOVER SCHOOL DISTRICT
WEDNESDAY, OCTOBER 17, 1973**

8:00 P.M., HIGH SCHOOL CAFETERIA
(Adjourned from March 12, 1973 to May 21, 1973 and
further adjourned to this date, October 17, 1973)

The adjourned session of the Annual Hanover School District meeting was called to order by the Moderator in the High School Cafeteria on October 17, 1973 at 8:00 P.M.

Article III: Motion was made by David T. Eckels that Article III be passed over. Seconded and voted in the affirmative by voice vote.

Article IV: Motion made by David T. Eckels to postpone action under Article IV until an adjourned meeting of the Hanover School District on January 22, 1974. Seconded and voted in the affirmative by voice vote.

Article V: Motion was made by David T. Eckels to postpone action under Article V until an adjourned meeting of the Hanover School District on January 22, 1974. Seconded and voted in the affirmative by voice vote.

On a motion, duly seconded, it was voted to further adjourn this meeting until January 22, 1974 at Webster Hall at 8:00 P.M. The meeting was adjourned at 8:15 P.M.

Respectfully submitted,

Ann D. Bradley
School District Clerk

MINUTES OF ADJOURNED MEETING HANOVER SCHOOL DISTRICT

TUESDAY, JANUARY 22, 1974
8:00 P.M., WEBSTER HALL, HANOVER

The Adjourned session of the Annual 1973 Hanover School District meeting was called to order by the Moderator at Webster Hall in Hanover at 8:00 P.M. on January 22, 1974.

On motion made by Charles T. Wood, duly seconded, it was voted that the meeting be adjourned, the Hanover School Board having no business under postponed Articles 4 and 5.

The moderator declared the meeting adjourned at 8:05 P.M.

Respectfully submitted,

Ann Bradley
School District Clerk

**REPORT OF THE
HANOVER SCHOOL DISTRICT AUDITOR**

I have met with the Certified Public Accountants retained by the Hanover School District and have reviewed with them the results of their audit for the year ended June 30, 1973.

I fully concur with the audit certificate as rendered by Smith, Batchelder & Rugg.

Respectfully submitted

Bruce D. McAllister
AUDITOR

To the Board of School Directors and
Voters of Hanover School District:

We have examined the balance sheets of the Hanover School District — General Fund, Capital Reserve Funds and Building Fund as of June 30, 1973 and 1972, and the related statements of revenues and expenses — general fund and changes in fund balances for the year ended June 30, 1973. Our examinations were made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the accompanying financial statements (with the exception of the budget information as to which we express no opinion) present fairly the financial position of the Hanover School District — General Fund, Capital Reserve Funds and Building Fund as of June 30, 1973 and 1972, and the results of their operations and changes in fund balances for the year ended June 30, 1973, in conformity with generally accepted accounting principles applied on a consistent basis after giving retroactive effect to the change (with which we concur) in the method of recording revenues and expenses, as explained in Note 1 to the financial statements.

SMITH, BATCHELDER & RUGG

Hanover, New Hampshire
July 13, 1973

HANOVER SCHOOL DISTRICT BALANCE SHEETS – JUNE 30, 1973 and 1972

	1973	1972 (Note 1)
GENERAL FUND		
ASSETS:		
Cash (Note 2)	\$55,116	\$23,250
Accounts receivable	4,170	119
	\$59,286	\$23,369
LIABILITIES AND FUND BALANCE (DEFICIT):		
Accounts payable	\$ 915	\$ 5,141
Richmond School renovation	1,500	-
Teachers' social security and retirement	817	3,655
Teachers' salaries	-	70,296
Due to other districts	200	-
Summer camp fund	-	427
Total liabilities	3,432	79,519
Fund balance (deficit)	55,854	(56,150)
	\$59,286	\$23,369
CAPITAL RESERVE FUNDS		
CASH	\$23,121	\$34,003
FUND BALANCES:		
Richmond School renovation	\$14,672	\$26,001
School bus	8,449	8,002
	\$23,121	\$34,003
BUILDING FUND		
CASH	\$ -	\$32,664
FUND BALANCE	\$ -	\$32,664

HANOVER SCHOOL DISTRICT STATEMENT OF REVENUES AND EXPENSES — GENERAL FUND FOR THE YEAR ENDED JUNE 30, 1973

	Budgeted (Unaudited)	Actual
REVENUES		
10 Revenue from Local Sources:		
Current appropriation	\$1,983,512	\$1,967,617
Deficit appropriation	2,445	33,895
Tuition	-	1,752
Bridgman Trust Fund	10,500	12,340
Temporary investments	22,000	23,229
Rent	2,500	2,150
Other	-	1,114
	2,020,957	2,042,097
30 Revenue from State Sources:		
Building aid	28,527	43,955
New Hampshire sweepstakes	21,420	21,439
	49,947	65,394
40 Revenue from Federal Sources:		
National Forest Reserve	900	1,021
School milk	1,890	2,000
Public Law 874	6,700	10,532
Public Law 89-10 Title I	2,784	9,613
	12,274	23,166
60 Revenue from Other Sources:		
Friends of Hanover Schools	-	244
Dunkin Donut Educational Fund	-	200
Special project	-	253
Jim Gerrish Fund	-	100
Upper Valley NEPTE	-	989
	-	1,786
80 Revenue from Other Districts in New Hampshire:		
Capital reserve — Richmond		
School renovation	10,000	12,321
Dresden bond payment	33,030	33,030
	43,030	45,351
Transfer from Ray School Building Fund	-	32,664
Total net revenues	\$2,126,208	\$2,210,458

EXPENSES

100 Administration:		
110 Salaries — District officers	\$ 1,950	\$ 1,950
135 Contracted services	2,800	2,871
190 Other expenses	1,675	1,639
100 Series Total	6,425	6,460
200 Instructions:		
210 Salaries	485,368	475,253
215 Textbooks	2,909	2,287
220 Instructional materials	7,702	7,740
230 Teaching supplies	16,578	16,976
235 Contracted services	8,353	5,641
290 Other expenses	5,173	5,040
200 Series Total	526,083	512,937
400 Health:		
410 Salaries	9,157	10,582
490 Other expenses	1,180	1,092
400 Series Total	10,337	11,674
500 Transportation:		
Series Total	53,015	45,729
600 Operation of Plant:		
610 Salaries	33,175	31,610
630 Supplies	5,870	5,365
635 Contracted services	1,938	1,857
640 Heat	12,930	10,480
645 Utilities	14,182	17,326
600 Series Total	68,095	66,638
700 Maintenance of Plant:		
710 Salaries	19,616	18,985
725 Replacement of equipment	1,306	1,899
726 Repairs to equipment	1,369	1,524
735 Contracted services	2,268	2,283
766 Repairs to buildings	6,650	6,497
700 Series Total	31,209	31,188

800	Fixed Charges:		
850	Retirement and social security	\$ 48,321	\$ 41,239
855	Insurance	30,277	26,685
	800 Series Total	78,598	67,924
900	School Lunch and Special Milk Programs:		
910	Salaries	193	193
975.10	Federal subsidy	3,184	1,364
975.21	Equipment replacement	478	478
	900 Series Total	3,855	2,035
1000	Student Activities:		
1010	Salaries	811	811
1075.11	Co-curricular subsidy	446	446
	1000 Series Total	1,257	1,257
1100	Community Activities – Series Total	788	288
1200	Capital Outlay:		
1266	Buildings	10,000	12,321
1267	Equipment	1,594	1,889
	1200 Series Total	11,594	14,210
1300	Debt Service:		
1370	Principal of debt	132,000	132,000
1371	Interest on debt	100,714	100,714
	1300 Series Total	232,714	232,714
1400	Outgoing Transfer Accounts:		
1477.10	Tuition in State	-	691
1477.20	Transportation	11,869	3,669
1477.30	District share of Supervisory Union #22	35,621	35,621
1477.90	District share of Dresden School District	1,048,619	1,048,619
1479	Tuition to private schools	-	2,028
	1400 Series Total	1,096,109	1,090,628

1900 Other Expenditures:		
National Forest Reserve	\$ 900	\$ 1,021
Title I	2,784	7,187
Upper Valley NEPTE	-	989
Friends of Hanover schools	-	244
Summer camp fund	-	5
Environmental Education Program	-	4,900
Dunkin Donut Educational Fund	-	73
Special project	-	253
Jim Gerrish Fund	-	100
1900 Series Total	3,684	14,772
Total net expenses	2,123,763	2,098,454
EXCESS OF REVENUES OVER EXPENSES	\$ 2,445	\$ 112,004

The accompanying notes to financial statements
are an integral part of this statement.

**HANOVER SCHOOL DISTRICT BUILDING
AND CAPITAL RESERVE FUNDS
STATEMENT OF CHANGES IN FUND BALANCES
FOR THE YEAR ENDED JUNE 30, 1973**

	General Fund	Building Fund	Capital Reserve Funds
BALANCES, June 30, 1972	(\$56,150)	\$32,664	\$34,003
Excess of revenues over expenses	112,004	-	-
Interest	-	-	1,439
Transfer to General Fund	-	(32,664)	(12,321)
BALANCES, June 30, 1973	\$ 55,854	-	\$23,121

The accompanying notes to financial statements
are an integral part of this statement.

HANOVER SCHOOL DISTRICT **NOTES TO FINANCIAL STATEMENTS** JUNE 30, 1973

1. Accounting policies:

These financial statements have been prepared on a full accrual basis of accounting. This method recognizes accounts receivable and accounts payable as revenue or expense in the year in which earned or incurred rather than the year in which received or paid. Following generally accepted public school practices, the books of account are maintained on the cash basis. In years prior to the year ended June 30, 1973, the financial statements included a statement of cash receipts and expenditures for the General Fund even though the balance sheet had been presented on an accrual basis. If this type of statement had been presented for the year ended June 30, 1973, it would have indicated an excess of receipts over expenditures of \$55,116.

In addition to the above change, long-term debt has been removed from the balance sheet. In prior years, long-term debt (bonded indebtedness) has been shown on the balance sheet in accordance with an accounting practice that was one of several generally accepted for use by public school districts. The School officers determined that since payment of this debt will be financed by future tax levies on taxable property of the District, this debt should not be shown as a debt of the General Fund.

2. Cash — General Fund:

The cash balance at June 30, 1973 is the result of the following transactions of the Treasurer's books:

Cash on hand July 1, 1972	\$ 23,250
Total revenues	2,207,815
	2,231,065
Less — School board orders paid	2,175,949
Cash on hand June 30, 1973	\$ 55,116

HANOVER SCHOOL DISTRICT NOTES TO FINANCIAL STATEMENTS

JUNE 30, 1973

3. Bonded Indebtedness — General Fund:

General Fund bonded indebtedness consisted of the following:

	1973	1972
High School and Grade School Addition Serial Bonds 3.10%, dated November 1, 1956, interest payable May 1 and November 1, principal payable \$40,000 each November 1 through 1976.	\$ 160,000	\$ 197,000
Grade School Serial Bonds, 3.50%, 20 year dated November 1, 1959, interest payable May 1 and November 1, principal payable \$10,000 each November 1 through 1979.	70,000	80,000
High School Serial Bonds, 3.25%, 20 year dated October 1, 1964, interest payable June 1 and December 1, principal payable \$25,000 June 1, 1974, then \$30,000 each June 1 through 1979, then \$35,000 each June 1 through 1983 with a final payment of \$34,000 on June 1, 1984. Dresden School District is responsible for 100% of the interest on this bond and 70% of the principal payments.	349,000	374,000
Grade School Serial Bonds, 6.00%, 20 year dated April 1, 1970, interest payable April 1 and October 1, principal payable \$60,000 each April 1 through 1978, then \$80,000 each April 1 through 1986, then \$85,000 each April 1 through 1990.	1,280,000	1,340,000
	\$1,859,000	\$1,991,000

REPORT OF SCHOOL DISTRICT TREASURER
for the
Fiscal Year July 1, 1972 to June 30, 1973

HANOVER

Cash on Hand July 1, 1972		
(Treasurer's Bank Balance)		\$ 23,250.06
Received from Selectmen		
Current Appropriation	\$1,967,617.08	
Deficit Appropriation	33,895.00	
Revenue from State Sources	65,394.15	
Revenue from Federal Sources	21,616.44	
Received from Tuitions	1,752.00	
Received as income from Trust Funds	12,339.65	
Received from Capital Reserve Funds	12,321.11	
Received from all Other Sources	92,879.78	
TOTAL RECEIPTS		\$2,207,815.21
Total Amount Available for Fiscal Year		
(Balance and Receipts)		2,231,065.27
Less School Board Orders Paid		2,175,949.11
BALANCE ON HAND JUNE 30, 1973		
(Treasurer's Bank Balance)		\$ 55,116.16

July 17, 1973

Marjorie T. Scott
District Treasurer

REPORT OF SCHOOL DISTRICT TREASURER
for the
Fiscal Year July 1, 1972 to June 30, 1973

HANOVER
BERNICE A. RAY SCHOOL BUILDING FUND

Cash on Hand July 1, 1972 (Treasurer's Bank Balance)	\$32,664.41
TOTAL RECEIPTS	\$ 0.00
Total Amount Available for Fiscal Year (Balance and Receipts)	32,664.41
Less School Board Orders Paid Transferred to General Fund	32,664.41
BALANCE ON HAND JUNE 30, 1973 (Treasurer's Bank Balance)	\$ 0.00

July 17, 1973

Marjorie T. Scott
District Treasurer

**SUPERVISORY UNION 22
REPORT OF 1973-74 SALARIES
TO BE PAID BY THE STATE AND LOCAL SCHOOL DISTRICTS**

	State	Local
Superintendent	\$2,500.00	\$16,666.00*
Assistant Superintendent	2,400.00	14,600.00**
Business Administrator	2,400.00	12,600.00**
Total	\$7,300.00	\$43,866.00

	Breakdown of Local Contributions
Dresden	\$18,009.00
Hanover	12,998.00
Lyme	3,728.00
Orford	3,682.00
Norwich	5,449.00
Total	\$43,866.00

* For the period 8/17/73 to 6/30/74

** For the period 7/1/73 to 6/30/74

HANOVER BUDGET COMPARISON

	1972-73 Expenditures	1973-74 Budget	1974-75 Budget
Personnel			
Administrative Salaries	\$ 40,805.90	\$ 39,371.00	\$ 41,034.00
Benefits	2,924.26	4,024.00	4,026.00
Total	43,730.16	43,395.00	45,060.00
Instructional			
Salaries	414,423.07	415,744.00	412,870.00
Benefits	37,809.75	54,266.00	51,080.00
Total	452,232.82	470,010.00	463,950.00
Support			
Salaries	72,900.24	83,465.00	87,325.00
Benefits	8,767.28	9,887.00	15,520.00
Total	81,667.52	93,352.00	102,845.00
Service			
Salaries	54,287.09	65,364.00	59,021.00
Benefits	7,772.34	10,207.00	9,037.00
Total	62,059.43	75,571.00	68,058.00
Professional Services	11,075.85	11,699.00	9,426.00
Total Personnel	650,765.78	694,027.00	689,339.00
Supplies, Services & Equipment			
Instructional	47,123.59	59,009.00	66,082.00
Health, Food & Transportation	49,062.48	57,594.00	59,895.00
Buildings, Grounds & Insurance	61,074.10	52,973.00	65,948.00
Total	157,260.17	169,576.00	191,925.00
Debt Service	232,713.50	229,758.00	228,755.00
Deficit Appropriation			
(Teacher Salaries)	70,418.99	18,000.00	0.
Contingency	0.	0.	0.
Grand Total Expenditures	\$1,111,158.44	\$1,111,361.00	1,110,019.00
Receipts			
Receipts Other Than Taxes	186,696.01	134,432.00	176,934.00
Business Profits Tax	25,374.00	26,642.00	27,974.00
Hanover Appropriation	943,414.31	950,287.00	905,111.00
Total Receipts	\$1,155,484.32	\$1,111,361.00	\$1,110,019.00

HANOVER SCHOOL DISTRICT

Instructional Staff 1973-74

BERNICE A. RAY SCHOOL

(Date indicates first year employed by District)

Shirleigh L. Barnes, Grade 2	1968
Marilyn W. Black, Kindergarten	1969
Barbara K. Brewer, Grade 4	1973
Frances B. Brown, Grade 1	1973
Ruth C. Brown, Grade 2	1951
Ruth L. Brown, Grade 2	1955
Nancy E. Burke, Grade 2	1972
Eleanor Cadbury, Kindergarten	1954
Anne H. Carter, Physical Education	1970
Peggy L. Cooperman, Music	1973
Ruth E. Dennis, Grade 2	1947
Paula A. Eberhardt, Grade 3	1969
James O. Gerrish, Grade 4	1970
Charlotte A. Gilbert, Art	1970
Mary V. Golding, Remedial Reading	1947
Patricia M. Hackett, Speech Therapist	1973
Elaine S. Hawthorne, Grade 3	1965
Dorothy C. Heeremans, Grade 3	1963
Jean M. Keene, Librarian	1970
Frances W. Kelsey, Grade 4	1969
George E. Merrill, Physical Education	1970
Yvonne Mullen, Learning Specialist	1972
Elizabeth L. Orcutt, Grade 1	1932
Shirley K. Westhead, Grade 4	1966
John C. Wilde, Grade 2	1972
Bertha L. Woodward, Grade 1	1959

Medical Staff 1973-74

Robert C. Storrs, Doctor	1968
Jane B. Graham, Nurse	1966

**COMPARATIVE YEARLY ENROLLMENTS
FOR OCTOBER FIRST OF EACH YEAR**

	K	1	2	3	4	5	6	Spec.	Total
1964	103	89	107	105	97	90	102	10	703
1965	104	112	97	113	104	107	99	10	746
1966	120	109	106	94	118	103	107	7	764
1967	84	125	101	106	89	110	106	6	727
1968	99	94	134	103	112	98	119	6	765
1969	94	99	87	127	100	113	100	6	726
1970	78	95	100	94	122	96	116		701
1971	94	88	90	94	98	115	91		670
1972	60	112	93	91	97	101	116		670
1973	71	71	110	91	93	100	98		634



Whitman Press, Inc. - Lebanon, N.H. 03766